

**REGIONAL SCHOOL DISTRICT NO. 19
EDWIN O. SMITH HIGH SCHOOL
STORRS, CONNECTICUT**

**COMPREHENSIVE ANNUAL
FINANCIAL REPORT
YEAR ENDED JUNE 30, 2011**

**COMPREHENSIVE
ANNUAL FINANCIAL REPORT**

of the

**REGIONAL SCHOOL DISTRICT NO. 19
EDWIN O. SMITH HIGH SCHOOL
STORRS, CONNECTICUT**

FOR THE YEAR ENDED

JUNE 30, 2011

**PREPARED BY:
THE FINANCE DEPARTMENT**

CHERYL A. TRAHAN, SCHOOL BUSINESS MANAGER

REGIONAL SCHOOL DISTRICT NO. 19

COMPREHENSIVE ANNUAL FINANCIAL REPORT
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Introductory Section

REGIONAL SCHOOL DISTRICT No. 19

EDWIN O. SMITH HIGH SCHOOL

Ashford, Mansfield and Willington, CT

1235 Storrs Road
Storrs, CT 06268-2287
860-487-1862
Fax: 860-429-0085

Bruce W. Silva
Superintendent

December 23, 2011

To the Honorable Chairman and Members of the Board of Education, and
Citizens of Regional District No. 19.

State law requires that all local governments publish within six months of the close of each fiscal year a complete set of financial statements presented in conformity with generally accepted accounting principles (GAAP) and audited in accordance with generally accepted auditing standards by a firm of licensed certified public accountants. Pursuant to that requirement, we hereby issue the comprehensive annual financial report of Regional School District No. 19 for the fiscal year ended June 30, 2011.

This report consists of management's representations concerning the finances of the District. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, management of the District has established a comprehensive internal control framework that is designed both to protect the District's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the District's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the District's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

The District's financial statements have been audited by Blum, Shapiro & Company, PC, a firm of licensed certified public accountants. The goal of the independent audit was to provide reasonable assurance that the financial statements of the District for the fiscal year ended June 30, 2011, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditors concluded, based upon the audit, that there was a reasonable basis for rendering an unqualified opinion that the District's financial statements for the fiscal year ended June 30, 2011, are fairly presented in conformity with GAAP. The independent auditors' report is presented as the first component of the financial section of this report.

The independent audit of the financial statements of the District was part of a broader, State and Federal mandated "Single Audit" designed to meet the special needs of State and Federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of state awards. These reports are available as part of this Comprehensive Annual Financial Report.

GAAP require that management provide a narrative introduction, overview and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The District's MD&A can be found immediately following the report of the independent auditors.

General Description - The District

The facilities and offices of Regional School District No. 19 are located east of Hartford, Connecticut, in the Town of Mansfield, Connecticut. The District services the Towns of Ashford, Mansfield and Willington. District administrative offices and school are located in Mansfield, where the Superintendent's office is located.

The District's only school, E.O. Smith High School, was owned by the State of Connecticut and had been run by the University of Connecticut since its inception in 1958 through June 30, 1987. By Public Act 84-42, the State Legislature voted to relinquish the school to the Town of Mansfield or the Town of Ashford or both towns providing that one or both towns agreed to pay for the physical rehabilitation of the school. The Town of Willington subsequently joined the District in 1993.

The University of Connecticut signed an agreement with Mansfield and Ashford which required the University to cause the State Treasurer to execute and deliver the deed to the school to the towns on July 1, 1987. When the State deeded the school, Mansfield and Ashford assumed the remaining indebtedness on the State's Bonds which were originally issued to finance the school.

Mansfield and Ashford voters agreed to the financing of the project which included the renovation of the school. Mansfield contributed seventy-five percent (75%) and Ashford contributed twenty-five percent (25%) of the total funding.

On February 11, 1986, the electorate of both towns voted to establish a new regional school district. On July 1, 1987, Regional School District No. 19 became the owner of the land and buildings of E.O. Smith High School, pursuant to the agreement. The organizational meeting of the Regional Board of Education was held on April 2, 1986. On November 2, 1993, the electors of Ashford, Mansfield and Willington voted to include the Town of Willington into the District.

In May, 2008, the District completed the expansion and renovation of the vacant Reynolds School on Depot Road and opened a new campus, E. O. Smith High School at the Depot Campus. This campus was designed to provide a 'non-traditional educational experience' for students who have demonstrated the need for a smaller and more personal instructional setting. The course of studies includes all requirements for graduation established by the Regional School District No. 19 Board of Education. Through the use of a very different teaching and curricular model, students are submersed in a true "community of learners" that has its roots in the "new" three R's of the small school movement - 'Relationships, Relevance and Rigor.' The Depot Campus completed its first full school year in June 2009, and continues to have very positive results. Since opening, enrollment has increased from 19 students in 2008/2009 to 27 students in 2010/2011.

The District presently serves all of the public school population within the member towns in Grades 9 through 12. The total enrollment for the school year 2010-2011 was 1,194. A full range of educational opportunities is offered, including a vocational agriculture program.

The annual budget serves as the foundation for the Regional School District No. 19's financial planning and control. It is the policy of the Board of Education to ask the Superintendent to direct the preparation of the budget and to submit it to the Board for its tentative approval and for later public hearing and approval. The Superintendent is asked to confer with the school staff on budgetary needs, as well as to consider priorities that have been determined by the Board.

General Description - Town of Ashford

The Town of Ashford covers an area of 40.3 square miles and is located 32 miles east of Hartford and 45 miles west of Providence. To the north is Union, Eastford to the east, Willington to the west, and Mansfield and Chaplin to the south. The area was settled in approximately 1710 and incorporated as the forty-fourth town in October, 1714. The Town was probably named for Ashford in Kent, England.

The Town was originally part of the Wabbaquasset country conveyed to Major Fitch by Owaneco, the son of Uncas, chief of the Mohegans. The Town was the crossroads of the Old Connecticut Path, an old Indian trail over the hills near the headwaters of the streams where fording was a minor problem. The Town was not developed to any extent until state highways 44 and 84 were developed. Route 89 serves as a connector between routes 44 and 84.

General Description - Town of Ashford

The Town has one elementary school - the Ashford Elementary School (K-8). Grades 9-12 are served by the E.O. Smith High School (Regional School District No. 19) adjacent to the campus of the University of Connecticut in Mansfield. The District provides transportation for students. For advanced education the Town is located near the University of Connecticut, as well as Eastern Connecticut State University in Willimantic, the Quinebaug Valley Community College in Danielson, and the Manchester Community College in Manchester.

The Town is organized under a Selectman, Board of Finance, Town Meeting form of government with the Town Meeting acting as the legislative body of the Town. The First Selectman is the chief executive officer of the Town and is responsible for municipal operations. The First Selectman and two other selectmen are elected for two year terms. The Board of Selectmen makes most appointments and fills most vacancies with the exception of the Board of Finance and Board of Education, which are elected offices.

General Description - Town of Mansfield

The Town of Mansfield encompasses approximately 45.2 square miles. The Town is bounded on the east by Chaplin, on the north by Willington and Ashford, on the south by Windham, and on the west by Coventry. The Town of Mansfield was first settled in 1692 as part of Windham. In October, 1702, the Connecticut General Assembly granted a charter of incorporation to the Town of Mansfield, which was formed out of Windham.

The Town is served by two major highways: the Middle Post Road and Turnpike (Route 44) and the Norwich-Tolland Turnpike (Route 195). Route 195 connects to the North with Interstate 84 for east-west access to Hartford and Boston.

The Town operates under the provisions of its Charter and the General Statutes of the State of Connecticut. Since 1970, when the Town established the Town Manager/Council form of government, the legislative power of the Town was vested in a nine member council, elected at large for terms of two years, and the Town Meeting. The Mayor is elected by majority vote of the council. The Town Manager, who is the chief executive officer, manages the operations of the Town. The Town Council is responsible for presenting the fiscal operating budgets to the Town Meeting for approval. The Board of Education is responsible for the operation of the elementary school system.

The Town and the immediate region is the beneficiary of the University of Connecticut being located in Mansfield. The University is a land grant University that was founded in 1881 as Storrs Agricultural School. With over 4,000 employees in Storrs, the University is the major employer for the Town and the surrounding region.

General Description - Town of Willington

The Town of Willington encompasses approximately 34.8 square miles. The Town is bounded on the east by Ashford, on the north by Stafford and Union, on the south by Mansfield, on the west by Ellington and Tolland. The Town of Willington was first settled in 1717. In 1727, the Connecticut General Assembly granted a charter of incorporation to the Town of Willington.

The Town is served by five major highways: Interstate 84 and state routes 32, 44, 74 and 320.

The Town operates under the provisions of the General Statutes of the State of Connecticut. The Board of Selectmen, elected to two-year terms, consists of three members and functions as the executive authority of the Town. The First Selectman, who is the chief executive officer, oversees the operations of the Town. The Board of Finance, elected to six-year terms, consists of six members and they are responsible for presenting an operating budget to the Town Meeting for approval. The Board of Education, elected to four-year terms, consists of seven members and is responsible for the operation of the elementary and middle school system.

Local Economy

Because the District is located in the Town of Mansfield, the home of the University of Connecticut, the local economy tends to remain more stable than other areas in the State and Nation. With over 4,000 employees, the University is the major employer for the member towns. This has a positive effect on employment rates regardless of the business cycle. While the area is normally less impacted by general economic conditions, it has felt some impact from the recent economic downturn.

Long-Term Financial Planning

The District prepares a five-year expenditure and revenue forecast and a five-year capital improvement plan. Both documents are designed to assist management and policy decision makers in guiding the school.

Major Initiatives

In September 2010 at referendum, the voters of Regional School District No. 19 appropriated and authorized the issuance of bonds in the amount of \$2,167,000 for the renovation of the athletic facilities. The project included replacing the running track, installing a synthetic multi-game field, resurfacing the tennis courts, and installing bleachers. The project was recently completed and all surfaces and facilities will be used for the 2011/2012 school year.

Relevant Financial Policies

The District's financial policies have been applied consistently with the prior year and had no notable current year effect on the financial statements. There have not been any developments at the State level that impacted the current year financial statements.

Awards and Acknowledgements

The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Regional School District No. 19 for its comprehensive annual financial report (CAFR) for the fiscal year ended June 30, 2010. In order to be awarded a Certificate of Achievement, the government published an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

The preparation of this report would not have been possible without the efficient and dedicated services of the entire staff of the finance and administration department. We would like to express our appreciation to all members of the department who assisted and contributed to the preparation of this report. Credit must also be given to the chairman and the board of education for their unfailing support for maintaining the highest standards of professionalism in the management of the Regional School District No. 19's finances.

Respectfully submitted,

A handwritten signature in cursive script that reads "Cheryl A. Trahan".

Cheryl A. Trahan
School Business Manager

REGIONAL SCHOOL DISTRICT NO. 19

FINANCIAL MANAGEMENT GOALS

PREFACE

The Fiscal Performance Goals adopted by the Board on May 3, 1990, represent an initial effort to establish written policies for guiding the Board's financial management practices. These goals are not intended in any way to limit the authority of the Board to act, but rather to form a framework within which to make financial decisions and to monitor financial activity in a consistent manner. The adoption of these goals will not restrict the Board's ability and responsibility to respond to emergency or educational delivery needs above or beyond the suggested limitations herein established.

FINANCIAL REPORTING PERFORMANCE GOALS

A policy of full and open public disclosure of all financial activity will be adhered to.

Records will be maintained on a basis consistent with accepted municipal accounting standards.

Regular monthly, quarterly and annual financial reports presenting a summary of financial activity by major types of funds and programs will be prepared.

The Comprehensive Annual Financial Report will be prepared in conformity with generally accepted governmental accounting principles and financial reporting practices.

An independent public accounting firm will be employed to perform an annual audit of all funds and grant programs, and the annual audit report will be made available to the general public, bond and financial consultants, and other interested citizens and organizations. The audit will be completed and submitted to the Board within one hundred twenty (120) days of the close of the fiscal year.

REVENUE PERFORMANCE GOALS

Annual revenues will be estimated on an objective and reasonable basis. The Superintendent will develop a method to project revenues on a multi-year basis.

One time or special purpose revenues will be used only for capital expenditures or for expenditures required by the revenue and not to subsidize recurring personnel, operation and maintenance costs.

Tuition fees and other fee charges will be annually re-evaluated at a level related to the cost of providing the service.

OPERATING EXPENDITURES PERFORMANCE GOALS

The Superintendent will propose and the Board of Education, after review, will adopt and maintain a balanced budget in which expenditures will not be allowed to exceed reasonable estimated resources and revenues.

All current operation and maintenance expenses will be paid from current revenue sources.

The operating budget will provide for the adequate maintenance of capital assets and equipment.

The budget will provide for adequate funding of all employee benefit programs and retirement systems.

A budgetary control system will be maintained to enable adherence to the adopted budget. This will include a recordkeeping system to be adhered to by all programs and activities receiving annual Board appropriations.

OPERATING EXPENDITURES PERFORMANCE GOALS (CONTINUED)

A system of regular monthly fiscal reports comparing actual revenues and expenditures to budgeted amounts will be prepared and maintained. An effective risk management program to minimize losses and reduce costs will be developed and implemented. The Superintendent will ensure that adequate insurance programs are in place, including unemployment and workers' compensation insurance.

Delivery of services by other public and private organizations will be encouraged whenever and wherever greater efficiency and effectiveness can be expected. Technology and productivity advancements that will help reduce or avoid increasing personnel costs will be developed and used in order to control personnel costs as a proportion of the total budget, to use available resources more productively and creatively, and to avoid duplication of effort and resources.

A three-year operating budget forecast will be prepared annually to assist the Board in advance planning.

The budget will be considered the spending plan for the year. The Superintendent is authorized to make commitments in accordance with budget appropriations. The Superintendent is further authorized to make budget transfers between budget activities (programs) of up to \$1,000. For transfers in excess of \$1,000, the Superintendent will seek Board approval.

RESERVE PERFORMANCE GOALS

A contingency account will be established annually in the operating budget to:

- Provide for settlement of pending labor contract negotiations;
- Provide for temporary funding of unforeseen needs of an emergency or nonrecurring nature;
- Permit orderly budgetary adjustments when revenues are lost through the action of other governmental bodies;
- Provide the local match for public or private grants;
- Meet unexpected small increases in educational delivery costs; and
- Provide for self-insurance for items not covered by insurance.

The contingency account will be budgeted at a level sufficient to provide for settlement of pending labor contract negotiations plus an amount not to exceed one percent (1%) of the proposed budget. The Board's budget will be amended at the time such contingency funds are committed.

CAPITAL IMPROVEMENTS PERFORMANCE GOALS

A five-year Capital Improvements Program will be developed and will be coordinated with the operating budget in order to maintain a reasonably stable total tuition rate.

Capital improvements will be based on long-range projected needs rather than on immediate needs, in order to minimize future maintenance, replacement and capital costs.

A reserve fund for capital and nonrecurring expenditures will be established, and will be adequately funded each year by a transfer from the general budget and by unanticipated one-time revenues.

CAPITAL IMPROVEMENTS PERFORMANCE GOALS (CONTINUED)

Before submission to the Board of Education, the Superintendent will identify the estimated costs and potential funding sources for each capital project proposed. Future operating costs associated with a proposed capital improvement will be estimated before a decision is made to implement a project.

Federal, State and other intergovernmental and private funding sources shall be sought out and used as available to assist in financing capital improvements.

DEBT PERFORMANCE GOALS

Long-term debt will be limited to those capital improvements that should not be financed from current revenues.

The maturity date for any debt will not exceed the reasonably expected useful life of the project so financed.

The total direct general obligation debt shall not exceed three percent (3%) of the full assessment value of all taxable property within the Region.

As a means of further minimizing the impact of debt obligations on the Region taxpayers:

Long-term net debt will not exceed \$500 per capita; and

These limitations will not apply to any debt incurred for emergency.

The issuance of budget and revenue anticipation notes will be avoided.

An official statement will be prepared to be used in connection with all sales of bonds and notes.

Good relations will be maintained with financial and bond rating agencies, and a policy of full and open disclosure on every financial report and bond prospectus will be followed.

INVESTMENT PERFORMANCE GOALS

A cash flow analysis of all funds will be developed on a regular basis. Collections, deposits and disbursements of all funds will be scheduled in such a way as to ensure maximum cash availability.

Where permitted by law, cash from several separate funds and sources will be pooled to maximize investment yields. Interest will be credited to the general fund except where prohibited by law or where the source of the cash is from the sale of debt, in which case the interest income will be transferred to the capital nonrecurring fund to finance future capital projects.

Investment policy will be consistent with State law and will provide for security of principal as well as needed liquidity.

