Town Council - Items to be Reviewed 2011/2012 Budget

	Date	Item Flagged	Page	Issue	Disposition	Complete
1	3/24/2011	Prepare a listing of the source of taxes which make up the 59.1% of the FY'12 General Fund Revenues	Power Point		See Sec. D, page 36 for the components of this item	4/1/2011
2	3/24/2011	Provide additional information as to why with all of the new buildings and improvements at the Storrs campus over the last few years has Mansfield's share of Pilot funds continued to decrease	Pg 17		The Town Manager and Director of Finance met with a representative of the Office of Fiscal Analysis.	
3	3/24/2011	Provide a listing of available balances in all Fund Accounts	Power Point		Director of Finance provided a summary of all available balances in the Town's various funds	3/30/2011
4	3/30/2011	Identify the mandated improvements referenced in the Bd of Ed section of the budget	Pg 9		Anything based on safety inspections required by Town/State officials - building code violations, fire and safey inspections, water tests, etc	4/1/2011
5	3/30/2011	Add a parenthetical note indicating the FTE's listed on page 61 reflect town wide numbers	Pg 61		Done - replacement page handed out.	4/4/2011
6	3/30/2011	Provide an explanation of the term, sales ratio	Pg 84		The "housing sales ratio" is the ratio of assessment to sales price. It is calculated by dividing the assessment by the sales price. The ideal sales ratio is 70%. If it's lower than that, it means that sales prices are higher than our values (market increasing). If the ratio is above 70%, it means that our values are higher than actual sales (market decreasing). It is based on sales for the year (from Oct 1 to Sept. 30)	4/4/2011

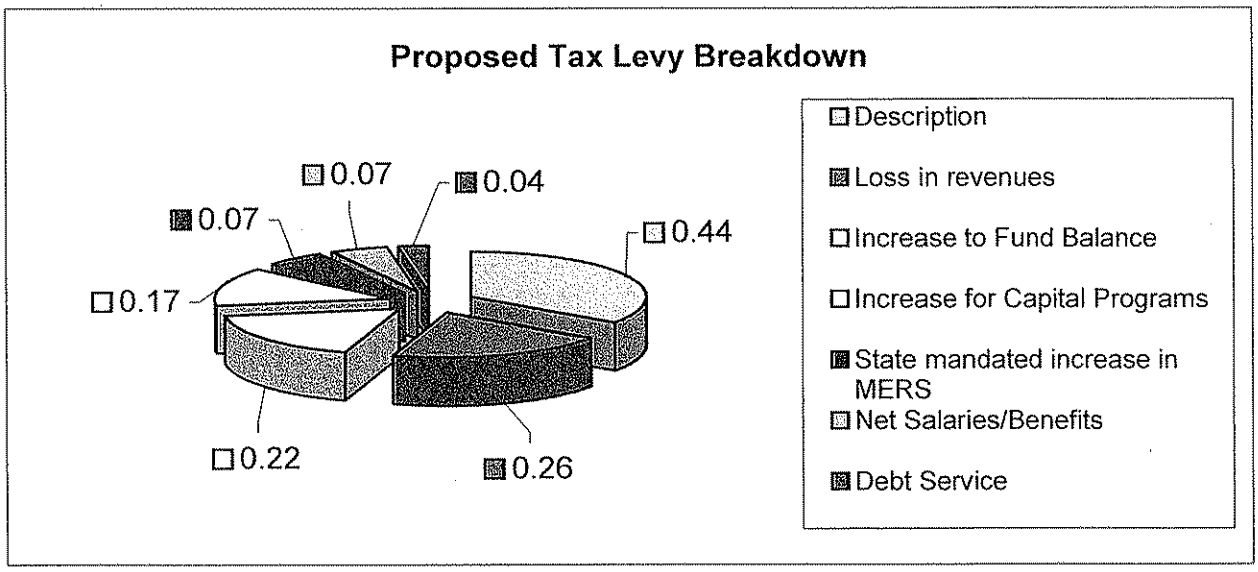
7	3/30/2011	Provide information regarding the process of filling vacancies and the effect of that process on the overtime budget of Fire & Emergency Services	Pg 101		*Dave Dagon*	
8	3/30/2011	Review Meals on Wheels request for full funding for Mansfield's share of the program	Pg 133		*Council Discussion*	
9	3/30/2011	Provide information regarding the increase to salaries and wages for the Building Inspection office as proposed in the 2011/12 FY budget	Pg 137		*Alicia Ducharme*	
10	3/24/2011	What is the breakdown of real property by commercial vs. residential?		Comm. 83,073,100 Res. 735,749,080 818,822,180	Commerical property makes up approximately 10%; residential 90%.	4/1/2011

REVISED - 3/31/11

Manager's Proposed Budget 2011/12
As Revised for Region 19 Board Adopted Budget
Tax Levy Increase Breakdown

Description	Mill Rate Equivalent		Amount
Loss in revenues	0.44	$	426,600
Increase to Fund Balance	0.26		250,000
Increase for Capital Programs	0.22		217,500
State mandated increase in MERS	0.17		168,500
Net Salaries/Benefits	0.07		66,290
Debt Service	0.07		65,000
Net Other Operating Expenses	0.04		35,715
Region 19 reduction	(0.20)		(195,000)
	1.06	$	1,034,605

Preliminary Grand List	$ 975,877,153
Total Levy Increase	1.06



Town of Mansfield
Expenditure Budget

	Actual 09/10	Adopted 10/11	Adjusted 10/11	Estimated 10/11	Proposed 11/12
12100 Municipal Management					
517 Salaries and Wages	184,005	182,420	183,640	183,640	185,730
522 Misc Benefits	5,471	4,370	4,370	4,430	4,170
539 Other Purch Services	1062				
542 School/Library Books		200	200		
543 Office Supplies	1,876	2,000	2,000	2,470	2,000
Total 12100 Municipal Management	192,414	188,990	190,210	190,540	191,900