REGIONAL SCHOOL DISTRICT NO. 19

LIST OF PRINCIPAL OFFICIALS

BOARD OF EDUCATION

Francis Archambault, Chairperson
Herbert Arico
Janice Chamberlain
Robert Jellen
Frank Krasicki
Robert Kremer
Jim Mark
Elizabeth McCosh-Lilie
John Meyers
Timothy P. Nolan Sr.
Elizabeth Peczuh
Michael Sibiga

Bruce W. Silva
Superintendent

Louis DeLoreto
Principal

Sheila A. Riffle
Assistant Principal

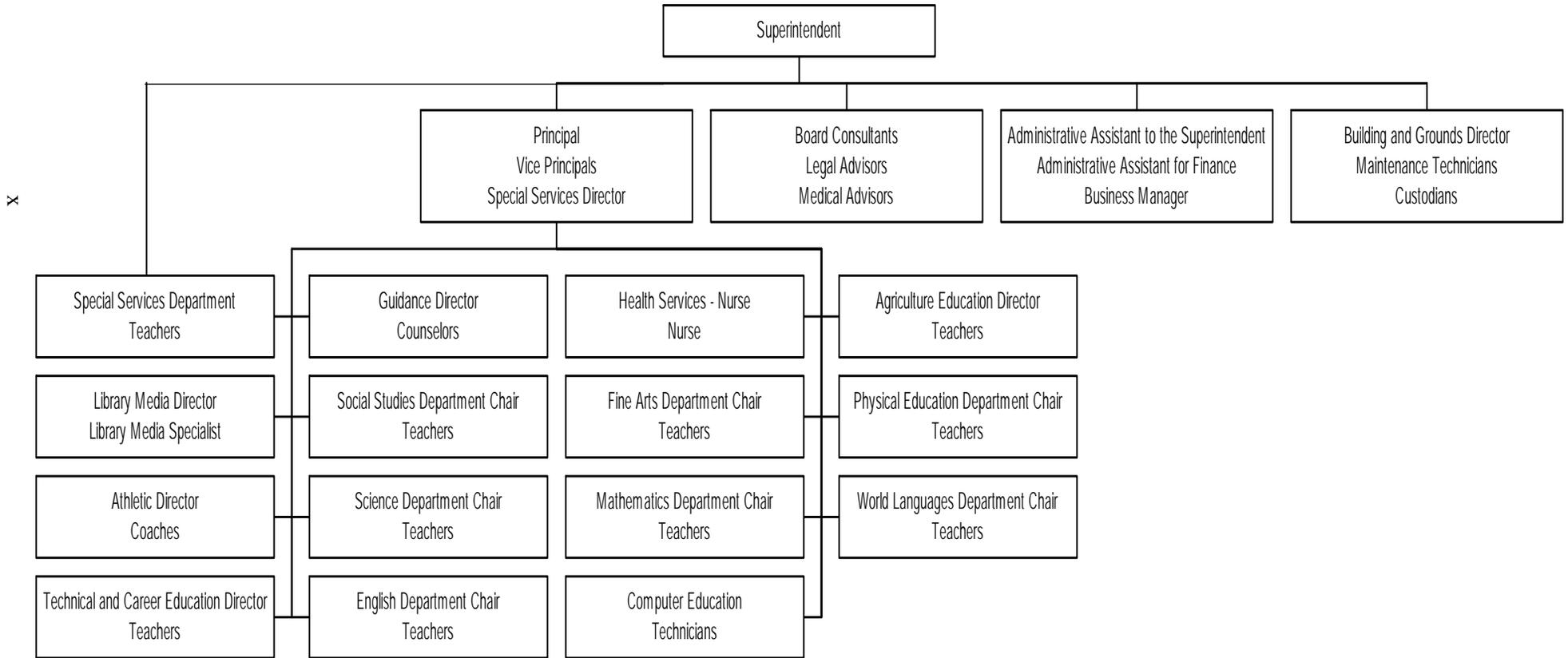
Frank Cronin
Assistant Principal

Cheryl A. Trahan
Business Manager

REGIONAL SCHOOL DISTRICT NO.19

Table of Organization

Board of Education



Certificate of Achievement for Excellence in Financial Reporting

Presented to

Regional School District No. 19
Connecticut

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
June 30, 2010

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.



Linda C. Davidson

President

Jeffrey R. Emer

Executive Director

Financial Section



Accounting | Tax | Business Consulting

Independent Auditors' Report

To the Board of Education
Regional School District No. 19
Storrs, Connecticut

We have audited the accompanying financial statements of the governmental activities, each major fund and the aggregate remaining fund information of the Regional School District No. 19, as of and for the year ended June 30, 2011, which collectively comprise the Regional School District No. 19's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the District's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the basic financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control over financial reporting. Accordingly, we express no such opinion. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and the significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund and the aggregate remaining fund information of the Regional School District No. 19, as of June 30, 2011 and the respective changes in financial position, and the respective budgetary comparison for the general fund for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated December 23, 2011 on our consideration of the Regional School District No. 19's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Management's discussion and analysis on pages 3 through 9 is not a required part of the basic financial statements but is supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Regional School District No. 19's basic financial statements. The introductory section, combining and individual nonmajor fund financial statements and schedules, and statistical tables are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining and individual nonmajor fund financial statements and schedules have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole. The introductory section and statistical tables have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and, accordingly, we express no opinion on them.

Blum, Shapiro & Company, P.C.

December 23, 2011

Bruce W. Silva
Superintendent

**MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE YEAR ENDED JUNE 30, 2011**

Management of the Regional School District No. 19 (the District), offers readers of these financial statements this narrative overview and analysis of the financial activities of the District for the fiscal year ended June 30, 2011. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal.

Financial Highlights

- The assets of the District exceeded its liabilities at the close of the most recent fiscal year by \$34,691,006 (*net assets*). Of this amount, \$8,537,628 (*unrestricted net assets*) may be used to meet the District's ongoing obligations to citizens and creditors.
- The District's total net assets decreased by \$454,515 primarily due to depreciation in excess of capital asset additions and a slight increase in long term-debt.
- As of the close of the current fiscal year, the District's governmental funds reported combined ending fund balances of \$2,177,373, an increase of \$1,724,374 in comparison with the prior year. Unassigned fund balance at June 30, 2011 was \$2,882.
- At the end of the current fiscal year, unassigned fund balance for the general fund was \$2,882. State law prohibits Regional School Districts from accumulating a fund balance in the general fund.
- The District's total long-term obligations increased by \$161,789 (1.1%) during the current fiscal year.

Overview of the Basic Financial Statements

This discussion and analysis is intended to serve as an introduction to the District's basic financial statements. The District's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the basic financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-wide financial statements. The government-wide financial statements are designed to provide readers with a broad overview of the District's finances, in a manner similar to a private-sector business.

The *statement of net assets* presents information on all of the District's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the District is improving or deteriorating.

The *statement of activities* presents information showing how the District's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., earned but unused vacation leave).

The government-wide financial statements can be found on Exhibits I and II.

Fund financial statements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The District uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the District can be divided into two categories: governmental funds and fiduciary funds.

The basic governmental fund financial statements can be found on Exhibits III and IV.

Governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a District's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the District's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The District maintains five individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures and changes in fund balances for the general fund, debt service fund, capital projects fund and the other operating fund, which are considered to be major funds. Nonmajor governmental funds are combined into a single, aggregated presentation on the governmental statements. Individual fund data for each nonmajor governmental fund is provided in the form of combining statements later in the report. At this time there is only one nonmajor governmental fund, the education grants fund, therefore, there are no combining statements for this fiscal year.

The District adopts an annual budget for its general fund. A budgetary comparison statement has been provided for the general fund to demonstrate compliance with this budget (Exhibit V).

Fiduciary funds. Fiduciary funds are used to account for resources held for the benefit of parties outside the District. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the District's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

The basic fiduciary fund financial statements can be found on Exhibits VI and VII.

Notes to the basic financial statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the basic financial statements can be found after Exhibit VII.

Other information. The combining statements referred to earlier in connection with nonmajor governmental funds are presented immediately following the notes to basic financial statements.

Government-Wide Financial Analysis

As noted earlier, net assets may serve over time as a useful indicator of a District's financial position. In the case of the District, assets exceeded liabilities by \$34,691,006 at the close of the most recent fiscal year.

The largest portion of the District's net assets (74.2%) reflects its investment in capital assets (e.g., land, buildings, improvements other than buildings and equipment) less any related debt used to acquire those assets that are still outstanding. The District uses these capital assets to provide public education to eligible citizens living within the district; consequently, these assets are not available for future spending. Although the District's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

**REGIONAL SCHOOL DISTRICT NO. 19
NET ASSETS**

	2011	2010
Current and other assets	\$ 11,919,286	\$ 12,304,364
Capital assets	38,361,587	39,021,593
Total assets	50,280,873	51,325,957
Long-term liabilities outstanding	14,391,402	14,229,613
Other liabilities	1,198,465	1,950,823
Total liabilities	15,589,867	16,180,436
Net assets:		
Invested in capital assets, net of related debt	25,755,775	24,930,890
Restricted	397,603	424,296
Unrestricted	8,537,628	9,790,335
TOTAL NET ASSETS	\$ 34,691,006	\$ 35,145,521

An additional portion of the District's net assets (1.1%) represents resources that are subject to external restrictions on how they may be used. The remaining balance of unrestricted net assets (\$8,537,628) may be used to meet the District's ongoing obligations to citizens and creditors.

At the end of the current fiscal year, the District is able to report positive balances in all three categories of net assets.

Governmental activities. The District's net assets decreased by \$454,515 during the current fiscal year. This was substantially as a result of depreciation expense in excess of capital asset additions and a slight increase in long-term debt.

**REGIONAL SCHOOL DISTRICT NO. 19
CHANGE IN NET ASSETS**

	2011	2010
<u>REVENUES:</u>		
Program revenues:		
Charges for services	\$ 1,275,361	\$ 1,226,901
Operating grants and contributions	2,792,573	2,554,541
Capital grants and contributions	393,364	438,904
General revenues:		
Assessment to member towns	17,725,000	17,473,930
Investment income	2,817	5,470
TOTAL REVENUES	22,189,115	21,699,746
<u>EXPENSES:</u>		
Instructional programs	14,118,392	13,443,419
Guidance services	1,168,843	1,060,822
Curriculum development	168,748	136,633
Educational media	205,568	202,439
General administration	4,711,387	4,499,764
Student activities	701,371	722,329
Transportation	1,139,933	1,293,650
Interest expense	429,388	533,839
TOTAL EXPENSES	22,643,630	21,892,895
CHANGE IN NET ASSETS	(454,515)	(193,149)
NET ASSETS - JULY 1	35,145,521	35,338,670
NET ASSETS - JUNE 30	\$ 34,691,006	\$ 35,145,521

The significant changes in revenues were as follows:

Operating grants and contributions increased by \$238,032. This increase was primarily due to the receipt of American Recovery & Reinvestment funding used for education (IDEA Part B 611). Capital grants and contributions decreased by \$45,540 due to final close out and adjustments for the school renovation project at the Depot Campus. The assessment to member towns increased by \$251,070, primarily due to contracted increases in salaries and benefits for both instruction and administration.

The significant changes in expenses were as follows:

The increase in expenses for instructional programs of \$674,973 was primarily due to contracted salary increases and benefits. The District realized interest savings this year (\$104,451), due to scheduled principal payments.

For the other functions, increases and decreases in expenses were reflective of demand for services and the need to control expenditures during a very tight budget year.

Financial Analysis of the District's Funds

As noted earlier, the District uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds. The focus of the District's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the District's financing requirements. In particular, unreserved fund balance may serve as a useful measure of a District's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, the District's governmental funds reported combined ending fund balances of \$2,177,373, an increase of \$1,724,374 in comparison with the prior year. The unassigned fund balance amount was \$2,882. The remainder of fund balance is not available for new or additional appropriations because it is 1) restricted for a specific purpose by an external source (\$1,179,107, primarily the athletic facility renovations), or 2) committed to be used for a specific purpose as determined by the Board of Education (\$863,197, primarily debt service and other operating accounts) or 3) assigned to be used to liquidate prior year purchase orders (\$132,187).

The general fund is the operating fund of the District. At the end of the current fiscal year, unassigned fund balance of the general fund was \$2,882. State Law provides that any unassigned fund balance in the general fund must be returned to the member towns. The Regional Board accomplishes this by reducing member town assessments in subsequent years.

The fund balance of the District's general fund increased by \$43,028 during the current fiscal year. The key factor is an increase in the open encumbrances at yearend.

The debt service fund has a total fund balance of \$397,603, all of which is committed for the payment of debt service. The net decrease in fund balance during the current year in the debt service fund was \$26,693. Excess local revenues from the school building project were made available for debt service in 2002. This decrease represents this year's use of those funds.

The capital projects fund has a total fund balance of \$1,174,585, all of which is restricted for approved projects. The net increase in fund balance during the year was \$1,883,901. Projects funded here are typically multi-year projects. The athletic facilities renovation project was not completed nor fully expended by the close of the fiscal year.

General Fund Budgetary Highlights

Differences between the original budget and the final amended budget can be briefly summarized as follows:

- \$97,614 increase in special education tuition due to more students being out placed than anticipated
- \$39,080 increase in plant operations is primarily due to the replacement of three passenger vans that were beyond repair
- \$36,361 increase in the special education summer program, which was offset by tuition revenues
- \$117,540 decrease in special education instruction and transportation as these costs were covered by the special education reserve fund

MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)

Total expenditures did not exceed the legally appropriated budget for the year. All of the above amounts were transfers between accounts.

Revenues and expenditures were both slightly less than budgetary estimates thus causing a net decrease of \$1,031 in fund balance.

Capital Assets and Debt Administration

Capital assets. The District's investment in capital assets for its governmental activities as of June 30, 2011, amounts to \$38,361,587 (net of accumulated depreciation). This investment in capital assets includes land, construction in progress, buildings, improvements other than buildings and equipment. The District's net additions in capital assets for the current fiscal year were \$454,293. This was offset by depreciation expense of \$1,082,272. After minor disposals the District's investment in capital assets decreased from \$39,021,593 to \$38,361,587 or by \$660,006.

The significant capital assets activity for the year was primarily the construction in progress on the athletic facilities project along with the purchase of facility maintenance equipment.

**REGIONAL SCHOOL DISTRICT NO.19
CAPITAL ASSETS - NET**

	<u>2011</u>	<u>2010</u>
Land	\$ 858,508	\$ 858,508
Construction in progress	433,344	
Buildings	33,083,854	34,756,411
Leasehold improvements	2,662,589	2,813,052
Improvements other than buildings	865,003	939,993
Equipment	458,289	541,928
TOTAL	<u>\$ 38,361,587</u>	<u>\$ 39,909,892</u>

Additional information on the District's capital assets can be found in Note 3C.

Long-term debt. At the end of the current fiscal year, the District had total bonded debt outstanding of \$14,387,000. The entire amount is backed by the full faith and credit of the member towns of Ashford, Mansfield and Willington.

REGIONAL SCHOOL DISTRICT NO. 19 LONG-TERM OBLIGATIONS

	<u>2011</u>	<u>2010</u>
General obligation bonds and related liabilities	\$ 14,249,713	\$ 14,090,703
Compensated absences	121,525	118,793
Net OPEB Obligation	20,164	20,117
TOTALS	<u>\$ 14,391,402</u>	<u>\$ 14,229,613</u>

The District's total long-term liabilities increased by \$161,789 (1.1%) during the current fiscal year. The key factor in this increase was scheduled annual principal payments of \$2,060,000 and the issuance of general obligation bonds in the amount of \$2,167,000 for an athletic facilities renovation project.

The District maintains an "Aa3" rating from Moody's for general obligation debt.

State statutes limit the amount of general obligation debt a Regional School District may issue to 2.5 times total tax collections including interest and lien fees and the tax relief for elderly freeze grant of the member towns. The current debt limitation for the District is \$102,460,156, which is significantly in excess of the District's outstanding general obligation debt.

Additional information on the District's long-term debt can be found in Note 3E.

Economic Factors and Next Year's Budgets and Rates

The District's only school is E.O. Smith High School, located on two campuses. The District and its member towns is the beneficiary of the University of Connecticut being located in Mansfield. With over 4,500 employees, the University is the major employer for the member towns. This has had a positive effect on employment rates regardless of the business cycle. However, the recent significant downturn in the economy is now having an impact on local unemployment.

The following table presents unemployment rates for the member towns, the Hartford Labor Market, the State and the United States.

2011 Monthly

<u>Yearly Average</u>	<u>Town of Ashford</u>	<u>Town of Mansfield</u>	<u>Town of Willington</u>	<u>Hartford Labor Market</u>	<u>State of Connecticut</u>	<u>United States</u>
2006	3.8%	3.9%	3.2%	4.6%	4.4%	4.6%
2007	3.9	3.9	3.5	4.7	4.6	4.6
2008	4.7	4.7	4.2	5.7	5.6	5.8
2009	6.6	6.0	6.0	8.3	8.3	9.3
2010	7.8	7.6	6.7	9.2	9.1	9.6
January	8.8	7.5	7.5	9.6	9.6	9.0
February	8.9	7.6	7.3	9.6	9.6	8.9
March	9.3	8.4	7.1	9.3	9.3	8.8
April	7.7	6.9	6.1	8.9	9.0	9.0
May	7.5	7.3	6.4	9.1	9.1	9.1
June	8.4	8.9	7.1	9.2	9.1	9.2

The above factors were considered in preparing the District's budget for the 2011 fiscal year.

The budget for fiscal year 2012 was adopted on May 3, 2011. This budget required no increase to the member towns. However, because of changes in the number of students sent from each town, the actual increases (decreases) were: Ashford (\$89,203), (2.4%), Mansfield (\$194,998) (2.0%), and Willington \$284,201 or 7.0%.

Requests for Information

This financial report is designed to provide a general overview of the District's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the School Business Manager, Cheryl A. Trahan, Town of Mansfield, 4 South Eagleville Road, Mansfield, CT 06268.