	Actual 09/10	Adopted 10/11	Estimated 10/11	Proposed 11/12
EMPLOYEE BENEFITS	75,210	73,119	70,466	72,692
EMPLOYEES				
Town Manager	1.00	1.00	1.00	1.00
Executive Ass't to Town Manager	1.00	1.00	1.00	1.00
Total	2.00	2.00	2.00	2.00
Paid from Other Funds	-	-	-	-
Paid from General Fund	2.00	2.00	2.00	2.00
Work Measurements				
Number of Full Time Equivalents (Organization Wide)	148.23	148.48	149.06	150.94
Staff Meetings Conducted	12	12	12	12

FY 2011/12 Major Initiatives

- *Budget:* develop proposed FY 2012/13 operating and capital budgets.
- *Capital projects:* assist Town Council with its review of proposed school renovation project. Pending Council's approval, submit proposal to voters for fall 2010 referendum. Complete alternates to Mansfield Middle School fuel conversion project; complete Birch Road bikeway project. Assist advisory committee with Four Corners water and sewer project.
- *Committee support:* continue to support the work of assigned advisory committees and the Town Council.
- *Community-campus relations:* continue efforts to promote quality of life and positive community-campus relations, including the implementation of additional regulatory measures.
- *Community development:* prepare application to Small Cities Community Development Block Grant Program.
- *Economic development:* complete negotiation of proposed development agreement with Storrs Center preferred developer; continue preparation of Storrs Center parking management plan; continue Storrs Road improvements project. Assist in implementation of WINCOG region economic development plan. Work with staff committee and other key stakeholders to develop more comprehensive economic development program focused on business retention and recruitment.
- *Strategic planning:* continue implementation of various aspects of the *Mansfield 2020: A Unified Vision* strategic plan.

Town of Mansfield
Expenditure Trending Analysis
2008 - 2012

Account_and_Description	2008 Actual	2009 Actual	% Chg	2010 Actual	% Chg	2011 Budget	% Chg	2012 Proposed Bud	% Chg	Cumm Chg $	Cumm Chg %	Avg. Chg
51111 Other Salaries		65	#DIV/0!	50	-23.1%		-100.0%		#DIV/0!		#DIV/0!	#DIV/0!
51117 Temporary			#DIV/0!	156	#DIV/0!		-100.0%		#DIV/0!	-	#DIV/0!	#DIV/0!
52202 Travel/Conference Fees	4,324	549	-87.3%	2,420	340.8%	2,500	3.3%	2,500		(1,824)	-42.2%	-10.5%
52203 Membership Fees/Prof Dues	19,333	17,545	-9.2%	19,637	11.9%	17,210	-12.4%	16,740	-2.7%	(2,593)	-13.4%	-3.4%
53125 Audit Expense	42,455	36,355	-14.4%	43,805	20.5%	41,950	-4.2%	43,850	4.5%	1,395	3.3%	0.8%
53924 Advertising	327	379	15.9%	962	153.8%	380	-60.5%	350	-7.9%	23	7.0%	1.8%
53925 Printing & Binding	1,174	2,567	118.7%	2,109	-17.8%	1,150	-45.5%	9,500	726.1%	8,326	709.2%	177.3%
53949 Community Events	10,534	7,572	-28.1%	557	-92.6%	2,000	259.1%	1,000	-50.0%	(9,534)	-90.5%	-22.6%
53960 Other Purchased Services	373	950	154.7%	543	-42.8%	500	-7.9%	500		127	34.0%	8.5%
54103 Audiovisual			#DIV/0!		#DIV/0!	200	#DIV/0!		-100.0%	-	#DIV/0!	#DIV/0!
54301 Office Supplies	200	16	-92.0%		-100.0%	100	#DIV/0!		-100.0%	(200)	-100.0%	-25.0%