Basic Financial Statements

REGIONAL SCHOOL DISTRICT NO. 19

STATEMENT OF NET ASSETS
JUNE 30, 2011

	<u>GOVERNMENTAL ACTIVITIES</u>
<u>ASSETS</u>	
ASSETS:	
Cash and cash equivalents	\$ 3,100,301
Receivables:	
Accounts	40,640
Intergovernmental	8,778,345
Capital assets not being depreciated	1,291,852
Capital assets being depreciated (net of accumulated depreciation)	<u>37,069,735</u>
TOTAL ASSETS	<u>50,280,873</u>
<u>LIABILITIES</u>	
LIABILITIES:	
Accounts payable	275,627
Accrued liabilities	918,275
Unearned revenue	4,563
Noncurrent liabilities:	
Due within one year	2,074,305
Due in more than one year	<u>12,317,097</u>
TOTAL LIABILITIES	<u>15,589,867</u>
<u>NET ASSETS</u>	
Invested in capital assets, net of related debt	25,755,775
Restricted for:	
Debt service	397,603
Unrestricted	<u>8,537,628</u>
TOTAL NET ASSETS	<u>\$ 34,691,006</u>

The accompanying notes are an integral part of the financial statements

EXHIBIT II

REGIONAL SCHOOL DISTRICT NO. 19

**STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2011**

FUNCTIONS/PROGRAMS	EXPENSES	PROGRAM REVENUES			NET EXPENSES AND CHANGES IN NET ASSETS
		CHARGES FOR SERVICES	OPERATING GRANTS AND CONTRIBUTIONS	CAPITAL GRANTS AND CONTRIBUTIONS	TOTAL GOVERNMENTAL ACTIVITIES
GOVERNMENTAL ACTIVITIES:					
Instructional programs	\$ 14,118,392	\$ 1,275,361	\$ 2,598,315	\$	\$ (10,244,716)
Guidance services	1,168,843				(1,168,843)
Curriculum development	168,748		59,092		(109,656)
Educational media	205,568				(205,568)
General administration	4,711,387			393,364	(4,318,023)
Student activities	701,371				(701,371)
Transportation	1,139,933		135,166		(1,004,767)
Interest expense	429,388				(429,388)
TOTAL GOVERNMENTAL ACTIVITIES	\$ 22,643,630	\$ 1,275,361	\$ 2,792,573	\$ 393,364	(18,182,332)
GENERAL REVENUES:					
Assessment to member towns					17,725,000
Investment income					2,817
TOTAL GENERAL REVENUES					17,727,817
CHANGE IN NET ASSETS					(454,515)
NET ASSETS AT BEGINNING OF YEAR					35,145,521
NET ASSETS AT END OF YEAR					\$ 34,691,006

The accompany notes are an integral part of the financial statements

REGIONAL SCHOOL DISTRICT NO. 19

BALANCE SHEET
GOVERNMENTAL FUNDS
JUNE 30, 2011

	GENERAL	DEBT SERVICE FUND	CAPITAL PROJECTS FUND	OTHER OPERATING FUND	NONMAJOR GOVERNMENTAL FUND EDUCATION GRANTS FUND	TOTAL GOVERNMENTAL FUNDS
<u>ASSETS</u>						
Cash and cash equivalents	\$ 958,753	\$ 414,008	\$ 1,265,841	\$ 461,699	\$	\$ 3,100,301
Receivables:						
Accounts	40,640					40,640
Intergovernmental	3,428		111,884		103,919	219,231
Due from other funds	97,686					97,686
TOTAL ASSETS	\$ 1,100,507	\$ 414,008	\$ 1,377,725	\$ 461,699	\$ 103,919	\$ 3,457,858
<u>LIABILITIES AND FUND BALANCES</u>						
LIABILITIES:						
Accounts and other payables	\$ 35,202	\$ 16,405	\$ 195,340	\$ 11,433	\$ 1,581	\$ 259,961
Accrued liabilities	910,475		7,800			918,275
Due to other funds					97,686	97,686
Deferred revenue					4,563	4,563
TOTAL LIABILITIES	945,677	16,405	203,140	11,433	103,830	1,280,485
FUND BALANCES:						
Restricted			1,174,585	4,433	89	1,179,107
Committed	19,761	397,603		445,833		863,197
Assigned	132,187					132,187
Unassigned	2,882					2,882
TOTAL FUND BALANCES	154,830	397,603	1,174,585	450,266	89	2,177,373
TOTAL LIABILITIES AND FUND BALANCES	\$ 1,100,507	\$ 414,008	\$ 1,377,725	\$ 461,699	\$ 103,919	\$ 3,457,858

(Continued)

REGIONAL SCHOOL DISTRICT NO. 19

BALANCE SHEET
GOVERNMENTAL FUNDS (CONTINUED)
JUNE 30, 2011

Reconciliation of the Balance Sheet - Governmental Funds
to the Statement of Net Assets:

Amounts reported for governmental activities in the statement of net assets (Exhibit I) are different because of the following:

Fund balances - total governmental funds		\$ 2,177,373
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds:		
Governmental capital assets	\$ 51,094,503	
Less accumulated depreciation	<u>(12,732,916)</u>	
Net capital assets		38,361,587
Other long-term assets are not available to pay for current-period expenditures and, therefore, are not recorded in the funds:		
Receivable from the state for school construction projects		8,559,114
Long-term liabilities, including bonds payable, are not due and payable in the current period and, therefore, are not reported in the funds:		
Net OPEB obligation		(20,164)
Bonds and notes payable		(14,387,000)
Interest payable on bonds		(15,666)
Compensated absences		(121,525)
Deferred charges on refunding		259,000
Bond premium		<u>(121,713)</u>
Net Assets of Governmental Activities (Exhibit I)		<u>\$ 34,691,006</u>

The notes are an integral part of the financial statements

REGIONAL SCHOOL DISTRICT NO. 19
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2011

	GENERAL	DEBT SERVICE FUND	CAPITAL PROJECTS FUND	OTHER OPERATING FUND	NONMAJOR GOVERNMENTAL FUND EDUCATION GRANTS FUND	TOTAL GOVERNMENTAL FUNDS
REVENUES:						
Assessment to member towns	\$ 17,725,000	\$	\$	\$	\$	17,725,000
Intergovernmental	1,698,011	1,753,274		544,037	550,525	4,545,847
Charges for services	671,491			603,565		1,275,056
Investment income	2,811			6		2,817
Contribution				240		240
Other	65					65
TOTAL REVENUES	20,097,378	1,753,274	-	1,147,848	550,525	23,549,025
EXPENDITURES:						
Current:						
Instructional programs	9,168,693			1,396,791	550,524	11,116,008
Guidance services	954,673					954,673
Curriculum development	41,953					41,953
Educational media	205,568					205,568
General administration	3,129,725					3,129,725
Student activities	695,873					695,873
Transportation	1,077,412					1,077,412
Employee benefits	3,822,373					3,822,373
Debt service		2,455,204				2,455,204
Capital outlay			523,099			523,099
TOTAL EXPENDITURES	19,096,270	2,455,204	523,099	1,396,791	550,524	24,021,888
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	1,001,108	(701,930)	(523,099)	(248,943)	1	(472,863)
OTHER FINANCING SOURCES (USES):						
Proceeds from issuance of bonds			2,167,000			2,167,000
Bond premiums		30,237				30,237
Transfers in		685,000	240,000	73,080		998,080
Transfers out	(958,080)	(40,000)				(998,080)
NET OTHER FINANCING SOURCES (USES)	(958,080)	675,237	2,407,000	73,080	-	2,197,237
NET CHANGE IN FUND BALANCES	43,028	(26,693)	1,883,901	(175,863)	1	1,724,374
FUND BALANCES AT BEGINNING OF YEAR, AS RESTATED	111,802	424,296	(709,316)	626,129	88	452,999
FUND BALANCES AT END OF YEAR	\$ 154,830	\$ 397,603	\$ 1,174,585	\$ 450,266	\$ 89	\$ 2,177,373

(Continued)

REGIONAL SCHOOL DISTRICT NO. 19

**STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN
FUND BALANCES - GOVERNMENTAL FUNDS (CONTINUED)
FOR THE YEAR ENDED JUNE 30, 2011**

Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities:

Amounts reported for governmental activities in the statement of activities (Exhibit II) are different because:

Net change in fund balances - total governmental funds (Exhibit IV)	\$ 1,724,374
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Governmental funds report capital outlays as expenditures. In the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense:

Capital outlay	454,293
Depreciation expense	(1,082,272)

The statement of activities reports losses arising from the trade-in or disposal of existing capital assets to acquire new capital assets. Conversely, governmental funds do not report any gain or loss on a trade-in or disposal of capital assets	(32,027)
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Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds, and revenues recognized in the funds are not reported in the statement of activities:

School building grant receipts	(1,359,910)
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The issuance of long-term debt (e.g., bonds, leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction has any effect on net assets. Also, governmental funds report the effect of issuance costs, premiums, discounts and similar items when debt is first issued, whereas these amounts are amortized and deferred in the statement of activities. The details of these differences in the treatment of long-term debt and related items are as follows:

Bond principal payments	2,060,000
Bond issuance	(2,167,000)
Bond issuance premiums	(30,237)
Deferred amount on refunding	

Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in the governmental funds

Compensated absences	(2,732)
Net OPEB obligation	(47)
Accrued interest	2,816
Amortization of deferred charge on refunding	(37,000)
Amortization of premiums	15,227
	15,227

Change in Net Assets of Governmental Activities (Exhibit II)	\$ <u><u>(454,515)</u></u>
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The accompanying notes are an integral part of the financial statements

REGIONAL SCHOOL DISTRICT NO. 19

**STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL - GENERAL FUND
FOR THE YEAR ENDED JUNE 30, 2011**

	ORIGINAL BUDGET	FINAL BUDGET	ACTUAL	VARIANCE WITH FINAL BUDGET
REVENUES:				
Assessment to member towns	\$ 17,725,000	\$ 17,725,000	\$ 17,725,000	\$ -
Intergovernmental	438,520	438,520	272,572	(165,948)
Charges for services	507,550	507,550	671,491	163,941
Investment income	2,500	2,500	2,811	311
Other income			503	503
TOTAL REVENUES	<u>18,673,570</u>	<u>18,673,570</u>	<u>18,672,377</u>	<u>(1,193)</u>
EXPENDITURES:				
Current:				
Instructional programs	9,125,510	9,152,989	9,152,989	-
Guidance services	959,920	956,799	956,799	-
Curriculum development	42,540	41,953	41,953	-
Educational media	210,910	208,496	208,496	-
General administration	3,119,070	3,156,998	3,156,836	(162)
Student activities	704,050	699,173	699,173	-
Transportation	1,136,250	1,096,150	1,096,150	-
Employee benefits	2,326,960	2,312,652	2,312,652	-
TOTAL EXPENDITURES	<u>17,625,210</u>	<u>17,625,210</u>	<u>17,625,048</u>	<u>(162)</u>
EXCESS OF REVENUES OVER EXPENDITURES	<u>1,048,360</u>	<u>1,048,360</u>	<u>1,047,329</u>	<u>(1,031)</u>
Transfers out	<u>(1,048,360)</u>	<u>(1,048,360)</u>	<u>(1,048,360)</u>	<u>-</u>
NET OTHER FINANCING SOURCES (USES)	<u>(1,048,360)</u>	<u>(1,048,360)</u>	<u>(1,048,360)</u>	<u>-</u>
NET CHANGE IN FUND BALANCE	<u>\$ -</u>	<u>\$ -</u>	(1,031)	<u>\$ (1,031)</u>
FUND BALANCE AT BEGINNING OF YEAR			<u>3,913</u>	
FUND BALANCE AT END OF YEAR			<u>\$ 2,882</u>	

The accompanying notes are an integral part of the financial statements

REGIONAL SCHOOL DISTRICT NO. 19

STATEMENT OF FIDUCIARY NET ASSETS
 FIDUCIARY FUNDS
 JUNE 30, 2011

	<u>POSTEMPLOYMENT HEALTHCARE TRUST FUND</u>	<u>MEMORIAL SCHOLARSHIP PRIVATE PURPOSE TRUST FUND</u>	<u>AGENCY FUNDS</u>
<u>ASSETS</u>			
Cash	\$ 35,200	\$ 3,243	\$ 391,312
TOTAL ASSETS	<u>35,200</u>	<u>3,243</u>	<u>\$ 391,312</u>
<u>LIABILITIES</u>			
LIABILITIES:			
Due to students and others			\$ <u>391,312</u>
<u>NET ASSETS</u>			
Net assets held in trust for endowments		3,243	
Net assets held in trust for OPEB benefits	<u>35,200</u>		
TOTAL NET ASSETS	<u>\$ 35,200</u>	<u>\$ 3,243</u>	

The accompany notes are an integral part of the financial statements

REGIONAL SCHOOL DISTRICT NO. 19

**STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS
FIDUCIARY FUND
FOR THE YEAR ENDED JUNE 30, 2011**

	<u>POSTEMPLOYMENT HEALTHCARE TRUST FUND</u>	<u>MEMORIAL SCHOLARSHIP PRIVATE PURPOSE TRUST FUND</u>
ADDITIONS:		
Contributions:		
Employer	\$ 33,200	\$
Total contributions	<u>33,200</u>	<u>-</u>
Investment income:		
Interest and dividends		9
Total investment income	<u>-</u>	<u>9</u>
Total additions	<u>33,200</u>	<u>9</u>
DEDUCTIONS:		
Benefits	15,600	
Scholarships		200
Total deductions	<u>15,600</u>	<u>200</u>
CHANGE IN NET ASSETS	17,600	(191)
NET ASSETS AT BEGINNING OF YEAR	<u>17,600</u>	<u>3,434</u>
NET ASSETS AT END OF YEAR	<u>\$ 35,200</u>	<u>\$ 3,243</u>

The accompanying notes are an integral part of the financial statements

REGIONAL SCHOOL DISTRICT NO. 19

NOTES TO BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2011

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Regional School District No. 19 (the District) have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The more significant policies of the District are described below.

A. Reporting Entity

E.O. Smith High School is a public high school (Grades 9-12) serving the towns of Ashford, Mansfield and Willington. It was created by the State Legislature through Public Law 84-42. On February 11, 1986, the electorate in Ashford and Mansfield voted to establish a Regional School District to provide governance for the school. On November 2, 1993, the electors of Ashford, Mansfield and Willington voted to expand the Regional School District to include the Town of Willington.

Member voting is weighted according to the proportion of each town's population to the total regional population. Accordingly, each member from Ashford receives 0.458 votes, each member from Mansfield receives 1.896 votes and each member from Willington receives 0.646 votes.

B. Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the nonfiduciary activities of the District. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities are normally supported by member town assessments, intergovernmental revenues and revenues from local sources.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use or directly benefit from goods, services or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Member town assessments and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental, proprietary and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

C. Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the fiduciary fund financial statements. Agency funds do not have a measurement focus but are reported using the accrual basis of accounting. Revenues are recorded when earned, and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenues as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, are recorded only when payment is due.

Member town assessments, expenditure reimbursement type grants, and certain intergovernmental revenues, transfers and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the District.

The District reports the following major governmental funds:

The *General Fund* is the District's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The *Debt Service Fund* accounts for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs. The major sources of revenue for this fund are intergovernmental grants and transfers.

The *Capital Projects Fund* accounts for the acquisition, construction or renovation of major capital facilities and other capital related purchases. The major sources of revenue for this fund are capital grants and proceeds from the issuance of general obligation bonds.

The *Other Operating Fund* accounts for miscellaneous programs of the District. The major sources of revenue for this fund are intergovernmental grants and charges for services.

Additionally, the District reports the following fund types:

The *Postemployment Healthcare Trust Fund* accounts for the accumulation of resources to pay retiree medical benefits.

The *Private-Purpose Trust Fund* is used to account for resources legally held in trust for scholarships. Resources of the fund, including any earnings on invested resources, may be used for student scholarships.

The *Agency Funds* account for monies held on behalf of students on a custodial capacity.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements, except for any interfund services provided by one fund used by another fund. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Amounts reported as program revenues include 1) charges to customers or applicants for goods, services or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues.

When both restricted and unrestricted resources are available for use, it is the District's policy to use restricted resources first, then unrestricted resources as they are needed. Unrestricted resources are used in the following order: committed, assigned then unassigned.

D. Assets, Liabilities and Net Assets or Equity

Deposits and Investments

Deposits - The District considers cash equivalents as cash on hand, demand deposits, money market accounts and short-term investments with original maturities of three months or less from the date of acquisition.

The deposit of public funds is controlled by the Connecticut General Statutes (Section 7-402). Deposits may be made in a "qualified public depository" as defined by Statute, or in amounts not exceeding the Federal Deposit Insurance Corporation insurance limit in an "out of state bank," as defined by the Statutes, which is not a "qualified public depository."

Investments - Investments are reported at fair value.

Receivables

Intergovernmental and assessments from member town receivables are considered to be fully collectible, and no allowance has been recorded.

Interfund Activity

Activity between funds that is representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the noncurrent portion of interfund loans).

Inventories

All inventories are valued at cost using the first-in/first-out (FIFO) method. Inventories of governmental funds are recorded as expenditures when consumed, rather than when purchased.

Capital Assets

Capital assets, which include property, plant and equipment, are reported in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of more than \$5,000 for equipment and vehicles and \$20,000 for buildings and improvements, land and land improvements and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized. Major outlays for capital assets and improvements are capitalized as projects are constructed.

Property, plant and equipment of the District are depreciated using the straight-line method over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Buildings	45
Improvements other than buildings	45
Equipment	5-25

Deferred and Unearned Revenues

Unearned revenues arise when potential revenue does not meet both the measurable and available criteria for recognition in the current period. Deferred revenues also arise when resources are received before the District has legal claim to them, as when grant monies are received prior to the issuance of qualifying expenditures. In subsequent periods, when both revenue recognition criteria are met, or when the government has legal claim to the resource, the liability for deferred revenues is removed from the balance sheet and revenue is recognized.

Compensated Absences

Vacation earned may be accumulated by employees with the Superintendent's permission until termination of their employment, at which time they are paid for accumulated vacation. Unused sick leave may be accumulated for certain employees up to 150 days until termination, retirement or death, at which time no payments will be made. Teachers may accumulate up to 186 days until termination, retirement or death, at which time no payments will be made.

Long-Term Obligations

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the governmental activities statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

Fund Equity and Net Assets

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Assignments of fund balance represent tentative management plans that are subject to change.

In the government-wide financial statements, net assets are classified into the following categories:

Invested in Capital Assets, Net of Related Debt - This category presents the net assets that reflect capital assets net of only the debt applicable to the acquisition or construction of these assets. Debt issued for noncapital purpose is excluded.

Restricted Net Assets - This category presents the net assets restricted by external parties (creditors, grantors, contributors or laws and regulations).

Unrestricted Net Assets - This category presents the net assets of the District that are not restricted.

The equity of the fund financial statements is defined as “fund balance” and is classified in the following categories:

Nonspendable Fund Balance - This represents amounts that cannot be spent due to form (e.g, inventories and prepaid amounts).

Restricted Fund Balance - This represents amounts constrained for a specific purpose by external parties, such as grantors, creditors, contributors or laws and regulations of their governments.

Committed Fund Balance - This represents amounts constrained for a specific purpose by a government using its highest level of decision-making authority (The Board of Education).

Assigned Fund Balance - For all governmental funds other than the General Fund, this represents any remaining positive amounts not classified as nonspendable, restricted or committed. For the General Fund, this includes amounts constrained for the intent to be used for a specific purpose by the Board of Education or the Superintendent.

Unassigned Fund Balance - This represents fund balance in the General Fund in excess of nonspendable, restricted, committed and assigned fund balance. If another governmental fund has a fund balance deficit, it is reported as a negative amount in unassigned fund balance.

Estimates

The preparation of the financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities including disclosures of contingent assets and liabilities and reported revenues, expenses and expenditures during the fiscal year.

2. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

A. Budgets and Budgetary Accounting

The District establishes its General Fund budget in accordance with provisions of the Connecticut General Statutes.

A budget for the General Fund is authorized annually by the Board of Education. The Board of Education follows these procedures in establishing the budgetary data reflected in the financial statements:

- The District legally adopts an annual budget for the General Fund pursuant to the Connecticut General Statutes Section 10-51. Formal budgetary integration is employed by the District as a management control device during the year for the General Fund. A budgetary comparison on a legal basis has been included in the appropriate financial statement and schedules, and a budgetary to GAAP reporting reconciliation has been provided in Note 2B, Budget to GAAP Reconciliation. The Capital Projects Fund employs a project length budget, which is approved by the Regional Board of Education.
- Prior to January, each department head or other agency as designated by the Superintendent submits budget requests accompanied by detailed estimates of expenditures to be made and, where appropriate, revenues to be collected during the ensuing fiscal year.
- During February and March, the Superintendent presents to the Board of Education (the Board) the revenue and expenditure detail for their consideration.
- Not less than two weeks before the annual meeting, which must be held on the first Monday of May, the Board shall hold a public district meeting to present a proposed budget for the next fiscal year. Any person may recommend the addition or deletion of expenditures at such time.
- After the public hearing, the Board shall prepare an annual budget for the next fiscal year, make available on request copies thereof and deliver a reasonable number of copies to the Town Clerk of each town in the Region at least five days before the annual meeting.

- At the annual meeting, the Board shall present a budget which includes statements of (1) estimated receipts and expenditures for the next fiscal year, (2) estimated receipts and expenditures for the current fiscal year, (3) estimated surplus or deficit in operation funds at the end of the current fiscal year, (4) bonded or other debt, (5) estimated per pupil expenditure for the current and for the next fiscal year, and (6) such other information as is necessary in the opinion of the Board.
- Persons present and eligible to vote may accept or reject the proposed budget. If a majority of such persons voting reject the budget, the Board shall, within two weeks thereafter and upon notice of not less than one week, call a District meeting to consider the same or an amended budget. Such meetings shall be convened at such intervals until a budget is approved.
- After the budget is approved, the Board shall estimate the share of the net expenditures to be paid by each member town in accordance with Connecticut General Statutes Section 10-51, and notify the respective District treasurer thereof.
- If the Board needs to submit a supplementary budget, the general procedures as outlined above shall be used.
- The level of control for a legally adopted budget (the level at which expenditures may not legally exceed appropriations without Board approval) is at the program level, except that the Superintendent has the authority to make budgetary transfers up to \$1,000 between programs. Transfers in excess of \$1,000 must be approved by the Board.
- The Board does not have the authority to expend beyond the total budget appropriation without District meeting approval. No additional appropriations were made during the year.
- Encumbrances are recognized as a valid and proper charge against a budget appropriation in the year in which the purchase order, contract or other commitment is issued, and, accordingly, encumbrances outstanding at year end are reported in budgetary reports as expenditures in the current year. Generally, all unencumbered appropriations lapse at year end, except those for the Capital Projects Funds. Appropriations for capital projects are continued until completion of applicable projects, even when projects extend more than one fiscal year.

Budget to GAAP Reconciliation

A reconciliation of revenues and expenditures, between the accounting treatment required by GAAP (Exhibit IV), and budgetary requirements (Exhibit V), at June 30, 2011 is as follows:

	<u>Revenues</u>	<u>Expenditures and Transfers</u>
Balance, budgetary basis, Exhibit V	\$ 18,672,377	\$ 18,673,408
Encumbrances outstanding at June 30, 2010 liquidated during the year ended June 30, 2011		93,689
Encumbrances outstanding at June 30, 2011 charged to budgetary expenditures during the year then ended		(132,187)
Encumbrances outstanding at June 30, 2010 that were cancelled during the year ended June 30, 2011	(438)	
Workers compensation fund expenditures are not budgeted		84,281
Transfers to the Workers compensation fund are budgeted, but eliminated for GAAP		(90,280)
State contributions to Teachers' Retirement System	<u>1,425,439</u>	<u>1,425,439</u>
Balance, GAAP Basis, Exhibit IV	<u>\$ 20,097,378</u>	<u>\$ 20,054,350</u>

3. DETAILED NOTES

A. CASH, CASH EQUIVALENTS AND INVESTMENTS

The deposit of public funds is controlled by the Connecticut General Statutes (Section 7-402). Deposits may be made in a "qualified public depository" as defined by Statute or in amounts not exceeding the Federal Deposit Insurance Corporation insurance limit in an "out of state bank," as defined by the Statutes, which is not a "qualified public depository."

The Connecticut General Statutes (Section 7-400) permit municipalities to invest in: 1) obligations of the United States and its agencies, 2) highly rated obligations of any state of the United States or of any political subdivision, authority or agency thereof, and 3) shares or other interests in custodial arrangements or pools maintaining constant net asset values and in highly rated no-load open end money market and mutual funds (with constant or fluctuating net asset values) whose portfolios are limited to obligations of the United States and its agencies, and repurchase agreements fully collateralized by such obligations. Other provisions of the Statutes cover specific municipal funds with particular investment authority. The provisions of the Statutes regarding the investment of municipal pension funds do not specify permitted investments. Therefore, investment of such funds is generally controlled by the laws applicable to fiduciaries and the provisions of the applicable plan.

The Statutes (Sections 3-24f and 3-27f) also provide for investment in shares of the State Short-Term Investment Fund (STIF) and the State Tax Exempt Proceeds Fund (TEPF). These investment pools are under the control of the State Treasurer, with oversight provided by the Treasurer’s Cash Management Advisory Board, and are regulated under the State Statutes and subject to annual audit by the Auditors of Public Accounts. Investment yields are accounted for on an amortized-cost basis with an investment portfolio that is designed to attain a market-average rate of return throughout budgetary and economic cycles. Investors accrue interest daily based on actual earnings, less expenses and transfers to the designated surplus reserve, and the fair value of the position in the pool is the same as the value of the pool shares.

Deposits

Deposit Custodial Credit Risk - Custodial credit risk is the risk that, in the event of a bank failure, the Regional School District’s deposit will not be returned. The Regional School District does not have a deposit policy for custodial credit risk.

Based on the criteria described in GASB Statement No. 40, *Deposits and Investment Risk Disclosures*, \$-0- of the Town’s bank balance of \$157,844 was exposed to custodial credit. Connecticut General Statutes require that each depository maintain segregated collateral (not required to be based on a security agreement between the depository and the municipality and, therefore, not perfected in accordance with federal law) in an amount equal to a defined percentage of its public deposits based upon the depository’s risk based capital ratio.

Cash Equivalents

Cash equivalents are short-term, highly liquid investments that are both readily convertible to known amounts of cash and purchased within 90 days of maturity. At June 30, 2011, the Regional School District’s cash equivalents amounted to \$3,906,635. The following table provides a summary of the Regional School District’s cash equivalents (excluding U.S. government guaranteed obligations) as rated by nationally recognized statistical rating organizations. The pools all have maturities of less than one year.

	<u>Standard & Poor’s</u>
State Short-Term Investment Fund (STIF)	AAAm
State Tax Exempt Proceeds Fund*	

*Not Rated

Interest Rate Risk - The Regional School District does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

Credit Risk - Investments - As indicated above, State Statutes limit the investment options of municipal entities. The Regional School District does not have an investment policy that further limits the investment options of the Regional School District beyond that of the State Statutes.

Concentration of Credit Risk - The Regional School District has no policy limiting an investment in any one issuer that is in excess of 5% of the Regional School District’s total investments.

Custodial Credit Risk - Custodial credit risk for an investment is the risk that, in the event of the failure of the counterparty (the institution that pledges collateral or repurchase agreement securities to the Regional School District or that sells investments to or buys them for the Regional School District), the Regional School District will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The Regional School District does not have a policy for custodial credit risk. At June 30, 2011, the Regional School District did not have any uninsured and unregistered securities held by the counterparty, or by its trust department or agent that were not in the Regional School District's name.

B. Deferred Revenue

Governmental funds report deferred revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned. At the end of the current fiscal year, the various components of deferred revenue and unearned revenue reported in the governmental funds were as follows:

	<u>Unearned</u>
Education grants	\$ 4,563

C. Capital Assets

Capital asset activity for the year ended June 30, 2011 was as follows:

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>
Capital assets not being depreciated:				
Land	\$ 858,508	\$	\$	\$ 858,508
Construction in progress		433,344		433,344
Total capital assets not being depreciated	<u>858,508</u>	<u>433,344</u>	<u>-</u>	<u>1,291,852</u>
Capital assets being depreciated:				
Buildings	44,273,539			44,273,539
Leasehold improvements	2,813,052		25,001	2,788,051
Improvements other than buildings	1,687,277			1,687,277
Equipment	1,156,366	20,949	123,531	1,053,784
Total capital assets being depreciated	<u>49,930,234</u>	<u>20,949</u>	<u>148,532</u>	<u>49,802,651</u>
Less accumulated depreciation for:				
Buildings	10,353,407	836,278		11,189,685
Leasehold improvements		125,462		125,462
Improvements other than buildings	784,780	37,494		822,274
Equipment	628,962	83,038	116,505	595,495
Total accumulated depreciation	<u>11,767,149</u>	<u>1,082,272</u>	<u>116,505</u>	<u>12,732,916</u>
Total capital assets being depreciated, net	<u>38,163,085</u>	<u>(1,061,323)</u>	<u>32,027</u>	<u>37,069,735</u>
Governmental Activities Capital Assets, Net	<u>\$ 39,021,593</u>	<u>\$ (627,979)</u>	<u>\$ 32,027</u>	<u>\$ 38,361,587</u>

Depreciation expense of \$1,082,272 was charged to the functions/programs of the District as follows:

Instructional programs	\$ 19,472
Guidance services	19,079
Curriculum development	765
General administration	1,035,079
Student activities	5,498
Transportation	<u>2,379</u>
Total Depreciation Expense	\$ <u><u>1,082,272</u></u>

D. Interfund Receivables, Payables and Transfers

Individual fund interfund receivable and payable balances at June 30, 2011 are as follows:

<u>Receivable Fund</u>	<u>Payable Fund</u>	<u>Amount</u>
General Fund	Nonmajor Governmental - Education Grants Fund	\$ <u><u>97,686</u></u>

A summary of interfund transfers as of June 30, 2011 is as follows:

	<u>Transfer In</u>			
	<u>Debt Service Fund</u>	<u>Capital Projects Fund</u>	<u>Other Operating Fund</u>	<u>Total Transfers Out</u>
Transfers Out:				
General Fund	\$ 685,000	\$ 200,000	\$ 73,080	\$ 958,080
Debt Service Fund		<u>40,000</u>		<u>40,000</u>
Total Transfers In	<u>\$ 685,000</u>	<u>\$ 240,000</u>	<u>\$ 73,080</u>	<u>\$ 998,080</u>

Transfers are used to account for the financing by the General Fund of various programs and activities in other funds.

E. Changes in Long-Term Obligations

Summary of Changes

The following is a summary of changes in long-term obligations during the fiscal year:

	Balance July 1, 2010	Additions	Deductions	Balance June 30, 2011	Due Within One Year
Bonds payable:					
General obligation bonds	\$ 14,280,000	\$ 2,167,000	\$ 2,060,000	\$ 14,387,000	\$ 2,050,000
Less deferred amounts:					
Bond premium	106,703	30,237	15,227	121,713	
Deferred charge on refunding	(296,000)		(37,000)	(259,000)	
Total bonds payable	<u>14,090,703</u>	<u>2,197,237</u>	<u>2,038,227</u>	<u>14,249,713</u>	<u>2,050,000</u>
Compensated absences	118,793	138,526	135,794	121,525	24,305
Net OPEB obligation	<u>20,117</u>	<u>47</u>		<u>20,164</u>	
Total Long-Term Liabilities,					
Governmental Activities	<u>\$ 14,229,613</u>	<u>\$ 2,335,810</u>	<u>\$ 2,174,021</u>	<u>\$ 14,391,402</u>	<u>\$ 2,074,305</u>

All long-term liabilities other than debt are generally liquidated by the General Fund. Debt is generally liquidated by the Debt Service Fund.

The annual requirements to amortize all bonds payable as of June 30, 2011 and the amounts to be provided by the State of Connecticut for the retirement of school bonds and of debt principal and interest maturities are as follows:

Year Ending June 30,	To Be Provided by State		Bond Principal	Bond Interest
	For Principal	For Interest		
2012	\$ 1,373,530	\$ 344,946	\$ 2,050,000	\$ 377,285
2013	1,363,315	293,800	2,157,000	337,691
2014	1,349,695	241,636	2,110,000	290,525
2015	1,339,479	188,602	2,065,000	235,838
2016	1,329,264	134,380	2,030,000	176,163
2017-2026	<u>1,803,831</u>	<u>109,968</u>	<u>3,975,000</u>	<u>374,700</u>
Total	<u>\$ 8,559,114</u>	<u>\$ 1,313,332</u>	<u>\$ 14,387,000</u>	<u>\$ 1,792,202</u>

Outstanding debt by issue is as follows:

	Issued	Original Amount	Year of Maturity	Interest Rate %	Balance June 30, 2011
Refunding General obligation bonds	4/22/2009	\$ 18,325,000	2018	2.0-5.0	\$ 12,220,000
	6/23/2011	2,167,000	2026	1.75-3.75	<u>2,167,000</u>
Total					<u>\$ 14,387,000</u>

Statutory Debt Limitations

The District's indebtedness does not exceed the legal debt limitations as required by Connecticut General Statutes. The statutes allow for debt up to 2.25 times the annual receipts of taxation of the member towns. The District's debt limitation is as follows:

<u>Category</u>	<u>Debt Limit</u>	<u>Net Indebtedness</u>	<u>Balance</u>
Schools	\$ 102,460,156	\$ 5,827,886	\$ 96,632,270

School building grants receivable of \$8,559,114, included in the calculation for bond principal, are reflected as deductions in the computation of net indebtedness.

Authorized/Unissued Bonds

At June 30, 2011, the District had no authorized and unissued bonds.

4. RISK MANAGEMENT

The District is exposed to various risks of loss related to public officials; Board of Education liability; torts, thefts of, damage to, or destruction of assets; errors or omissions; injuries to employees or acts of God. The District purchases commercial insurance for all risks of loss, except for medical insurance. Settled claims have not exceeded commercial coverage in any of the past three fiscal years. There have been no significant reductions in insurance coverage from coverage in the prior year.

Hospitalization and medical-surgical health coverage for District employees are administered by the Town of Mansfield (the Town) on behalf of the District. The Town operates the Mansfield Health Insurance Fund (the Fund), which has been recorded in the Town's records as an Internal Service Fund. The Fund's general objectives are to formulate, on behalf of the members, a health insurance program at lower costs of coverage and to develop a systematic method to control health costs.

A third party administers the plan through a contract with the Town for which the Fund pays a fee. The contract period is for calendar year 2011.

The Fund has purchased aggregate stop loss coverage at 125 percent of expected claims. In addition to the aggregate stop loss, the Fund has also purchased \$150,000 of combined medical-surgical and major medical individual stop loss.

The claim liability of \$376,000 for the Fund is based on the requirements of GASB Statement Nos. 10 and 30, which require that a liability for claims be reported if information prior to the issuance of the financial statements indicates that it is possible that a liability has been incurred at the date of the financial statements and the amount of the possible loss can be reasonably estimated. The amount of the claim accrual is based on the ultimate costs of settling the claim which includes past experience data, inflation and other future economic and societal factors and incremental claim adjustment expenses, net of estimated subrogation recoveries. The claim accrual does not include other allocated or unallocated claims adjustment expenses.

For the period ended June 30, 2011, the District's General Fund made premium payments into the Fund of \$1,802,492.

The District is a member of the Connecticut Interlocal Risk Management Agency (CIRMA), an unincorporated association of Connecticut local public agencies, which was formed in 1980 by the Connecticut Conference of Municipalities for the purpose of establishing and administering an interlocal risk management program pursuant to the provisions of Section 7-479a et. seq. of the Connecticut General Statutes.

5. PENSION PLANS

Plan Description

District noncertified personnel, including clerical staff and janitorial staff, participate in the Municipal Employees' Retirement System (MERS), a cost-sharing, multiple employer public employee retirement system (PERS) established by the State of Connecticut and administered by the State Retirement Commission to provide pension benefits for the employees of participating municipalities. MERS is considered to be part of the State of Connecticut's financial reporting entity and is included in the State's financial reports as a pension trust fund. MERS issues a publicly available financial report that may be obtained by writing to the State of Connecticut, Office of the State Comptroller, Municipal Employees Retirement Fund, 55 Elm Street, Hartford, CT 06106.