54402 Food	1,658	1,427	-13.9%	1,234	-13.5%	1,500	21.6%	1,500		(158)	-9.5%	-2.4%
_Total_11100 Legislative	**80,378**	**67,425**	**-16.1%**	**71,473**	**6.0%**	**67,490**	**-5.6%**	**75,940**	**12.5%**	**(4,438)**	**-5.5%**	**-1.4%**
										-		
51204 Overtime - 1-1/2 Time - CSEA	193		-100.0%		#DIV/0!		#DIV/0!		#DIV/0!	(193)	-100.0%	-25.0%
51205 Overtime - Straight Time-CSEA	95		-100.0%		#DIV/0!		#DIV/0!		#DIV/0!	(95)	-100.0%	-25.0%
53939 Other Program Expenses			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	-	#DIV/0!	#DIV/0!
_Total_11101 Charter Revision	**288**		**-100.0%**		**#DIV/0!**		**#DIV/0!**		**#DIV/0!**	**(288)**	**-100.0%**	**-25.0%**
										-		
51601 Regular Payroll	173,369	181,083	4.4%	184,005	1.6%	183,640	-0.2%	185,730	1.1%	12,361	7.1%	1.8%
51603 Temporary			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	-	#DIV/0!	#DIV/0!
52202 Travel/Conference Fees	2,520	2,870	13.9%	3,404	18.6%	2,000	-41.2%	2,000		(520)	-20.6%	-5.2%
52203 Membership Fees/Prof Dues	2,298	2,309	0.5%	1,868	-19.1%	2,020	8.1%	1,820	-9.9%	(478)	-20.8%	-5.2%
52210 Training	28		-100.0%	199	#DIV/0!	350	75.9%	350		322	1150.0%	287.5%
53120 Prof & Tech Services	5,611		-100.0%		#DIV/0!		#DIV/0!		#DIV/0!	(5,611)	-100.0%	-25.0%
53925 Printing & Binding			#DIV/0!	1,062	#DIV/0!		-100.0%		#DIV/0!	-	#DIV/0!	#DIV/0!
53960 Other Purchased Services			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	-	#DIV/0!	#DIV/0!
54214 Reference Bks & Periodicals	268	16	-94.0%		-100.0%	200	#DIV/0!		-100.0%	(268)	-100.0%	-25.0%
54301 Office Supplies	2,228	2,636	18.3%	1,876	-28.8%	2,000	6.6%	2,000		(228)	-10.2%	-2.6%
54706 Non Capitalized Equipment			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	-	#DIV/0!	#DIV/0!
_Total_12100 Municipal Management	**186,322**	**188,914**	**1.4%**	**192,414**	**1.9%**	**190,210**	**-1.1%**	**191,900**	**0.9%**	**5,578**	**3.0%**	**0.7%**
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51601 Regular Payroll	34,839	37,549	7.8%	37,383	-0.4%	38,590	3.2%	40,000	3.7%	5,161	14.8%	3.7%
51602 Part-time (B)			#DIV/0!		#DIV/0!	31,020	#DIV/0!	29,050	-6.4%	29,050	#DIV/0!	#DIV/0!
51605 Part-time (NB)		11,509	#DIV/0!	29,192	153.6%		-100.0%		#DIV/0!	-	#DIV/0!	#DIV/0!
52201 Prof Improv Reimbursement		1,341	#DIV/0!	2,133	59.1%	2,250	5.5%	2,500	11.1%	2,500	#DIV/0!	#DIV/0!
52202 Travel/Conference Fees	54	1,417	2524.1%	790	-44.2%	1,170	48.1%	1,170		1,116	2066.7%	516.7%
52203 Membership Fees/Prof Dues	230	430	87.0%	365	-15.1%	500	37.0%	490	-2.0%	260	113.0%	28.3%
52209 Staff Development	3,510	2,753	-21.6%	2,229	-19.0%	3,500	57.0%	3,500		(10)	-0.3%	-0.1%
52210 Training	30	460	1433.3%	100	-78.3%	600	500.0%	600		570	1900.0%	475.0%
52215 Recruitment Expense	103	431	318.4%	398	-7.7%	1,200	201.5%	1,200		1,097	1065.0%	266.3%
53111 Medical Services	1,474	190	-87.1%	300	57.9%	450	50.0%	450		(1,024)	-69.5%	-17.4%
53120 Prof & Tech Services	914	698	-23.6%		-100.0%	1,000	#DIV/0!	1,000		86	9.4%	2.4%
53122 Legal Services	85,232	41,864	-50.9%	34,305	-18.1%	43,030	25.4%	43,030		(42,202)	-49.5%	-12.4%
53924 Advertising	2,167	2,413	11.4%	1,753	-27.4%	3,000	71.1%	3,000		833	38.4%	9.6%