Benefit Provisions

Plan provisions are set by Statute of the State of Connecticut. MERS provides retirement benefits, as well as death and disability benefits. All benefits vest after 10 years of continuous service. Members who retire after age 55 with 10 years of continuous service or after 25 years of service, irrespective of age, are entitled to an annual retirement benefit, payable monthly for life.

Contributions Required and Contributions Made

Each participating municipality is required by State Statute to pay an actuarially determined percentage of covered payroll to provide for benefits based on current service. Covered employees are required by State Statute to contribute 2¼% of earnings upon which Social Security tax is paid plus 5% of earnings on which no Social Security tax is paid. Each participating municipality is required to contribute the amounts necessary to finance the remaining cost of the Plan.

Contributions were made as follows:

<u>Fiscal Year Ended</u>	<u>Annual Required Contribution</u>	<u>Percentage Contributed</u>
6/30/09	\$ 113,231	100%
6/30/10	118,954	100
6/30/11	153,573	100

Teacher Retirement

All Regional School District 19 teachers participate in the State of Connecticut Teachers' Retirement System, a cost sharing plan with a special funding situation, under Section 10.183 of the General Statutes of the State of Connecticut. This is a multiple employer PERS. A teacher is eligible to receive a normal retirement benefit if he or she has:

- Attained age 60 and has accumulated 20 years of credited service in the public schools of Connecticut, or;
- Attained any age and has accumulated 35 years of credited service, at least 25 of which are service in the public schools of Connecticut.

The Board of Education withholds 7.25% of all teachers' annual salaries and transmits the funds to the State Teachers' Retirement Board. Teacher payroll subject to retirement amounted to \$8,967,254.

The retirement system for teachers is funded by the State based upon the recommendation of the Teacher's Retirement Board. Such contribution includes amortization of the actuarially computed unfunded liability. For the year ended June 30, 2011, the District has recorded in the General Fund intergovernmental revenue, instruction program expenditures and curriculum development expenditures in the amount of \$1,425,439 as payments made by the State of Connecticut on behalf of the District. The district does not have any liability for teacher pensions.

The State of Connecticut Teacher Retirement System is considered to be a part of the State of Connecticut financial reporting entity and is included in the State's financial reports as a pension trust fund. Those reports may be obtained by writing to the State of Connecticut, Office of the State Comptroller, 55 Elm Street, Hartford, Connecticut 06106.

6. CONTINGENT LIABILITIES

There are various lawsuits and claims pending against the District, the ultimate effect of which, if any, cannot presently be determined; however, the ultimate resolution of these matters is not expected to have a material adverse effect on the financial condition of the District.

State and Federal grants received by the District are subject to review and audit by the grantor agencies. Such audits could lead to requests for reimbursement to the grantor agency for any expenditures disallowed under terms of the grant. The amount, if any, of expenditures, which may be disallowed, cannot be determined at this time, although the District's management believes such disallowance, if any, will be immaterial.

7. OTHER POST-EMPLOYMENT BENEFITS

Plan Description

The District, in accordance with various collective bargaining agreements and State Statutes, is committed to providing health and other benefits to certain eligible retirees and their spouses. The Other Post-Employment Benefit (OPEB) program covers the District's teachers and administrators. Under the various collective bargaining agreements, retirees and beneficiaries currently receiving benefits are required to contribute specified percentages towards the cost of receiving those benefits. The District does not issue a separate stand-alone financial statement for this program.

At July 1, 2010, District's plan membership consisted of the following:

	Post-Employment Healthcare Trust
Retired participants	4
Spouses of retirees	2
Active plan members	149
Total Participants	155

Funding Policy

The District administers a single-employer, postemployment health care plan to provide medical benefits for eligible retirees and their spouses. Retirees bear the full cost of their coverage. However, based on a July 1, 2010 OPEB actuarial valuation, the District's annual required contribution (ARC) is \$15,600 to cover the implicit rate subsidy. Beginning July 1, 2009, the District began to account for and fund the ARC in a Post-Employment Healthcare Trust. The District plans to continue a funding strategy that provides for normal cost and the amortization of the accrued liability as recommended in its OPEB actuarial study. The study accounts for numerous factors such as turnover and retirement rates, mortality assumptions, medical inflation and claims cost assumptions, and discount rate assumptions.

Eligibility and benefit is based on several factors:

- Eligibility for benefits and the level of benefits are determined by collective bargaining unit agreement or contract.
- Retirees pay the full cost of the coverage.
- At age 65, some retirees receive a stipend from the State of CT Teachers' Retirement System towards the cost of their coverage.
- At age 65, some retirees have the option to take Medicare and medical insurance through the State of CT Teachers' Retirement System.

The cost per month for District employees receiving medical coverage is \$604 per month for retiree only coverage and \$1,264 per month for retiree and spouse coverage to age 65. The cost per month for District employees receiving dental coverage is \$41 per month for retiree only coverage and \$82 per month for retiree and spouse coverage to age 65.

Annual OPEB Cost and Net OPEB Obligations

The District's annual other postemployment benefit (OPEB) cost is calculated based on the annual required contribution (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty years. The following table shows the components of the District's annual OPEB cost for the year, the amount actually contributed to the plan, and changes in the District's net OPEB obligation:

	Post-Employment Medical Program
Annual required contribution (ARC)	\$ 33,600
Interest on net OPEB obligation	1,509
Adjustment to annual required contribution	<u>(1,862)</u>
Annual OPEB cost	33,247
Contributions made	<u>33,200</u>
Increase in net OPEB obligation	47
Net OPEB obligation, beginning of year	<u>20,117</u>
Net OPEB Obligation, End of Year	<u><u>\$ 20,164</u></u>

The District's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan and the net OPEB obligation for the fiscal years ended June 30, 2011, 2010 and 2009 is presented below.

Fiscal Year Ended	Annual OPEB Cost (AOC)	Actual Contribution	Percentage of AOC Contributed	Net OPEB Obligation
6/30/09	\$ 31,500	\$ 13,900	44.13%	\$ 17,600
6/30/10	32,317	29,800	92.21	20,117
6/30/11	33,247	33,200	99.86	20,164

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as accrual results are compared with past expectations and new estimates are made about the future.

Schedule of Funding Progress

Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) (b)	Unfunded AAL (UAAL) (b-a)	Funded Ratio (a/b)	Covered Payroll (c)	UAAL as a Percentage of Covered Payroll ((b-a)/c)
7/1/08	\$ -	\$ 223,600	\$ 223,600	0%	\$ 1,417,572	15.77%
7/1/10	18,000	269,000	251,000	7%	1,514,942	16.57%

Projections for benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

In the July 1, 2010 actuarial valuation of the District's Plan, the Projected Unit Credit Cost Method was used. The actuarial assumptions include a 7.5% investment rate of return, which is the rate of the expected long-term investment returns of plan assets calculated based on the funding policy of the plan at the valuation date. The annual healthcare (inflation) cost trend rate is 5.9% initially, reduced by decrements to an ultimate rate of 4.1% after sixty seven years. The Projected salary increases were 4%. The UAAL is being amortized as a 25-year, closed level dollar amortization.

8. FUND BALANCE

The components of fund balance for the governmental funds at June 30, 2011 are as follows:

	Major Special Revenue Funds				Nonmajor Governmental Fund	Total
	General Fund	Debt Service	Capital Projects	Other Operating	Education Grants Fund	
Fund balances:						
Restricted for:						
Capital projects	\$	\$	\$ 1,174,585	\$	\$	\$ 1,174,585
Instructional programs				4,433		4,433
Unspent grant balances					89	89
Committed to:						
Debt service		397,603				397,603
Instructional programs				445,833		445,833
Employee benefits	19,761					19,761
Assigned to:						
Instructional programs	59,356					59,356
Guidance services	4,238					4,238
Educational media	2,945					2,945
General administration	43,610					43,610
Student activities	3,299					3,299
Transportation	18,739					18,739
Unassigned	2,882					2,882
Total Fund Balances	\$ 154,830	\$ 397,603	\$ 1,174,585	\$ 450,266	\$ 89	\$ 2,177,373

Significant encumbrances at June 30, 2011 are contained in the above table in the assigned category of the General Fund.

9. PRIOR PERIOD ADJUSTMENTS

During the year, the District implemented GASB Statement No. 54. This required the District to review their special revenue funds and determine if they have a revenue source that is restricted or committed for a specific purpose. This revenue source also needs to constitute a substantial portion of the resources in the fund. As a result, the workers' compensation fund (nonmajor special revenue fund) did not meet those requirements and is now reported as part of the General Fund.

The beginning fund balances for the following funds were restated as follows:

	<u>General Fund</u>	<u>Nonmajor Governmental Funds</u>
Balance June 30, 2010	\$ 98,040	\$ 13,850
Reclassified to General Fund	<u>13,762</u>	<u>(13,762)</u>
Restated Fund Balance, July 1, 2010	<u>\$ 111,802</u>	<u>\$ 88</u>

Supplemental Schedules

General Fund

The General Fund is the general operating fund of the District. It is used to account for all financial resources except those required to be accounted for in another fund.

REGIONAL SCHOOL DISTRICT NO. 19

**GENERAL FUND
COMPARATIVE BALANCE SHEETS
JUNE 30, 2011 AND 2010**

	2011	2010
<u>ASSETS</u>		
Cash	\$ 958,753	\$ 1,032,564
Investments		
Accounts receivable	44,068	60,247
Due from other funds	97,686	
TOTAL ASSETS	\$ 1,100,507	\$ 1,092,811
<u>LIABILITIES AND FUND BALANCES</u>		
LIABILITIES:		
Accounts and other payables	\$ 35,202	\$ 122,177
Accrued liabilities	910,475	858,832
TOTAL LIABILITIES	945,677	981,009
FUND BALANCES:		
Committed	19,761	13,762
Assigned	132,187	94,127
Unassigned	2,882	3,913
TOTAL FUND BALANCES	154,830	111,802
TOTAL LIABILITIES AND FUND BALANCES	\$ 1,100,507	\$ 1,092,811

REGIONAL SCHOOL DISTRICT NO. 19

GENERAL FUND
 SCHEDULE OF CHANGES IN FUND BALANCE - BUDGETARY BASIS
 FOR THE YEAR ENDED JUNE 30, 2011

FUND BALANCE AT BEGINNING OF YEAR:

Unreserved and undesignated

\$ 3,913

VARIANCE
 WITH
 FINAL
 BUDGET

ORIGINAL BUDGET	FINAL BUDGET	ACTUAL	VARIANCE WITH FINAL BUDGET
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REVENUES AND APPROPRIATION OF FUND BALANCE

\$ 18,673,570	\$ 18,673,570	\$ 18,672,377	\$ (1,193)
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EXPENDITURES AND TRANSFERS OUT

<u>18,673,570</u>	<u>18,673,570</u>	<u>18,673,408</u>	<u>162</u>
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NET RESULT FROM BUDGETARY OPERATIONS

\$ <u>-</u>	\$ <u>-</u>	\$ <u>(1,031)</u>	\$ <u>(1,031)</u>	<u>(1,031)</u>
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FUND BALANCE AT END OF YEAR:

Unassigned

\$ 2,882

REGIONAL SCHOOL DISTRICT NO. 19

**GENERAL FUND
SCHEDULE OF REVENUES
BUDGET AND ACTUAL - BUDGETARY BASIS
FOR THE YEAR ENDED JUNE 30, 2011**

	ORIGINAL BUDGET	FINAL BUDGET	ACTUAL	VARIANCE WITH FINAL BUDGET
ASSESSMENT TO MEMBER TOWNS:				
Mansfield	\$ 9,924,227	\$ 9,924,227	\$ 9,924,227	\$ -
Ashford	3,743,520	3,743,520	3,753,465	9,945
Wilmington	4,057,253	4,057,253	4,047,308	(9,945)
TOTAL ASSESSMENT TO MEMBER TOWNS	<u>17,725,000</u>	<u>17,725,000</u>	<u>17,725,000</u>	<u>-</u>
INTERGOVERNMENTAL REVENUES:				
Vocational agriculture	143,520	143,520	137,406	(6,114)
School transportation	295,000	295,000	135,166	(159,834)
TOTAL INTERGOVERNMENTAL REVENUES	<u>438,520</u>	<u>438,520</u>	<u>272,572</u>	<u>(165,948)</u>
CHARGES FOR SERVICES:				
Tuition - special education	60,000	60,000	184,512	124,512
Tuition - vo-ag	447,550	447,550	486,979	39,429
TOTAL CHARGES FOR SERVICES	<u>507,550</u>	<u>507,550</u>	<u>671,491</u>	<u>163,941</u>
INVESTMENT INCOME	<u>2,500</u>	<u>2,500</u>	<u>2,811</u>	<u>311</u>
MISCELLANEOUS REVENUE			<u>503</u>	<u>503</u>
TOTAL REVENUES	<u>\$ 18,673,570</u>	<u>\$ 18,673,570</u>	<u>\$ 18,672,377</u>	<u>\$ (1,193)</u>

REGIONAL SCHOOL DISTRICT NO. 19

GENERAL FUND
SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES
BUDGET AND ACTUAL - BUDGETARY BASIS
FOR THE YEAR ENDED JUNE 30, 2011

	ORIGINAL BUDGET	INCREASES (DECREASES) AND TRANSFERS	FINAL BUDGET	EXPENDITURES	VARIANCE WITH FINAL BUDGET
INSTRUCTIONAL PROGRAMS:					
English	\$ 1,081,060	\$ (18,446)	\$ 1,062,614	\$ 1,062,614	\$ -
Reading	40,620	(709)	39,911	39,911	-
World languages	707,150	(3,570)	703,580	703,580	-
Physical education	444,370	(668)	443,702	443,702	-
Mathematics	961,510	(44,450)	917,060	917,060	-
Science	932,010	2,975	934,985	934,985	-
Social studies	989,260	(4,725)	984,535	984,535	-
Fine arts/art	171,650	(561)	171,089	171,089	-
Fine arts/music	310,370	(35,199)	275,171	275,171	-
Information technology	263,090	1,374	264,464	264,464	-
Technical and career education management	601,830	(7,654)	594,176	594,176	-
Tech prep	8,600	(5,901)	2,699	2,699	-
English as a second language	78,650	(1,149)	77,501	77,501	-
Substitute teachers	104,000	21,748	125,748	125,748	-
Special education instruction	1,535,080	(59,703)	1,475,377	1,475,377	-
Special education summer program	40,000	36,361	76,361	76,361	-
Remedial education	44,380	(536)	43,844	43,844	-
Agriculture education	436,750	1,100	437,850	437,850	-
Tuition payments	207,000	97,614	304,614	304,614	-
Depot campus	160,510	51,788	212,298	212,298	-
Central service - instructional supplies	7,620	(2,210)	5,410	5,410	-
TOTAL INSTRUCTIONAL PROGRAMS	9,125,510	27,479	9,152,989	9,152,989	-
GUIDANCE SERVICES:					
Guidance services	586,050	(3,074)	582,976	582,976	-
Health	140,110	(43)	140,067	140,067	-
Psychological services	233,760	(4)	233,756	233,756	-
TOTAL GUIDANCE SERVICES	959,920	(3,121)	956,799	956,799	-
CURRICULUM DEVELOPMENT:					
Curriculum development	17,800	2,887	20,687	20,687	-
Professional development	24,740	(3,474)	21,266	21,266	-
TOTAL CURRICULUM DEVELOPMENT	42,540	(587)	41,953	41,953	-
EDUCATIONAL MEDIA	210,910	(2,414)	208,496	208,496	-

(Continued)

REGIONAL SCHOOL DISTRICT NO. 19
GENERAL FUND - SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES
BUDGET AND ACTUAL - BUDGETARY BASIS (CONCLUDED)

	ORIGINAL BUDGET	INCREASES (DECREASES) AND TRANSFERS	FINAL BUDGET	EXPENDITURES	VARIANCE WITH FINAL BUDGET
GENERAL ADMINISTRATION:					
Board of education	\$ 47,400	\$ 4,046	\$ 51,446	\$ 51,284	\$ (162)
Superintendent's office	212,530	3,710	216,240	216,240	-
Special education management	356,430	(8,125)	348,305	348,305	-
Long range planning	1,000	(1,000)			-
Ext detention program	18,000	(4,920)	13,080	13,080	-
Principals' office services	558,670	(7,038)	551,632	551,632	-
Business management	286,650	6,609	293,259	293,259	-
Central services	277,090	(6,521)	270,569	270,569	-
Reproduction center - R19	93,000	12,087	105,087	105,087	-
Plant operation - buildings	1,268,300	39,080	1,307,380	1,307,380	-
TOTAL GENERAL ADMINISTRATION	3,119,070	37,928	3,156,998	3,156,836	(162)
STUDENT ACTIVITIES:					
Student activities	123,190	(8,690)	114,500	114,500	-
Athletic program	580,860	3,813	584,673	584,673	-
TOTAL STUDENT ACTIVITIES	704,050	(4,877)	699,173	699,173	-
TRANSPORTATION:					
Transportation	891,250	17,737	908,987	908,987	-
Special education transportation	245,000	(57,837)	187,163	187,163	-
TOTAL TRANSPORTATION	1,136,250	(40,100)	1,096,150	1,096,150	-
EMPLOYEE BENEFITS	2,326,960	(14,308)	2,312,652	2,312,652	-
TOTAL EXPENDITURES	17,625,210	-	17,625,210	17,625,048	(162)
OTHER FINANCING USES:					
Transfers out:					
Special revenue funds:					
Other operating fund	73,080		73,080	73,080	-
Workers' compensation fund	90,280		90,280	90,280	-
Capital projects	200,000		200,000	200,000	-
Debt service fund	685,000		685,000	685,000	-
TOTAL OTHER FINANCING USES	1,048,360	-	1,048,360	1,048,360	-
TOTAL EXPENDITURES AND OTHER FINANCING USES	\$ 18,673,570	\$ -	\$ 18,673,570	\$ 18,673,408	\$ (162)

Capital Projects Fund

The Capital Projects Fund accounts for the acquisition, construction or renovation of major capital facilities and other capital-related purchases.