Town of Mansfield
Expenditure Trending Analysis
2008 - 2012

Account_and_Description	2008 Actual	2009 Actual	% Chg	2010 Actual	% Chg	2011 Budget	% Chg	2012 Proposed Bud	% Chg	Cumm Chg $	Cumm Chg %	Avg. Chg
54214 Reference Bks & Periodicals	1,342	385	-71.3%		-100.0%	500	#DIV/0!	250	-50.0%	(1,092)	-81.4%	-20.3%
54301 Office Supplies	89	1,385	1456.2%	62	-95.5%	500	706.5%	500		411	461.8%	115.4%
_Total_12200 Human Resources	**129,984**	**102,825**	**-20.9%**	**109,010**	**6.0%**	**127,310**	**16.8%**	**126,740**	**-0.4%**	**(3,244)**	**-2.5%**	**-0.6%**
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53122 Legal Services	52,475	34,135	-34.9%	27,016	-20.9%	37,950	40.5%	42,500	12.0%	(9,975)	-19.0%	-4.8%
_Total_13100 Town Attorney	**52,475**	**34,135**	**-34.9%**	**27,016**	**-20.9%**	**37,950**	**40.5%**	**42,500**	**12.0%**	**(9,975)**	**-19.0%**	**-4.8%**
										-		
53925 Printing & Binding	250	236	-5.6%	257	8.9%	300	16.7%		-100.0%	(250)	-100.0%	-25.0%
53939 Other Program Expenses			#DIV/0!		#DIV/0!	2,000	#DIV/0!	4,300	115.0%	4,300	#DIV/0!	#DIV/0!
53961 Microfilm & Photo Service	2,400	1,711	-28.7%	1,780	4.0%	2,100	18.0%		-100.0%	(2,400)	-100.0%	-25.0%
54214 Reference Bks & Periodicals	219	244	11.4%	270	10.7%	330	22.2%		-100.0%	(219)	-100.0%	-25.0%
54301 Office Supplies	1,180	1,350	14.4%	162	-88.0%	200	23.5%		-100.0%	(1,180)	-100.0%	-25.0%
54911 Other Program Supplies	76	195	156.6%	220	12.8%	300	36.4%		-100.0%	(76)	-100.0%	-25.0%
57121 Coventry Share-Probate	-2,240	-2,000	-10.7%	-2,850	42.5%		-100.0%		#DIV/0!	2,240	-100.0%	-25.0%
_Total_13200 Probate	**1,885**	**1,736**	**-7.9%**	**-161**	**-109.3%**	**5,230**	**-3348.4%**	**4,300**	**-17.8%**	**2,416**	**128.1%**	**32.0%**
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51604 Elected Officials	38,323	45,892	19.8%	36,812	-19.8%	49,000	33.1%	58,240	18.9%	19,917	52.0%	13.0%
51605 Part-time (NB)	285	1,209	324.2%	590	-51.2%	1,300	120.3%	1,400	7.7%	1,115	391.2%	97.8%
52202 Travel/Conference Fees			#DIV/0!	87	#DIV/0!	390	348.3%	390		390	#DIV/0!	#DIV/0!
52203 Membership Fees/Prof Dues	160	164	2.5%	230	40.2%	160	-30.4%	160		-		
52212 Mileage Reimbursement	8	65	712.5%	31	-52.3%	250	706.5%	250		242	3025.0%	756.3%
53925 Printing & Binding	567	717	26.5%	611	-14.8%	1,000	63.7%	1,000		433	76.4%	19.1%
53926 Postage	813	985	21.2%	985		1,500	52.3%	1,500		687	84.5%	21.1%
54301 Office Supplies	-1,152	689	-159.8%	145	-79.0%	800	451.7%	800		1,952	-169.4%	-42.4%
_Total_14200 Registrars	**39,004**	**49,721**	**27.5%**	**39,491**	**-20.6%**	**54,400**	**37.8%**	**63,740**	**17.2%**	**24,736**	**63.4%**	**15.9%**
										-		
51201 Regular Payroll - CSEA	94,762	97,808	3.2%	96,367	-1.5%	99,060	2.8%	102,120	3.1%	7,358	7.8%	1.9%
51601 Regular Payroll	64,276	68,793	7.0%	69,838	1.5%	72,680	4.1%	76,090	4.7%	11,814	18.4%	4.6%
52202 Travel/Conference Fees	687	290	-57.8%	283	-2.4%	550	94.3%	550		(137)	-19.9%	-5.0%
52203 Membership Fees/Prof Dues	775	510	-34.2%	575	12.7%	530	-7.8%	530		(245)	-31.6%	-7.9%
52212 Mileage Reimbursement		22	#DIV/0!		-100.0%		#DIV/0!		#DIV/0!	-	#DIV/0!	#DIV/0!
53120 Prof & Tech Services	4,693	3,683	-21.5%	3,173	-13.8%	3,300	4.0%	3,300		(1,393)	-29.7%	-7.4%
53920 Vital Statistics	548	226	-58.8%	389	72.1%	500	28.5%	500		(48)	-8.8%	-2.2%
53924 Advertising	13,745	4,495	-67.3%	8,862	97.2%	4,500	-49.2%	4,500		(9,245)	-67.3%	-16.8%
53927 Indexing & Recording	4,626	4,643	0.4%	5,669	22.1%	5,000	-11.8%	5,000		374	8.1%	2.0%
53961 Microfilm & Photo Service			#DIV/0!		#DIV/0!	700	#DIV/0!	700		700	#DIV/0!	#DIV/0!
54214 Reference Bks & Periodicals	144	178	23.6%	178		180	1.1%	180		36	25.0%	6.3%
54301 Office Supplies	1,192	694	-41.8%	1,060	52.7%	1,000	-5.7%	1,000		(192)	-16.1%	-4.0%
55423 System Support			#DIV/0!		#DIV/0!	5,600	#DIV/0!	5,600		5,600	#DIV/0!	#DIV/0!
_Total_15100 Town Clerk	**185,448**	**181,342**	**-2.2%**	**186,394**	**2.8%**	**193,600**	**3.9%**	**200,070**	**3.3%**	**14,622**	**7.9%**	**2.0%**
										-		
51605 Part-time (NB)		-422	#DIV/0!		-100.0%		#DIV/0!		#DIV/0!	-	#DIV/0!	#DIV/0!
53302 Equipment Repair			#DIV/0!	210	#DIV/0!	500	138.1%	2,050	310.0%	2,050	#DIV/0!	#DIV/0!
53925 Printing & Binding	3,347	1,361	-59.3%	2,455	80.4%	5,500	124.0%	5,500		2,153	64.3%	16.1%
53934 Election Workers	9,717	10,450	7.5%	6,311	-39.6%	12,000	90.1%	12,800	6.7%	3,083	31.7%	7.9%

Town of Mansfield
Expenditure Trending Analysis
2008 - 2012

Account_and_Description	2008 Actual	2009 Actual	% Chg	2010 Actual	% Chg	2011 Budget	% Chg	2012 Proposed Bud	% Chg	Cumm Chg $	Cumm Chg %	Avg. Chg
53943 Phone Service		87	#DIV/0!		-100.0%	1,250	#DIV/0!	1,250		1,250	#DIV/0!	#DIV/0!
54301 Office Supplies	117	227	94.0%		-100.0%	200	#DIV/0!	200		83	70.9%	17.7%
54402 Food	1,209	712	-41.1%	158	-77.8%	1,000	532.9%	1,000		(209)	-17.3%	-4.3%
_Total_15200 General Elections	**14,390**	**12,415**	**-13.7%**	**9,134**	**-26.4%**	**20,450**	**123.9%**	**22,800**	**11.5%**	**8,410**	**58.4%**	**14.6%**
										-		
51601 Regular Payroll	67,054	69,739	4.0%	55,052	-21.1%	48,720	-11.5%	49,700	2.0%	(17,354)	-25.9%	-6.5%
52202 Travel/Conference Fees	181	561	209.9%	1,335	138.0%	620	-53.6%	620		439	242.5%	60.6%
52203 Membership Fees/Prof Dues	545	5,750	955.0%	395	-93.1%	550	39.2%	550		5	0.9%	0.2%
54214 Reference Bks & Periodicals	272	102	-62.5%	48	-52.9%	200	316.7%	200		(72)	-26.5%	-6.6%
54301 Office Supplies			#DIV/0!	72	#DIV/0!		-100.0%		#DIV/0!	-	#DIV/0!	#DIV/0!
_Total_16100 Finance Administration	**68,052**	**76,152**	**11.9%**	**56,902**	**-25.3%**	**50,090**	**-12.0%**	**51,070**	**2.0%**	**(16,982)**	**-25.0%**	**-6.2%**
										-		
51201 Regular Payroll - CSEA	127,797	118,824	-7.0%	117,693	-1.0%	92,860	-21.1%	76,520	-17.6%	(51,277)	-40.1%	-10.0%
51204 Overtime - 1-1/2 Time - CSEA			#DIV/0!		#DIV/0!	90	#DIV/0!		-100.0%	-	#DIV/0!	#DIV/0!
51205 Overtime - Straight Time-CSEA			#DIV/0!	61	#DIV/0!	1,530	2408.2%		-100.0%	-	#DIV/0!	#DIV/0!
51601 Regular Payroll	123,443	139,708	13.2%	114,121	-18.3%	107,060	-6.2%	119,960	12.0%	(3,483)	-2.8%	-0.7%
51603 Temporary			#DIV/0!		#DIV/0!	6,870	#DIV/0!		-100.0%	-	#DIV/0!	#DIV/0!
51605 Part-time (NB)			#DIV/0!		#DIV/0!	1,100	#DIV/0!		-100.0%	-	#DIV/0!	#DIV/0!
51609 Reimbursable Pay		4,030	#DIV/0!		-100.0%		#DIV/0!		#DIV/0!	-	#DIV/0!	#DIV/0!
52202 Travel/Conference Fees	392	598	52.6%	804	34.4%	535	-33.5%	535		143	36.5%	9.1%
52203 Membership Fees/Prof Dues			#DIV/0!	90	#DIV/0!	90		90		90	#DIV/0!	#DIV/0!
52210 Training	295		-100.0%	409	#DIV/0!	325	-20.5%	325		30	10.2%	2.5%
53130 Bank Management Fee			#DIV/0!	27,822	#DIV/0!		-100.0%	22,000	#DIV/0!	22,000	#DIV/0!	#DIV/0!
54214 Reference Bks & Periodicals	544	162	-70.2%		-100.0%	100	#DIV/0!	100		(444)	-81.6%	-20.4%
54301 Office Supplies	713	787	10.4%	1,366	73.6%	600	-56.1%	600		(113)	-15.8%	-4.0%
_Total_16200 Accounting & Disbursemen	**253,184**	**264,109**	**4.3%**	**262,366**	**-0.7%**	**211,160**	**-19.5%**	**220,130**	**4.2%**	**(33,054)**	**-13.1%**	**-3.3%**
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51201 Regular Payroll - CSEA	103,174	98,628	-4.4%	92,084	-6.6%	99,970	8.6%	103,040	3.1%	(134)	-0.1%	0.0%
51204 Overtime - 1-1/2 Time - CSEA	328		-100.0%		#DIV/0!		#DIV/0!		#DIV/0!	(328)	-100.0%	-25.0%
51205 Overtime - Straight Time-CSEA	3,095		-100.0%		#DIV/0!	1,000	#DIV/0!	1,000		(2,095)	-67.7%	-16.9%
51603 Temporary	4,729	1,549	-67.2%	2,172	40.2%	10,190	369.2%		-100.0%	(4,729)	-100.0%	-25.0%
51605 Part-time (NB)		13,330	#DIV/0!	3,413	-74.4%		-100.0%	16,210	#DIV/0!	16,210	#DIV/0!	#DIV/0!
52202 Travel/Conference Fees	76		-100.0%	125	#DIV/0!	215	72.0%	215		139	182.9%	45.7%
52203 Membership Fees/Prof Dues	270	175	-35.2%	145	-17.1%	145		160	10.3%	(110)	-40.7%	-10.2%
52210 Training	165		-100.0%	378	#DIV/0!	330	-12.7%	380	15.2%	215	130.3%	32.6%
52212 Mileage Reimbursement			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	-	#DIV/0!	#DIV/0!
53120 Prof & Tech Services	5,217	5,726	9.8%	4,687	-18.1%	4,800	2.4%	4,800		(417)	-8.0%	-2.0%
53924 Advertising	877	1,118	27.5%	1,321	18.2%	1,150	-12.9%	1,350	17.4%	473	53.9%	13.5%
53925 Printing & Binding	6,620	1,012	-84.7%	4,104	305.5%	3,500	-14.7%	3,100	-11.4%	(3,520)	-53.2%	-13.3%
53926 Postage	18,000	18,000		18,000		18,000		18,000		-		
54301 Office Supplies	138	180	30.4%	50	-72.2%	300	500.0%	300		162	117.4%	29.3%
55420 Office Equipment	209	140	-33.0%		-100.0%		#DIV/0!		#DIV/0!	(209)	-100.0%	-25.0%
_Total_16300 Revenue Collections	**142,898**	**139,858**	**-2.1%**	**126,479**	**-9.6%**	**139,600**	**10.4%**	**148,555**	**6.4%**	**5,657**	**4.0%**	**1.0%**
										-		
51201 Regular Payroll - CSEA	161,743	174,040	7.6%	173,260	-0.4%	181,320	4.7%	192,250	6.0%	30,507	18.9%	4.7%