REGIONAL SCHOOL DISTRICT NO. 19

CAPITAL PROJECTS FUND
SCHEDULE OF REVENUES AND OTHER FINANCING SOURCES - PROJECT BUDGET AND ACTUAL
FOR THE YEAR ENDED JUNE 30, 2011

	<u>FISCAL</u> <u>YEAR</u> <u>AUTHORIZED</u>	<u>PROJECT</u> <u>BUDGET</u>	<u>CUMULATIVE</u> <u>PRIOR YEAR</u> <u>PROJECT</u> <u>REVENUES AND</u> <u>OTHER SOURCES</u>	<u>CURRENT YEAR</u> <u>PROJECT</u> <u>REVENUES AND</u> <u>OTHER FINANCING</u> <u>SOURCES</u>	<u>CUMULATIVE</u> <u>PROJECT</u> <u>REVENUES AND</u> <u>OTHER FINANCING</u> <u>SOURCES</u>	<u>VARIANCE</u> <u>WITH</u> <u>PROJECT</u> <u>BUDGET</u>
Storage Space - E O Smith	2007-08	\$ 9,080	\$	\$ 9,080	\$ 9,080	\$ -
Special projects	2002-03	164,336	164,334		164,334	2
Fencing	2002-03	28,000	28,000		28,000	-
Deferred maint projects	on-going	142,120	6,202		6,202	135,918
Renovate Reynolds School	2003-04	2,802,405	2,277,675	40,000	2,317,675	484,730
Language wing flooring	2005-06	30,780	7,890	22,890	30,780	-
Replace VCT flooring	2006-07	10,000	10,000		10,000	-
Replace main office carpet	2006-07	3,000	3,000		3,000	-
Resurfacing bathroom floors	2007-08	10,000	-	10,000	10,000	-
Replacement furniture	2006-07	13,550	13,550		13,550	-
EOS furniture	2008-09	32,000	9,898	22,102	32,000	-
Student lockers	2002-03	6,000	6,000		6,000	-
Computer equipment	2003-04	650,000	450,000	100,000	550,000	100,000
Library furniture	2007-08	5,000	5,000		5,000	-
Cafeteria furniture	2007-08	10,000	10,000		10,000	-
Classroom furniture	2007-08	8,000	8,000		8,000	-
Cafeteria acoustics 08/09	2008-09	25,000		21,603	21,603	3,397
Replacement equipment 09/10	2009-10	28,000			-	28,000
Bleachers	2009-10	29,500			-	29,500
Cross Connect Boilers	2009-10	56,500		4,925	4,925	51,575
VFD Replacement	2010-11	10,000		9,400	9,400	600
Athletic Facilities Renovations	2010-11	2,167,000		2,167,000	2,167,000	-
TOTALS		<u>\$ 6,240,271</u>	<u>\$ 2,999,549</u>	<u>\$ 2,407,000</u>	<u>\$ 5,406,549</u>	<u>\$ 833,722</u>

REGIONAL SCHOOL DISTRICT NO. 19

CAPITAL PROJECTS FUND
 SCHEDULE OF EXPENDITURES - PROJECT BUDGET AND ACTUAL
 FOR THE YEAR ENDED JUNE 30, 2011

	FISCAL YEAR AUTHORIZED	PROJECT BUDGET	CUMULATIVE PRIOR YEAR PROJECT EXPENDITURES	CURRENT YEAR PROJECT EXPENDITURES AND TRANSFERS	CUMULATIVE PROJECT EXPENDITURES	VARIANCE WITH PROJECT BUDGET
Storage Space - E O Smith	2007-08	\$ 9,080	\$ 9,080	\$	\$ 9,080	\$ -
Special projects	2002-03	164,336	164,336		164,336	-
Fencing	2002-03	28,000			-	28,000
Deferred maint projects	on-going	142,120	62,380	19,090	81,470	60,650
Renovate Reynolds School	2003-04	2,802,405	2,802,405		2,802,405	-
Language wing flooring	2005-06	30,780	11,685	14,001	25,686	5,094
Replace VCT flooring	2006-07	10,000	8,930		8,930	1,070
Replace main office carpet	2006-07	3,000	3,000		3,000	-
Resurfacing bathroom floors	2007-08	10,000	3,950		3,950	6,050
Replacement furniture	2006-07	13,550	13,550		13,550	-
EOS furniture	2008-09	32,000	16,071	4,936	21,007	10,993
Student lockers	2002-03	6,000	6,000		6,000	-
Computer equipment	2003-04	650,000	584,416	17,135	601,551	48,449
Library furniture	2007-08	5,000	5,000		5,000	-
Cafeteria furniture	2007-08	10,000	10,000		10,000	-
Classroom furniture	2007-08	8,000	8,063		8,063	(63)
Cafeteria acoustics 08/09	2008-09	25,000			-	25,000
Replacement equipment 09/10	2009-10	28,000			-	28,000
Bleachers	2009-10	29,500			-	29,500
Cross Connect Boilers	2009-10	56,500			-	56,500
VFD Replacement	2010-11	10,000		9,400	9,400	600
Athletic Facilities Renovations	2010-11	2,167,000		458,537	458,537	1,708,463
TOTALS		\$ 6,240,271	\$ 3,708,866	\$ 523,099	\$ 4,231,965	\$ 2,008,306

Fiduciary Funds

Fiduciary funds are used to account for assets held by the District in a trustee capacity for individuals, private organizations or other governments.

Postemployment Healthcare Trust Fund

This fund is used to account for postemployment benefits.

Private Purpose Trust Funds

A fiduciary trust fund type used to report all trust arrangements, other than those properly reported in pension trust or investment trust funds, under which principal and income benefit individuals, private organizations or other governments.

Memorial Scholarship Fund

This fund is used for student scholarships.

Agency Funds

Agency funds are used to report resources held by the reporting government in a purely custodial capacity (assets equal liabilities).

Student Activities Fund

This fund is used to control various activities, as defined by State Statute, undertaken by students of the public school system.

Dependent Care Fund

This fund is used to account for monies held for dependent care.

Uninsured Medical Costs Fund

This fund is used to account for funds withheld from employees' pay for the purpose of reimbursement of uninsured medical costs.

REGIONAL SCHOOL DISTRICT NO. 19

AGENCY FUNDS
COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES
FOR THE YEAR ENDED JUNE 30, 2011

	<u>BALANCE</u> <u>JULY 1, 2010</u>	<u>ADDITIONS</u>	<u>DEDUCTIONS</u>	<u>BALANCE</u> <u>JUNE 30, 2011</u>
<u>ASSETS</u>				
CASH:				
Student activities fund	\$ 395,937	\$ 638,777	\$ 655,725	\$ 378,989
Dependent care fund	2,543	14,970	14,591	2,922
Uninsured medical costs fund	<u>13,505</u>	<u>24,198</u>	<u>28,302</u>	<u>9,401</u>
TOTAL ASSETS	<u>\$ 411,985</u>	<u>\$ 677,945</u>	<u>\$ 698,618</u>	<u>\$ 391,312</u>
<u>LIABILITIES</u>				
DUE TO OTHERS:				
Student activities fund	\$ 395,937	\$ 638,777	\$ 655,725	\$ 378,989
Dependent care fund	2,543	14,970	14,591	2,922
Uninsured medical costs fund	<u>13,505</u>	<u>24,198</u>	<u>28,302</u>	<u>9,401</u>
TOTAL LIABILITIES	<u>\$ 411,985</u>	<u>\$ 677,945</u>	<u>\$ 698,618</u>	<u>\$ 391,312</u>

Statistical Section

This part of the District's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the District's overall financial health.

Contents

FINANCIAL TRENDS (TABLES 1 - 4)

These schedules contain trend information to help the reader understand how the District's financial performance and well-being have changed over time.

REVENUE CAPACITY (TABLES 5 - 8)

These schedules contain information to help the reader assess the District's most significant local revenue source, the property tax.

DEBT CAPACITY (TABLES 9 - 13)

These schedules present information to help the reader assess the affordability of the District's current levels of outstanding debt and the District's ability to issue additional debt in the future.

DEMOGRAPHIC AND ECONOMIC INFORMATION (TABLES 14 - 17)

These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place.

OPERATING INFORMATION (TABLES 18 - 19)

These schedules contain service and infrastructure data to help the reader understand how the information in the District's financial report relates to the services the District provides and the activities it performs.

Sources: Unless otherwise noted, the information in these Tables is derived from the comprehensive annual financial reports for the relevant year.

REGIONAL SCHOOL DISTRICT NO. 19

NET ASSETS BY COMPONENT
LAST NINE YEARS
(UNAUDITED)

	FISCAL YEAR								
	2011	2010	2009	2008	2007	2006	2005	2004	2003
NET ASSETS:									
Invested in capital assets, net of related debt	\$ 25,755,775	\$ 24,930,890	\$ 23,847,852	\$ 23,187,403	\$ 20,467,988	\$ 18,912,085	\$ 16,916,633	\$ 16,678,978	\$ 17,012,800
Restricted	397,603	424,296	498,266	466,716	2,344,595	609,801	717,503	718,926	588,682
Unrestricted	<u>8,537,628</u>	<u>9,790,335</u>	<u>10,992,552</u>	<u>12,005,098</u>	<u>14,579,678</u>	<u>18,511,387</u>	<u>21,580,404</u>	<u>23,358,007</u>	<u>24,602,904</u>
TOTAL NET ASSETS	<u>\$ 34,691,006</u>	<u>\$ 35,145,521</u>	<u>\$ 35,338,670</u>	<u>\$ 35,659,217</u>	<u>\$ 37,392,261</u>	<u>\$ 38,033,273</u>	<u>\$ 39,214,540</u>	<u>\$ 40,755,911</u>	<u>\$ 42,204,386</u>

NOTE: Less than ten years of data due to the implementation date of GASB 34

TABLE 2

REGIONAL SCHOOL DISTRICT NO. 19

CHANGES IN NET ASSETS
LAST NINE YEARS
(UNAUDITED)

	FISCAL YEAR								
	2011	2010	2009	2008	2007	2006	2005	2004	2003
EXPENSES:									
Governmental activities:									
Instructional programs	\$ 14,118,392	\$ 13,443,419	\$ 13,030,734	\$ 14,970,329	\$ 10,657,274	\$ 10,522,487	\$ 9,874,932	\$ 9,703,432	\$ 8,774,066
Guidance services	1,168,843	1,060,822	1,112,606	1,171,074	1,151,803	1,098,516	996,455	897,392	885,682
Curriculum development	168,748	136,633	185,483	370,471	162,545	125,774	137,286	35,200	26,853
Educational media	205,568	202,439	204,174	250,417	262,593	234,141	234,550	263,783	253,155
General administration	4,711,387	4,499,764	4,519,506	4,339,734	4,166,758	4,050,207	3,814,426	3,535,181	3,059,868
Student activities	701,371	722,329	716,767	648,572	542,114	476,689	476,213	501,131	457,883
Transportation	1,139,933	1,293,650	1,261,349	1,184,454	1,130,921	1,091,392	973,189	869,689	873,614
Interest expense	429,388	533,839	1,173,342	834,084	903,406	1,010,959	1,082,825	1,236,548	1,542,313
TOTAL EXPENSES	22,643,630	21,892,895	22,203,961	23,769,135	18,977,414	18,610,165	17,589,876	17,042,356	15,873,434
PROGRAM REVENUES:									
Governmental activities:									
Charges for services:									
Instructional programs	1,275,361	1,226,901	992,038	767,381	688,052	643,985	543,660	484,024	489,963
Operating grants and contributions	2,792,573	2,554,541	3,273,872	2,765,103	1,696,707	1,706,987	1,192,535	1,463,384	1,328,726
Capital grants and contributions	393,364	438,904	243,730	2,073,567				239,764	17,095
TOTAL PROGRAM REVENUES	4,461,298	4,220,346	4,509,640	5,606,051	2,384,759	2,350,972	1,736,195	2,187,172	1,835,784
NET EXPENSE:									
Governmental activities	(18,182,332)	(17,672,549)	(17,694,321)	(18,163,084)	(16,592,655)	(16,259,193)	(15,853,681)	(14,855,184)	(14,037,650)
GENERAL REVENUES AND OTHER									
CHANGES IN NET ASSETS:									
General revenues:									
Assessment to member towns	17,725,000	17,473,930	17,366,670	16,412,434	15,910,830	15,026,680	14,279,890	13,391,620	12,692,700
Investment income	2,817	5,470	7,104	17,082	37,887	36,692	23,345	12,205	18,662
Miscellaneous				524	2,926	14,554	9,075	2,884	3,925
TOTAL GENERAL REVENUES	17,727,817	17,479,400	17,373,774	16,430,040	15,951,643	15,077,926	14,312,310	13,406,709	12,715,287
CHANGE IN NET ASSETS:									
Governmental activities	\$ (454,515)	\$ (193,149)	\$ (320,547)	\$ (1,733,044)	\$ (641,012)	\$ (1,181,267)	\$ (1,541,371)	\$ (1,448,475)	\$ (1,322,363)

NOTE: Less than ten years of data due to the implementation date of GASB 34

TABLE 3

REGIONAL SCHOOL DISTRICT NO. 19
FUND BALANCES, GOVERNMENTAL FUNDS
LAST TEN YEARS
(MODIFIED ACCRUAL BASIS OF ACCOUNTING)
(UNAUDITED)

	FISCAL YEAR ENDED JUNE 30									
	2011	2010	2009	2008	2007	2006	2005	2004	2003	2002
GENERAL FUND:										
Reserved	\$	\$ 94,127	\$ 62,222	\$ 110,065	\$ 132,913	\$ 9,143	\$ 47,516	\$ 29,808	\$ 12,803	\$ 40,835
Unreserved:										
Designated					94,726					25,000
Undesignated		3,913	2,909	1,533	229	(10,271)	2,679	23,785	21,018	10,293
Committed	19,761									
Assigned	132,187									
Unassigned	2,882									
TOTAL GENERAL FUND	154,830	98,040	65,131	111,598	227,868	(1,128)	50,195	53,593	33,821	76,128
ALL OTHER GOVERNMENTAL FUNDS:										
Reserved:										
Debt Service		424,296	498,266	464,491	538,227	600,658	669,987	689,118	575,879	751,367
Encumbrances		29,561	87,762							
Commitments				2,225	1,806,368					
Unreserved reported in:										
Special revenue funds		639,979	505,477	247,050	132,105	63,587	27,885	122,050	246,745	55,214
Capital projects funds		(738,877)	(777,911)	(894,869)	(2,546,285)	(102,135)	(29,160)	100,501	121,238	161,555
Restricted	1,179,107									
Committed	843,436									
TOTAL ALL OTHER GOVERNMENTAL FUNDS	2,022,543	354,959	313,594	(181,103)	(69,585)	562,110	668,712	911,669	943,862	968,136
GRAND TOTAL	\$ 2,177,373	\$ 452,999	\$ 378,725	\$ (69,505)	\$ 158,283	\$ 560,982	\$ 718,907	\$ 965,262	\$ 977,683	\$ 1,044,264

Note: Information for years prior to the implementation of GASB Statement No. 54 has not been restated.

TABLE 4

REGIONAL SCHOOL DISTRICT NO. 19

CHANGES IN FUND BALANCES, GOVERNMENTAL FUNDS
LAST TEN YEARS
(UNAUDITED)

	FISCAL YEAR ENDED JUNE 30									
	2011	2010	2009	2008	2007	2006	2005	2004	2003	2002
REVENUES:										
Assessment to member towns	\$ 17,725,000	\$ 17,473,930	\$ 17,366,670	\$ 16,412,434	\$ 15,910,830	\$ 15,026,680	\$ 14,279,890	\$ 13,391,620	\$ 12,692,700	\$ 11,931,690
Intergovernmental	4,545,847	4,323,224	4,802,174	9,218,060	3,496,343	3,496,454	3,022,961	3,700,383	3,403,208	3,665,979
Charges for services	1,275,056	1,226,901	992,038	767,381	688,052	643,985	543,660	484,024	489,963	499,826
Investment income	2,817	5,470	7,104	17,082	37,887	36,692	23,345	12,205	18,662	45,917
Contributions	240	6,040		3,780						
Other	65	3,660		524	2,926	14,554	9,075	2,884	3,925	750
TOTAL REVENUES	23,549,025	23,039,225	23,167,986	26,419,261	20,136,038	19,218,365	17,878,931	17,591,116	16,608,458	16,144,162
EXPENDITURES:										
Current:										
Instructional programs	11,116,008	10,433,093	10,271,489	9,547,296	9,179,759	8,903,851	8,423,263	8,142,520	7,363,418	7,214,135
Guidance services	954,673	874,736	931,538	945,671	931,988	882,496	836,908	761,316	749,713	715,494
Curriculum development	41,953	25,333	48,516	53,149	52,370	32,462	35,174	33,327	25,473	29,257
Educational media	205,568	202,043	203,381	249,624	261,800	233,348	233,757	228,843	223,981	209,341
General administration	3,129,725	3,105,160	3,149,582	3,101,695	2,738,265	2,644,146	2,494,933	2,387,281	2,249,782	2,154,365
Student activities	695,873	714,755	710,274	639,391	548,693	499,384	483,544	459,583	424,632	420,674
Transportation	1,077,412	1,237,128	1,203,202	1,131,879	1,067,668	1,028,123	924,536	869,689	873,614	723,109
Employee benefits	3,822,373	3,715,925	3,525,202	6,129,052	2,442,195	2,481,149	2,010,453	1,952,188	1,680,342	1,622,821
Debt service:										
Principal	2,060,000	1,995,000	2,050,000	1,725,000	1,705,000	1,630,000	1,550,000	1,475,000	1,650,000	1,575,000
Interest	395,204	497,373	486,641	772,998	841,667	898,796	969,557	1,337,676	1,269,970	1,367,957
Capital outlay	523,099	164,405	250,996	2,351,294	769,332	142,535	163,161	92,176	180,892	90,252
TOTAL EXPENDITURES	24,021,888	22,964,951	22,830,821	26,647,049	20,538,737	19,376,290	18,125,286	17,739,599	16,691,817	16,122,405
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	(472,863)	74,274	337,165	(227,788)	(402,699)	(157,925)	(246,355)	(148,483)	(83,359)	21,757
OTHER FINANCING SOURCES (USES):										
Proceeds from refunding bond issuance			18,325,000							
Payments to escrow agents			(18,213,935)							
Transfers in	998,080	1,012,300	964,790	947,140	949,550	846,250	837,380	761,790	782,820	797,113
Issuance of debt	2,167,000							136,062		
Bond premiums	30,237									
Transfers out	(998,080)	(1,012,300)	(964,790)	(947,140)	(949,550)	(846,250)	(837,380)	(761,790)	(782,820)	(797,040)
NET OTHER FINANCING SOURCES	2,197,237	-	111,065	-	-	-	-	136,062	-	73
NET CHANGE IN FUND BALANCES	\$ 1,724,374	\$ 74,274	\$ 448,230	\$ (227,788)	\$ (402,699)	\$ (157,925)	\$ (246,355)	\$ (12,421)	\$ (83,359)	\$ 21,830
DEBT SERVICE AS A PERCENTAGE OF NONCAPITAL EXPENDITURES	10.42%	10.89%	11.22%	10.20%	12.93%	4.67%	5.40%	7.58%	7.69%	8.53%

REGIONAL SCHOOL DISTRICT NO. 19

TAXABLE GRAND LISTS, TAX LEVY AND TAX COLLECTIONS
MEMBER TOWNS
LAST TEN YEARS
(UNAUDITED)

The following table sets forth the net taxable grand lists, the amount of annual property tax levy and the tax collection record of the member towns for the last ten fiscal years.