Town of Mansfield
Expenditure Trending Analysis
2008 - 2012

Account_and_Description	2008 Actual	2009 Actual	% Chg	2010 Actual	% Chg	2011 Budget	% Chg	2012 Proposed Bud	% Chg	Cumm Chg $	Cumm Chg %	Avg. Chg
51204 Overtime - 1-1/2 Time - CSEA	408	372	-8.8%	2,010	440.3%	2,000	-0.5%	1,000	-50.0%	592	145.1%	36.3%
51205 Overtime - Straight Time-CSEA	1,128	1,755	55.6%	2,754	56.9%	4,000	45.2%	2,000	-50.0%	872	77.3%	19.3%
51605 Part-time (NB)		4,223	#DIV/0!	3,760	-11.0%	3,000	-20.2%	2,000	-33.3%	2,000	#DIV/0!	#DIV/0!
52202 Travel/Conference Fees	1,853	1,528	-17.5%	1,578	3.3%	1,170	-25.9%	1,170		(683)	-36.9%	-9.2%
52203 Membership Fees/Prof Dues	747	1,053	41.0%	1,096	4.1%	950	-13.3%	1,070	12.6%	323	43.2%	10.8%
52212 Mileage Reimbursement	149	79	-47.0%	93	17.7%	250	168.8%	250		101	67.8%	16.9%
53120 Prof & Tech Services	5,500	15,001	172.7%	716	-95.2%	5,000	598.3%	5,000		(500)	-9.1%	-2.3%
53924 Advertising		247	#DIV/0!	405	64.0%	600	48.1%	600		600	#DIV/0!	#DIV/0!
53925 Printing & Binding	837	1,338	59.9%	316	-76.4%	1,400	343.0%	1,100	-21.4%	263	31.4%	7.9%
54214 Reference Bks & Periodicals	1,088	477	-56.2%	546	14.5%	1,275	133.5%	1,275		187	17.2%	4.3%
54301 Office Supplies	1,233	1,012	-17.9%	1,298	28.3%	1,000	-23.0%	1,420	42.0%	187	15.2%	3.8%
_Total_16402 Property Assessment	**174,686**	**201,125**	**15.1%**	**187,832**	**-6.6%**	**201,965**	**7.5%**	**209,135**	**3.6%**	**34,449**	**19.7%**	**4.9%**
										-		
53940 Copier Maintenance Fees	35,000	35,000		35,000		35,000		35,000		-		
54302 Copier Supplies	5,336	5,778	8.3%	3,972	-31.3%	4,000	0.7%	4,000		(1,336)	-25.0%	-6.3%
_Total_16510 Central Copying	**40,336**	**40,778**	**1.1%**	**38,972**	**-4.4%**	**39,000**	**0.1%**	**39,000**		**(1,336)**	**-3.3%**	**-0.8%**
										-		
53924 Advertising		97	#DIV/0!		-100.0%		#DIV/0!		#DIV/0!	-	#DIV/0!	#DIV/0!
53925 Printing & Binding	3,510	863	-75.4%	711	-17.6%	1,500	111.0%	1,000	-33.3%	(2,510)	-71.5%	-17.9%
53926 Postage	20,000	20,973	4.9%	20,000	-4.6%	21,000	5.0%	23,000	9.5%	3,000	15.0%	3.8%
53960 Other Purchased Services			#DIV/0!	256	#DIV/0!		-100.0%		#DIV/0!	-	#DIV/0!	#DIV/0!
54301 Office Supplies	10,879	8,065	-25.9%	7,436	-7.8%	10,000	34.5%	10,000		(879)	-8.1%	-2.0%
_Total_16511 Central Services	**34,389**	**29,998**	**-12.8%**	**28,403**	**-5.3%**	**32,500**	**14.4%**	**34,000**	**4.6%**	**(389)**	**-1.1%**	**-0.3%**
										-		
51601 Regular Payroll			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	-	#DIV/0!	#DIV/0!
52202 Travel/Conference Fees	192		-100.0%		#DIV/0!		#DIV/0!		#DIV/0!	(192)	-100.0%	-25.0%
53119 LAN/WAN Expenditures	61,200	64,700	5.7%	67,000	3.6%	11,800	-82.4%	10,500	-11.0%	(50,700)	-82.8%	-20.7%
53302 Equipment Repair	300		-100.0%		#DIV/0!		#DIV/0!		#DIV/0!	(300)	-100.0%	-25.0%
53304 Equip Maintenance Contracts	8,088		-100.0%		#DIV/0!		#DIV/0!		#DIV/0!	(8,088)	-100.0%	-25.0%
53931 System Support - ADMINS	17,860		-100.0%		#DIV/0!		#DIV/0!		#DIV/0!	(17,860)	-100.0%	-25.0%
53932 System Support - VMS	1,845		-100.0%		#DIV/0!		#DIV/0!		#DIV/0!	(1,845)	-100.0%	-25.0%
54301 Office Supplies	2,145		-100.0%		#DIV/0!		#DIV/0!		#DIV/0!	(2,145)	-100.0%	-25.0%
57120 Board Share	-37,080		-100.0%		#DIV/0!		#DIV/0!		#DIV/0!	37,080	-100.0%	-25.0%
_Total_16600 Information Technology	**54,550**	**64,700**	**18.6%**	**67,000**	**3.6%**	**11,800**	**-82.4%**	**10,500**	**-11.0%**	**(44,050)**	**-80.8%**	**-20.2%**
										-		
51201 Regular Payroll - CSEA		15,685	#DIV/0!	43,543	177.6%	45,390	4.2%	46,790	3.1%	46,790	#DIV/0!	#DIV/0!
51301 Regular	217,942	104,413	-52.1%		-100.0%		#DIV/0!		#DIV/0!	(217,942)	-100.0%	-25.0%
51302 Part-time (nb)	66,386	64,540	-2.8%	59,030	-8.5%	50,460	-14.5%	50,910	0.9%	(15,476)	-23.3%	-5.8%
51303 Overtime - Time And One Half	4,554	36,834	708.8%	-34,919	-194.8%		-100.0%	500	#DIV/0!	(4,054)	-89.0%	-22.3%
51304 Reimbursable Straight Time			#DIV/0!	296	#DIV/0!		-100.0%		#DIV/0!	-	#DIV/0!	#DIV/0!
51305 Reimbursable Overtime	16,987	7,696	-54.7%	26,408	243.1%	2,000	-92.4%	2,000		(14,987)	-88.2%	-22.1%
51306 Overtime - Training			#DIV/0!	28	#DIV/0!		-100.0%		#DIV/0!	-	#DIV/0!	#DIV/0!
51311 Resident State Trooper Overtime			#DIV/0!		#DIV/0!		#DIV/0!	40,000	#DIV/0!	40,000	#DIV/0!	#DIV/0!
52203 Membership Fees/Prof Dues	2,426	2,547	5.0%	2,851	11.9%	2,850	0.0%	3,320	16.5%	894	36.9%	9.2%
52204 Uniform Maintenance	1,100	1,257	14.3%	1,200	-4.5%	700	-41.7%	600	-14.3%	(500)	-45.5%	-11.4%