ASHFORD

YEAR ENDED JUNE 30,	NET TAXABLE GRAND LIST	TAX RATE/ 1000	TOTAL ADJ. TAX LEVY	PERCENT COLLECTED END OF EACH YEAR	UNCOLLECTED TAXES	
					END OF EACH YEAR	AS OF JUNE 30, 2011
2002	\$ 169,337,960	33	\$ 5,663,674	97.80%	\$ 127,310	\$ 8,937
2003	178,435,038	35	6,143,270	98.10%	117,434	15,364
2004	212,592,790	29	6,261,220	97.80%	134,660	42,310
2005	221,703,180	31	6,974,377	98.30%	115,710	35,717
2006	235,546,430	32	7,465,732	98.20%	136,513	35,725
2007	240,891,580	33	7,990,034	98.40%	131,598	42,400
2008	244,354,303	34	8,265,539	98.10%	153,567	68,099
2009	342,395,708	25	8,383,943	98.30%	138,756	138,756
2010	341,100,209	25	8,371,275	98.20%	154,855	154,855
2011	344,239,289	25	8,706,951	97.90%	186,891	186,891

MANSFIELD

YEAR ENDED JUNE 30,	NET TAXABLE GRAND LIST	TAX RATE/ 1000	TOTAL ADJ. TAX LEVY	PERCENT COLLECTED END OF EACH YEAR	UNCOLLECTED TAXES	
					END OF EACH YEAR	AS OF JUNE 30, 2011
2002	\$ 537,747,140	26	\$ 14,337,389	98.60%	\$ 196,783	\$ 227
2003	555,647,065	28	15,491,038	98.20%	282,750	714
2004	585,736,365	30	17,406,826	98.50%	264,687	3,402
2005	594,074,238	31	18,314,656	98.40%	285,979	7,070
2006	874,995,660	22	19,140,949	98.60%	264,663	15,100
2007	892,269,810	23	20,343,456	98.50%	308,167	58,922
2008	914,191,034	24	21,752,811	98.50%	329,642	157,784
2009	927,749,626	25	23,373,465	98.40%	381,993	381,993
2010	933,280,960	26	23,957,562	98.40%	389,648	389,648
2011	974,044,675	26	24,661,568	98.80%	295,587	295,587

WILLINGTON

YEAR ENDED JUNE 30,	NET TAXABLE GRAND LIST	TAX RATE/ 1000	TOTAL ADJ. TAX LEVY	PERCENT COLLECTED END OF EACH YEAR	UNCOLLECTED TAXES	
					END OF EACH YEAR	AS OF JUNE 30, 2011
2002	\$ 279,602,000	27	\$ 7,688,819	99.50%	\$ 35,078	\$ -
2003	290,692,347	27	8,009,889	99.40%	47,756	-
2004	295,322,996	29	8,730,487	99.40%	55,212	2,141
2005	371,259,277	25	9,263,063	99.50%	49,463	5,693
2006	377,304,730	26	9,709,774	99.30%	67,222	5,871
2007	387,682,695	26	10,007,056	99.40%	63,285	6,283
2008	393,258,856	27	10,208,212	99.20%	76,843	16,318
2009	398,084,923	27	10,742,791	98.80%	127,235	127,235
2010	469,106,385	23	11,126,967	99.30%	107,770	107,770
2011	471,739,202	23	11,035,097	99.20%	92,323	130,152

TABLE 6

REGIONAL SCHOOL DISTRICT NO. 19
TAXABLE GRAND LISTS - MEMBER TOWNS
LAST TEN YEARS
(UNAUDITED)

GRAND LIST AS OF OCTOBER 1,	RESIDENTIAL REAL PROPERTY	%	UTILITIES COMMERCIAL & INDUSTRIAL REAL PROPERTY	%	ALL OTHER LAND	%	PERSONAL PROPERTY	%	MOTOR VEHICLE	%	GROSS TAXABLE GRAND LIST	LESS EXEMPTIONS	NET TAXABLE GRAND LIST	TOTAL DIRECT RATE
ASHFORD														
2000	\$ 128,641,410	75.4%	\$ 8,760,670	5.1%	\$ 5,219,620	3.1%	\$ 6,831,800	4.0%	\$ 21,047,770	12.3%	\$ 170,501,270	\$ 1,163,310	\$ 169,337,960	33.00
2001	133,282,394	74.2%	8,801,352	4.9%	5,222,404	2.9%	7,025,040	3.9%	25,272,128	14.1%	179,603,318	1,168,280	178,435,038	34.50
2002	164,213,420	76.8%	11,612,370	5.4%	7,040,630	3.3%	7,252,940	3.4%	23,620,320	11.1%	213,739,680	1,146,890	212,592,790	29.00
2003	173,370,270	77.8%	11,836,220	5.3%	6,809,390	3.1%	7,618,020	3.4%	23,242,830	10.4%	222,876,730	1,173,550	221,703,180	31.00
2004	181,553,680	77.1%	12,416,090	5.3%	6,995,310	3.0%	8,215,750	3.5%	26,165,600	11.1%	235,346,430	1,174,050	234,172,380	31.60
2005	186,559,400	77.1%	12,165,540	5.0%	6,898,960	2.8%	8,470,380	3.5%	28,018,200	11.6%	242,112,480	1,220,900	240,891,580	33.00
2006	188,847,800	76.8%	13,848,520	5.6%	6,853,552	2.8%	8,294,419	3.4%	28,058,416	11.4%	245,902,707	1,548,404	244,354,303	33.70
2007	263,686,950	76.5%	25,043,800	7.3%	16,489,890	4.8%	7,617,634	2.2%	31,910,550	9.3%	344,748,824	2,353,116	342,395,708	24.65
2008	265,479,350	77.3%	25,095,300	7.3%	15,570,370	4.5%	7,267,492	2.1%	30,245,709	8.8%	343,658,221	2,558,012	341,100,209	24.65
2009	267,287,600	77.7%	25,893,300	7.5%	15,598,440	4.5%	7,556,512	2.2%	30,404,219	8.8%	346,740,071	2,500,782	344,239,289	25.43
MANSFIELD														
2000	\$ 393,635,960	72.7%	\$ 62,007,250	11.5%	\$ 4,300,240	0.8%	\$ 19,819,353	3.7%	\$ 61,593,730	11.4%	\$ 541,356,533	\$ 3,609,393	\$ 537,747,140	26.35
2001	402,098,470	71.9%	67,035,210	12.0%	3,370,640	0.6%	23,498,820	4.2%	63,581,361	11.4%	559,584,501	3,937,436	555,647,065	27.50
2002	411,876,590	69.9%	79,082,060	13.4%	3,850,720	0.7%	28,549,730	4.8%	66,074,095	11.2%	589,433,195	3,696,830	585,736,365	29.94
2003	423,877,050	70.9%	68,463,490	11.5%	3,940,460	0.7%	30,133,670	5.0%	71,181,641	11.9%	597,596,311	3,522,073	594,074,238	30.96
2004	658,941,733	74.9%	106,028,890	12.0%	8,116,630	0.9%	32,199,575	3.7%	74,895,444	8.5%	880,182,272	5,186,612	874,995,660	22.01
2005	670,168,950	74.6%	107,835,200	12.0%	7,727,790	0.9%	33,853,075	3.8%	78,529,205	8.7%	898,114,220	5,844,410	892,269,810	22.88
2006	689,970,600	75.0%	108,312,710	11.8%	7,044,070	0.8%	35,057,720	3.8%	80,038,570	8.7%	920,423,670	6,232,636	914,191,034	23.87
2007	702,597,450	75.2%	108,694,140	11.6%	6,889,300	0.7%	36,401,718	3.9%	79,514,897	8.5%	934,097,505	6,347,879	927,749,626	25.24
2008	712,378,920	75.8%	108,803,970	12.0%	6,792,910	0.7%	35,487,753	3.8%	76,279,666	8.1%	939,743,219	6,462,259	933,280,960	25.71
2009	730,833,500	74.5%	129,850,480	13.2%	7,307,020	0.7%	34,955,767	3.6%	77,516,289	7.9%	980,463,056	6,418,378	974,044,678	25.71
WILLINGTON														
2000	\$ 150,776,200	53.6%	\$ 51,692,020	18.4%	\$ 31,969,520	11.4%	\$ 15,596,580	5.5%	\$ 31,494,920	11.2%	\$ 281,529,240	\$ 1,927,240	\$ 279,602,000	26.50
2001	153,891,310	52.6%	51,779,050	17.7%	32,403,150	11.1%	22,132,890	7.6%	32,382,367	11.1%	292,588,767	1,896,420	290,692,347	27.25
2002	158,046,388	53.2%	52,169,700	17.6%	32,647,420	11.0%	20,550,560	6.9%	33,659,368	11.3%	297,073,436	1,750,440	295,322,996	28.80
2003	217,488,320	58.3%	70,423,910	18.9%	40,913,540	11.0%	10,823,110	2.9%	33,168,857	8.9%	372,817,737	1,558,460	371,259,277	24.77
2004	222,076,160	58.6%	69,383,970	18.3%	40,872,050	10.8%	11,060,910	2.9%	35,268,590	9.3%	378,661,680	1,356,950	377,304,730	25.73
2005	225,439,145	58.0%	70,167,485	18.0%	42,279,896	10.9%	12,970,000	3.3%	38,006,299	9.8%	388,862,825	1,180,130	387,682,695	26.06
2006	229,645,000	58.2%	71,295,120	18.1%	41,446,686	10.5%	14,185,828	3.6%	37,865,284	9.6%	394,437,918	1,179,062	393,258,856	25.70
2007	239,349,040	59.9%	72,659,780	18.2%	42,304,650	10.6%	12,963,337	3.2%	39,213,770	9.8%	399,490,577	1,405,654	398,084,923	26.72
2008	326,155,040	69.3%	78,302,630	16.6%	17,119,040	3.6%	12,887,480	2.7%	36,125,337	7.7%	470,589,527	1,483,142	469,106,385	23.35
2009	327,140,360	69.1%	78,528,290	16.6%	16,749,020	3.5%	13,627,035	2.9%	37,577,401	7.9%	473,622,106	1,882,904	471,739,202	23.40

REGIONAL SCHOOL DISTRICT NO. 19
PRINCIPAL TAXPAYERS OF THE MEMBER TOWNS
FOR CURRENT ASSESSMENT YEAR AND NINE YEARS AGO
(UNAUDITED)

ASHFORD

TAXPAYER	NATURE OF BUSINESS	2011			2002		
		ASSESSED VALUE	RANK	PERCENTAGE *	ASSESSED VALUE	RANK	PERCENTAGE *
Connecticut Light & Power Co	Public Utility	\$ 2,898,490	1	0.84%	\$ 1,762,560	1	1.04%
ING US Students No 2, LLC	Apartments	2,704,350	2	0.79%			
ING US Students No 3, LLC	Apartments	2,635,390	3	0.77%			
Birch Hill Apartments, LLC	Apartments	2,338,750	4	0.68%			
Mercier Normand & Denise	Equestrian Center	1,450,200	5	0.42%			
Woodlawn Apartments, LLC	Apartments	1,413,820	6	0.41%			
Specyalski, Brian E.	Campground	1,319,660	7	0.38%			
Grove Corporation	Commercial	1,261,000	8	0.37%			
Allen & Fitzpatrick Holdings LLC	Apartments	951,700	9	0.28%			
Cadlerock Properties Joint Venture LP	Commercial	911,200	10	0.26%	874,270	4	0.52%
Fairfield Gardens III LLC	Apartments				1,127,190	2	0.67%
T & S Limited Partnership	Commercial				908,750	3	0.54%
Ashford Hills Associates	Apartments				814,400	5	0.48%
Ashford Motel	Lodging				733,780	6	0.43%
Woodlawn Associates	Apartments				647,670	7	0.38%
Crossen Builders, Inc.	Contractors				565,460	8	0.33%
SNET Mobility, Inc.	Public Utility				540,900	9	0.32%
Cellco Partnership	Commercial				483,200	10	0.29%
TOTAL		\$ 17,884,560		5.20%	\$ 8,458,180		5.00%

Source: Town Assessor Department

* Based on the Net Taxable Grand List for October 1, 2009 and October 1, 2000 of \$344,239,289 and \$169,337,960 respectively.

MANSFIELD

TAXPAYER	NATURE OF BUSINESS	2011			2002		
		ASSESSED VALUE	RANK	PERCENTAGE *	ASSESSED VALUE	RANK	PERCENTAGE *
Connecticut Light & Power Co.	Public Utility	\$ 11,611,354	1	1.20%	\$ 5,780,410	1	1.07%
Mansfield-Eastbrook Dev Corp	Eastbrook Mall	9,242,310	2	0.96%	3,504,690	5	0.65%
ING Students No 8, LLC	Apartments	8,583,400	3	0.89%			
Celeron Square Assoc	Apartments	7,360,360	4	0.76%	3,645,880	4	0.68%
Colonial BT, LLC*	Apartments	5,390,000	5	0.65%	4,856,250	2	0.90%
Glen Ridge Cooperative	Housing Co-Op	5,306,770	6	0.55%	3,464,980	6	0.64%
Carriage Polo Run LLC	Apartments	4,895,240	7	0.51%			
Hayes-Kaufmann Mansfield Assoc.***	Shopping Plaza	4,655,000	8	0.50%	2,894,660	7	0.54%
ING Students No. 1, LLC	Apartments	4,606,910	9	0.48%			
New Samaritan Corp**	Nursing Home	4,585,000	10	0.48%	4,114,560	3	0.77%
Orchard Acres Prop LLC	Renwood Condominiums				2,457,520	8	0.46%
First Phillips Inc	Apartments				2,123,840	9	0.39%
DeSiato Sand and Gravel	Contractors				2,056,830	10	0.38%
TOTAL		\$ 66,236,344		6.98%	\$ 34,899,620		6.49%

Source: Town Assessor Department

* Based on the Net Taxable Grand List for October 1, 2009 and October 1, 2000 of \$975,044,675 and \$537,747,140

** Court Settlement 2011 reduced asmt by \$777,770

*** Court Settlement 2011 reduced asmt by \$170,660

**** Court Settlement in 2011 reduced asmt by \$952,280

WILLINGTON

TAXPAYER	NATURE OF BUSINESS	2011			2002		
		ASSESSED VALUE	RANK	PERCENTAGE *	ASSESSED VALUE	RANK	PERCENTAGE *
Services Development Corp.	Commercial Land & Building	\$ 21,988,540	1	4.66%	\$ 13,653,160	1	4.88%
GLK Realty Ltd Partnership	Apartments	10,481,840	3	2.22%	5,893,960	3	2.11%
ING US Students No 7 LLC	Apartments	6,459,600	5	1.37%	3,228,230	5	1.15%
Storrs Polo Run Limited Partnership	Apartments	4,955,440	7	1.05%	2,174,000	7	0.78%
Royce Properties LLC	Travel Centers of America	4,891,510	2	1.04%	7,484,510	2	2.68%
Connecticut Light & Power Co.	Public Utility	3,987,890	4	0.85%	2,433,800	6	0.87%
Lawrence Becker	Land & Construction	2,645,860	8	0.56%	1,571,650	8	0.56%
FedEx Ground Package Systems Inc	Package / Trucking Company	2,548,470	6	0.54%	5,707,310	4	2.04%
ING US Students No 3 LLC	Apartments	2,422,350	9	0.51%	1,374,690	9	0.49%
C & S Willington Ltd Partnership	Retail Plaza	2,052,860	10	0.44%			
Deer Park Apartments	Apartments				1,301,990	10	0.47%
TOTAL		\$ 62,434,360		13.24%	\$ 44,823,300		16.03%