Town of Mansfield
Expenditure Trending Analysis
2008 - 2012

Account_and_Description	2008 Actual	2009 Actual	% Chg	2010 Actual	% Chg	2011 Budget	% Chg	2012 Proposed Bud	% Chg	Cumm Chg $	Cumm Chg %	Avg. Chg
52211 Uniform Allowance	2,140		-100.0%	851	#DIV/0!		-100.0%	500	#DIV/0!	(1,640)	-76.6%	-19.2%
52213 Meal Reimbursement	80	8	-90.0%		-100.0%		#DIV/0!		#DIV/0!	(80)	-100.0%	-25.0%
53146 Court Filing Fee			#DIV/0!	32	#DIV/0!		-100.0%		#DIV/0!	-	#DIV/0!	#DIV/0!
53302 Equipment Repair	460	823	78.9%	723	-12.2%	700	-3.2%		-100.0%	(460)	-100.0%	-25.0%
53933 Resident State Trooper	506,867	639,023	26.1%	728,951	14.1%	806,000	10.6%	779,850	-3.2%	272,983	53.9%	13.5%
53964 Voice Communications			#DIV/0!	1,800	#DIV/0!	1,800		1,800		1,800	#DIV/0!	#DIV/0!
54214 Reference Bks & Periodicals	203	310	52.7%	329	6.1%	350	6.4%	350		147	72.4%	18.1%
54301 Office Supplies	417	455	9.1%	466	2.4%	500	7.3%	100	-80.0%	(317)	-76.0%	-19.0%
54309 Communications		1,800	#DIV/0!		-100.0%		#DIV/0!		#DIV/0!	-	#DIV/0!	#DIV/0!
54911 Other Program Supplies	1,238	890	-28.1%	2,885	224.2%	2,500	-13.3%	3,000	20.0%	1,762	142.3%	35.6%
55423 System Support			#DIV/0!		#DIV/0!	1,900	#DIV/0!	1,900		1,900	#DIV/0!	#DIV/0!
55430 Equipment - Other	711	841	18.3%	802	-4.6%	1,000	24.7%		-100.0%	(711)	-100.0%	-25.0%
_Total_21200 Police Services	**821,511**	**877,122**	**6.8%**	**835,276**	**-4.8%**	**916,150**	**9.7%**	**931,620**	**1.7%**	**110,109**	**13.4%**	**3.4%**
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51201 Regular Payroll - CSEA	48,636	51,354	5.6%	52,417	2.1%	54,210	3.4%	55,890	3.1%	7,254	14.9%	3.7%
51202 Part-time (B) - CSEA			#DIV/0!	23,620	#DIV/0!	24,540	3.9%	25,990	5.9%	25,990	#DIV/0!	#DIV/0!
51203 Parttime NB CSEA	20,474	22,356	9.2%		-100.0%		#DIV/0!		#DIV/0!	(20,474)	-100.0%	-25.0%
51204 Overtime - 1-1/2 Time - CSEA	552	1,111	101.3%	1,010	-9.1%	1,290	27.7%	1,290		738	133.7%	33.4%
51205 Overtime - Straight Time-CSEA			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	-	#DIV/0!	#DIV/0!
51605 Part-time (NB)	5,789	2,206	-61.9%	1,639	-25.7%	1,850	12.9%	1,850		(3,939)	-68.0%	-17.0%
52202 Travel/Conference Fees	162	600	270.4%	150	-75.0%	540	260.0%	540		378	233.3%	58.3%
52203 Membership Fees/Prof Dues	70	35	-50.0%	35		50	42.9%	50		(20)	-28.6%	-7.1%
52211 Uniform Allowance	237	70	-70.5%	116	65.7%	400	244.8%	400		163	68.8%	17.2%
53123 Veterinary Service	2,356	2,767	17.4%	3,180	14.9%	3,000	-5.7%	3,000		644	27.3%	6.8%
53302 Equipment Repair	215	52	-75.8%	13	-75.0%	50	284.6%	50		(165)	-76.7%	-19.2%
53924 Advertising	356	323	-9.3%	260	-19.5%	400	53.8%	400		44	12.4%	3.1%
53925 Printing & Binding	183	532	190.7%	36	-93.2%	150	316.7%	150		(33)	-18.0%	-4.5%
53950 Bonus	324	121	-62.7%	199	64.5%	350	75.9%	350		26	8.0%	2.0%
53960 Other Purchased Services	377	151	-59.9%	195	29.1%	100	-48.7%	100		(277)	-73.5%	-18.4%
53964 Voice Communications	1,620	1,620		1,620		1,620		1,620		-		
54410 Pet Food	246	441	79.3%	96	-78.2%	400	316.7%	400		154	62.6%	15.7%
54702 Custodial Supplies	564	617	9.4%	502	-18.6%	750	49.4%	750		186	33.0%	8.2%
54705 Hand Tools	23	26	13.0%		-100.0%	50	#DIV/0!	50		27	117.4%	29.3%
54911 Other Program Supplies	590	192	-67.5%	122	-36.5%	150	23.0%	150		(440)	-74.6%	-18.6%
_Total_21300 Animal Control	**82,774**	**84,574**	**2.2%**	**85,210**	**0.8%**	**89,900**	**5.5%**	**93,030**	**3.5%**	**10,256**	**12.4%**	**3.1%**
										-		
51036 Storrs Center Project Deduction			#DIV/0!		#DIV/0!		#DIV/0!	-29,130	#DIV/0!	(29,130)	#DIV/0!	#DIV/0!
51201 Regular Payroll - CSEA	9,087	5,831	-35.8%	7,019	20.4%	11,130	58.6%	11,470	3.1%	2,383	26.2%	6.6%
51204 Overtime - 1-1/2 Time - CSEA		179	#DIV/0!		-100.0%		#DIV/0!		#DIV/0!	-	#DIV/0!	#DIV/0!
51205 Overtime - Straight Time-CSEA		608	#DIV/0!		-100.0%		#DIV/0!		#DIV/0!	-	#DIV/0!	#DIV/0!
51508 Volunteer Incentive Program		3,375	#DIV/0!	3,000	-11.1%	4,500	50.0%	4,500		4,500	#DIV/0!	#DIV/0!
51601 Regular Payroll	49,885	55,816	11.9%	53,706	-3.8%	81,550	51.8%	112,730	38.2%	62,845	126.0%	31.5%
51605 Part-time (NB)	33,566	21,284	-36.6%	16,055	-24.6%	15,160	-5.6%		-100.0%	(33,566)	-100.0%	-25.0%
52202 Travel/Conference Fees	1,825	90	-95.1%	705	683.3%	1,400	98.6%	1,400		(425)	-23.3%	-5.8%
52203 Membership Fees/Prof Dues	645	710	10.1%	764	7.6%	550	-28.0%	550		(95)	-14.7%	-3.7%