Source: Town Assessor Department

* Based on the Net Taxable Grand List for October 1, 2009 and October 1, 2000 of \$471,739,202 and \$279,602,000

TABLE 8

REGIONAL SCHOOL DISTRICT NO. 19

**RATIO OF OUTSTANDING DEBT TO ASSESSED VALUE
AND DEBT PER CAPITA FOR MEMBER TOWNS
LAST TEN YEARS
(UNAUDITED)**

ASHFORD

YEAR ENDED JUNE 30,	ESTIMATED POPULATION	ASSESSED VALUE*	GROSS DEBT - END OF YEAR **	GROSS DEBT TO ASSESSED VALUE	BONDED DEBT PER CAPITA
2002	4,107	\$ 169,337,960	\$ 2,896,461	1.7%	\$ 705
2003	4,107	178,435,038	6,212,565	3.5%	1,513
2004	4,200	212,592,790	6,168,471	2.9%	1,469
2005	4,240	221,703,180	6,001,568	2.7%	1,415
2006	4,280	235,546,430	5,939,262	2.5%	1,388
2007	4,415	240,891,580	5,315,819	2.2%	1,204
2008	4,444	244,354,305	4,712,051	1.9%	1,060
2009	4,453	342,395,708	4,175,529	1.2%	938
2010	4,467	341,100,209	3,659,376	1.1%	819
2011	4,470	343,747,002	3,287,500	1.0%	735

MANSFIELD

YEAR ENDED JUNE 30,	ESTIMATED POPULATION	ASSESSED VALUE*	GROSS DEBT - END OF YEAR **	GROSS DEBT TO ASSESSED VALUE	BONDED DEBT PER CAPITA
2002	22,000	\$ 537,747,140	\$ 7,715,000	1.4%	\$ 351
2003	23,700	555,647,065	6,540,000	1.2%	276
2004	25,000	585,736,365	5,780,000	1.0%	231
2005	25,200	594,074,238	4,800,000	0.8%	190
2006	25,800	865,840,481	3,970,000	0.5%	154
2007	25,700	892,269,810	3,165,000	0.4%	123
2008	25,800	914,191,034	2,505,000	0.3%	97
2009	26,300	927,749,626	1,975,000	0.2%	75
2010	25,268	933,280,960	1,520,000	0.2%	60
2011	26,543	975,044,675	3,905,000	0.4%	147

WILLINGTON

YEAR ENDED JUNE 30,	ESTIMATED POPULATION	ASSESSED VALUE*	GROSS DEBT - END OF YEAR **	GROSS DEBT TO ASSESSED VALUE	BONDED DEBT PER CAPITA
2002	6,071	\$ 279,602,000	\$ 1,875,000	0.7%	\$ 309
2003	6,116	290,692,347	1,575,000	0.5%	258
2004	6,116	295,322,996	1,275,000	0.4%	208
2005	6,116	371,259,277	975,000	0.3%	159
2006	6,356	377,304,730	780,000	0.2%	123
2007	6,248	387,682,695	3,585,000	0.9%	574
2008	6,396	395,121,950	3,240,000	0.8%	507
2009	6,396	398,084,923	2,895,000	0.7%	453
2010	6,396	469,106,385	2,550,000	0.5%	399
2011	6,041	471,739,202	2,400,000	0.5%	397

* Grand List is October 1 of two years prior to fiscal year end.

** Does not include credit for Connecticut Department of Education school building grants.

REGIONAL SCHOOL DISTRICT NO. 19

**RATIO OF DEBT SERVICE EXPENDITURES TO GENERAL GOVERNMENT EXPENDITURES
FOR MEMBER TOWNS - BUDGETARY BASIS
LAST TEN YEARS
(UNAUDITED)**

ASHFORD

YEAR ENDED JUNE 30,	GROSS DEBT SERVICE*	TOTAL GENERAL GOVERNMENT EXPENDITURES	PERCENT
2002	\$ 384,524	\$ 9,465,144	4.1%
2003	402,563	11,207,770	3.6%
2004	417,450	11,269,699	3.7%
2005	417,493	11,316,925	3.7%
2006	568,868	12,348,959	4.6%
2007	623,443	13,339,803	4.7%
2008	554,240	13,531,267	4.1%
2009	536,522	13,487,724	4.0%
2010	516,153	13,708,915	3.8%
2011	499,209	13,648,657	3.7%

MANSFIELD

YEAR ENDED JUNE 30,	GROSS DEBT SERVICE*	TOTAL GENERAL GOVERNMENT EXPENDITURES	PERCENT
2002	\$ 1,312,352	\$ 30,184,366	4.3%
2003	1,348,975	31,061,554	4.3%
2004	1,349,440	32,522,045	4.1%
2005	1,241,507	34,702,002	3.6%
2006	1,046,239	37,613,822	2.8%
2007	981,482	46,805,467	2.1%
2008	796,082	53,109,310	1.5%
2009	712,336	52,976,071	1.3%
2010	663,948	52,574,624	1.3%
2011	785,397	52,419,993	1.5%

WILLINGTON

YEAR ENDED JUNE 30,	GROSS DEBT SERVICE*	TOTAL GENERAL GOVERNMENT EXPENDITURES	PERCENT
2002	\$ 414,495	\$ 11,773,656	3.5%
2003	396,025	12,123,835	3.3%
2004	378,425	12,624,289	3.0%
2005	361,754	13,221,773	2.7%
2006	240,081	13,740,920	1.7%
2007	291,556	14,403,698	2.0%
2008	488,673	14,755,228	3.3%
2009	470,968	14,959,716	3.1%
2010	453,348	14,713,597	3.1%
2011	247,313	15,281,818	1.6%

* Does not include credit for Connecticut Department of Education school building grants.

REGIONAL SCHOOL DISTRICT NO. 19

RATIOS OF GENERAL BONDED DEBT OUTSTANDING
LAST TEN YEARS
(UNAUDITED)

YEAR ENDED JUNE 30	GENERAL OBLIGATION BONDS	SCHOOL CONSTRUCTION GRANTS RECEIVABLE	GROSS DEBT PER STUDENT	NET DEBT PER STUDENT
2002	\$ 26,375,000	\$ 18,468,500	\$ 22,239	\$ 6,667
2003	25,000,000	17,453,360	19,794	5,975
2004	24,465,000	17,133,200	19,309	5,787
2005	22,965,000	16,060,009	18,313	5,506
2006	21,385,000	14,947,893	16,839	5,069
2007	19,680,000	13,743,374	16,359	4,935
2008	17,955,000	12,543,076	15,063	4,540
2009	16,275,000	11,258,503	13,473	4,153
2010	14,280,000	9,919,024	11,792	3,601
2011	14,387,000	8,559,114	12,049	4,881

NOTE: School construction grants are for principal on debt service related payments for school construction. Details regarding the Town's outstanding debt can be found in the notes to the financial statements.

REGIONAL SCHOOL DISTRICT NO. 19

**RATIO OF DEBT SERVICE EXPENDITURES TO SCHOOL EXPENDITURES
GAAP BASIS
LAST TEN YEARS
GENERAL AND SPECIAL REVENUE FUNDS
(UNAUDITED)**

YEAR ENDED JUNE 30,	GROSS DEBT SERVICE	TOTAL SCHOOL EXPENDITURES	PERCENT
2002	\$ 2,942,957	\$ 13,159,652	22.4%
2003	2,919,970	13,700,030	21.3%
2004	2,812,676	14,906,186	18.9%
2005	2,519,557	15,605,729	16.1%
2006	2,528,796	16,847,494	15.0%
2007	2,546,667	17,222,738	14.8%
2008	2,497,998	21,797,757	11.5%
2009	2,536,641	20,043,184	12.7%
2010	2,492,373	20,308,173	12.3%
2011	2,455,204	21,043,585	11.7%

REGIONAL SCHOOL DISTRICT NO. 19

**DISTRICT AND MEMBER TOWN INDEBTEDNESS AND
COMPUTATION OF DEBT LIMIT AND DEBT MARGIN - THE DISTRICT
JUNE 30, 2011
(UNAUDITED)**

	TOWN OF			TOTAL
	ASHFORD	MANSFIELD	WILLINGTON	
Total Fiscal Year 2010-11				
Tax Collections (including interest and tax lien fees)	\$ 8,683,576	\$ 25,866,228	\$ 10,988,043	\$ 45,537,847
Debt Limit:				
Limit for School Building Purposes (2.25 times base)				\$ 102,460,156
Indebtedness:				
Bonds Outstanding				14,387,000
Less: State Grants Receivable				<u>(8,559,114)</u>
Net Indebtedness				<u>5,827,886</u>
Debt Limitation in Excess of Net Indebtedness				\$ <u>96,632,270</u>

REGIONAL SCHOOL DISTRICT NO. 19

LEGAL DEBT MARGIN INFORMATION
LAST TEN YEARS

YEAR ENDED JUNE 30	DEBT LIMIT	NET DEBT APPLICABLE TO LIMIT	LEGAL DEBT MARGIN	TOTAL NET DEBT APPLICABLE
2002	\$ 62,590,748	\$ 8,012,716	\$ 54,578,032	12.80%
2003	66,880,010	7,579,259	59,300,751	11.33%
2004	73,753,445	7,353,546	66,399,899	9.97%
2005	78,454,447	6,826,735	71,627,712	8.70%
2006	81,407,808	6,437,109	74,970,699	7.91%
2007	86,565,123	5,936,626	80,628,497	6.86%
2008	90,643,671	5,967,636	84,676,035	6.58%
2009	95,907,029	5,016,497	90,890,532	5.23%
2010	97,637,573	4,360,976	93,276,597	4.47%
2011	102,460,156	5,827,886	96,632,270	5.69%

REGIONAL SCHOOL DISTRICT NO. 19

**DEMOGRAPHIC STATISTICS
LAST TEN YEARS
(UNAUDITED)**

YEAR ENDED JUNE 30	(1a) POPULATION	(2) UNEMPLOYMENT RATE	(3) GRADUATION RATE	(3) AVERAGE DAILY ATTENDANCE
2002	32,178	2.8%	95.2%	93.0%
2003	33,923	3.7%	89.9%	96.2%
2004	35,316	3.6%	93.1%	97.0%
2005	35,556	3.9%	87.6%	97.7%
2006	36,436	3.5%	90.7%	95.9%
2007	36,363	4.1%	94.6%	93.7%
2008	36,640 (1b)	4.5%	89.7%	96.4%
2009	37,149	6.7%	89.0%	93.0% *
2010	36,131	6.9%	92.0%	96.0%
2011	37,054	7.5%	92.0%	95.7%

(1a) Source: Table 8

(1b) Source: RBOE estimates

(2) Source: State of Connecticut, Department of Labor-LAUS Tolland County
<http://www.ctdol.state.ct.us/lmi/laus/2009cty.xls>

(3) District records

* Estimated

TABLE 15
(1 of 3)

REGIONAL SCHOOL DISTRICT NO. 19

PRINCIPAL EMPLOYERS
CURRENT YEAR AND NINE YEARS AGO
(UNAUDITED)

ASHFORD

EMPLOYER	2011			2002		
	EMPLOYEES	RANK	PERCENTAGE OF TOTAL TOWN EMPLOYMENT	EMPLOYEES	RANK	PERCENTAGE OF TOTAL TOWN EMPLOYMENT
Ashford BOE	99	1	N/A	N/A	1	N/A
Town of Ashford	45	2	N/A	N/A	2	N/A
Midway Restaurant	12	3	N/A	N/A	3	N/A
Extra Mart/Dunkin Donuts	N/A	4	N/A	N/A	4	N/A
North Veterinary Clinic	12	5	N/A	N/A	5	N/A
	<u>N/A</u>		<u>N/A</u>	<u>N/A</u>		<u>N/A</u>

N/A - Information not available

REGIONAL SCHOOL DISTRICT NO. 19

PRINCIPAL EMPLOYERS (CONTINUED)
CURRENT YEAR AND NINE YEARS AGO
(UNAUDITED)

MANSFIELD

EMPLOYER	2011			2002		
	EMPLOYEES	RANK	PERCENTAGE OF TOTAL TOWN EMPLOYMENT	EMPLOYEES	RANK	PERCENTAGE OF TOTAL TOWN EMPLOYMENT
University of Connecticut	4,321	1	N/A	N/A	1	N/A
Town of Mansfield	406	2	N/A	N/A	2	N/A
Natchaug Hospital, Inc.	415	3	N/A	N/A	3	N/A
Bergin Correctional Institute	217	4	N/A	N/A	4	N/A
Regional School District #19	165	5	N/A	N/A	5	N/A
TOTAL	5,524		N/A	N/A		N/A

NOTE: Total employment for Town & Region 19 are based on the budget

Source for UConn is UConn Fact Sheet 2011 on www.uconn.edu/about/index.php

Source for Bergin Correctional Institute is Monica Rinaldi from warden's office.

N/A - Information not available

TABLE 15
(3 of 3)

REGIONAL SCHOOL DISTRICT NO. 19

PRINCIPAL EMPLOYERS (CONTINUED)
CURRENT YEAR AND NINE YEARS AGO
(UNAUDITED)

WILLINGTON

EMPLOYER	2011			2002		
	EMPLOYEES	RANK	PERCENTAGE OF TOTAL TOWN EMPLOYMENT	EMPLOYEES	RANK	PERCENTAGE OF TOTAL TOWN EMPLOYMENT
Fed Ex Ground	500	1	15.8%	N/A	1	N/A
Travel Centers of America	170	2	4.48%	N/A	2	N/A
Town of Willington	140	3	3.7%	N/A	3	N/A
Willington Pizza	120	4	3.16%	N/A	4	N/A
St of CT - Department of Transportation	28	5	0.7%	N/A	5	N/A
Total	<u>1,131</u>		<u>27.84%</u>	<u>N/A</u>		<u>N/A</u>

Source CREC town Profile January 2010 (2006), Total Employed

N/A - Information not available

REGIONAL SCHOOL DISTRICT NO. 19

EDWIN O. SMITH HIGH SCHOOL ENROLLMENT
JUNE 30, 2011
(UNAUDITED)

YEAR ENDED JUNE 30,	ASHFORD	MANSFIELD	WILLINGTON	OTHER TUITION	TOTAL
2002	231	631	260	64	1,186
2003	246	662	285	70	1,263
2004	259	658	296	54	1,267
2005	253	646	299	56	1,254
2006	259	664	293	54	1,270
2007	241	657	252	53	1,203
2008	223	634	261	74	1,192
2009	240	642	258	68	1,208
2010	235	623	280	73	1,211
2011	229	615	277	73	1,194
PROJECTED:					
2012	245	597	284	103	1,229
2013	252	589	266	133	1,240
2014	233	563	273	163	1,232

Source: State Department of Education

REGIONAL SCHOOL DISTRICT NO. 19

**FULL-TIME EQUIVALENT EMPLOYEES BY FUNCTION/PROGRAM
LAST TEN YEARS
(UNAUDITED)**

FUNCTION/PROGRAM	FULL -TIME EQUIVALENT EMPLOYEES AS OF JUNE 30									
	2011	2010	2009	2008	2007	2006	2005	2004	2003	2002
Instructional programs	111.6	110.3	115.9	117.4	114.4	114.2	114.9	112.2	113.0	111.4
Guidance services	11.0	11.0	12.0	12.0	12.0	12.0	11.0	10.5	10.0	10.0
Educational media	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0
General administration	38.1	38.1	20.4	19.4	18.4	18.4	18.4	19.4	19.4	18.4
Other			18.5	18.5	18.0	18.0	18.0	18.5	19.0	19.5
TOTAL	<u>164.7</u>	<u>163.4</u>	<u>170.8</u>	<u>171.3</u>	<u>166.8</u>	<u>166.6</u>	<u>166.3</u>	<u>164.6</u>	<u>165.4</u>	<u>163.3</u>

SOURCE: Town Budget

REGIONAL SCHOOL DISTRICT NO. 19

**OPERATING STATISTICS
LAST TEN YEARS
UNAUDITED**

YEAR ENDED JUNE 30,	EXPENSES	ENROLLMENT	COST PER PUPIL	PERCENTAGE CHANGE	TEACHING STAFF	PUPIL/ TEACHER RATIO	STUDENT ATTENDANCE PERCENTAGE
2002	\$ 14,527,609	1,186	12,249	3.3%	96.0	12.4	93.0%
2003	15,873,434	1,263	12,568	2.6%	99.9	12.6	96.2%
2004	17,042,356	1,267	13,451	7.0%	99.3	12.8	97.0%
2005	17,589,876	1,254	14,027	4.3%	102.2	12.3	97.7%
2006	18,610,165	1,270	14,654	4.5%	101.4	12.5	95.9%
2007	18,977,414	1,203	15,775	7.7%	102.6	11.7	93.7%
2008	23,769,135	1,192	19,941	26.4%	103.3	11.5	84.6%
2009	22,203,961	1,208	18,381	-7.8%	104.0	11.6	83.6%
2010	21,892,895	1,211	18,078	-1.6%	105.0	11.5	81.1%
2011	22,643,630	1,194	18,965	4.9%	105.0	11.4	95.7%

SOURCE: School enrollment and employee records

REGIONAL SCHOOL DISTRICT NO. 19

SCHOOL BUILDING INFORMATION
LAST TEN YEARS
(UNAUDITED)

		FISCAL YEAR ENDED JUNE 30									
		2011	2010	2009	2008	2007	2006	2005	2004	2003	2002
E.O. SMITH HIGH SCHOOL											
	Originally constructed	1958									
	Last renovation	2000									
	Square feet	248,000	248,000	248,000	248,000	248,000	248,000	248,000	248,000	248,000	248,000
	Capacity (students)	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400
⊗	Enrollment	1,194	1,211	1,208	1,192	1,203	1,270	1,254	1,267	1,263	1,186

SOURCE: Building Maintenance Department and School enrollment records