Town of Mansfield
Expenditure Trending Analysis
2008 - 2012

Account_and_Description	2008 Actual	2009 Actual	% Chg	2010 Actual	% Chg	2011 Budget	% Chg	2012 Proposed Bud	% Chg	Cumm Chg $	Cumm Chg %	Avg. Chg
52210 Training	206	135	-34.5%	30	-77.8%	100	233.3%	100		(106)	-51.5%	-12.9%
53120 Prof & Tech Services	1,125		-100.0%		#DIV/0!		#DIV/0!		#DIV/0!	(1,125)	-100.0%	-25.0%
53231 Water Hydrants	15,805	16,013	1.3%	35,304	120.5%	25,360	-28.2%	28,500	12.4%	12,695	80.3%	20.1%
53302 Equipment Repair		18	#DIV/0!		-100.0%		#DIV/0!		#DIV/0!	-	#DIV/0!	#DIV/0!
54214 Reference Bks & Periodicals	512	788	53.9%	840	6.6%	1,850	120.2%	1,850		1,338	261.3%	65.3%
54301 Office Supplies	479	974	103.3%	523	-46.3%	600	14.7%	600		121	25.3%	6.3%
54911 Other Program Supplies	4,482	5,580	24.5%	3,729	-33.2%	4,500	20.7%	2,600	-42.2%	(1,882)	-42.0%	-10.5%
55216 Other/Miscellaneous			#DIV/0!	1,660	#DIV/0!		-100.0%		#DIV/0!	-	#DIV/0!	#DIV/0!
55423 System Support			#DIV/0!		#DIV/0!	1,100	#DIV/0!	1,100		1,100	#DIV/0!	#DIV/0!
Total_22101 Fire Marshal	**117,617**	**111,401**	**-5.3%**	**123,335**	**10.7%**	**147,800**	**19.8%**	**136,270**	**-7.8%**	**18,653**	**15.9%**	**4.0%**
										-		
51203 Parttime NB CSEA	22,952	24,761	7.9%	24,063	-2.8%	24,970	3.8%	24,350	-2.5%	1,398	6.1%	1.5%
51302 Part-time (nb)			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	-	#DIV/0!	#DIV/0!
51508 Volunteer Incentive Program	40,000	40,308	0.8%	40,000	-0.8%	40,000		40,000		-		
51601 Regular Payroll	92,240	99,699	8.1%	99,019	-0.7%	101,770	2.8%	102,530	0.7%	10,290	11.2%	2.8%
52202 Travel/Conference Fees	65	1,466	2155.4%	60	-95.9%	780	1200.0%	780		715	1100.0%	275.0%
52203 Membership Fees/Prof Dues	826	460	-44.3%	738	60.4%	500	-32.2%	600	20.0%	(226)	-27.4%	-6.8%
53120 Prof & Tech Services	1,116	2,272	103.6%		-100.0%	2,000	#DIV/0!	1,200	-40.0%	84	7.5%	1.9%
53967 Vol Firefighters Pension	40,500	40,500		40,500		40,500		40,500		-		
54214 Reference Bks & Periodicals	725	65	-91.0%	28	-56.9%	200	614.3%	200		(525)	-72.4%	-18.1%
54301 Office Supplies	461	460	-0.2%	451	-2.0%	300	-33.5%	300		(161)	-34.9%	-8.7%
Total_22155 Fire & Emerg Services Adm	**198,885**	**209,991**	**5.6%**	**204,859**	**-2.4%**	**211,020**	**3.0%**	**210,460**	**-0.3%**	**11,575**	**5.8%**	**1.5%**
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51501 Regular	626,163	570,726	-8.9%	661,124	15.8%	746,140	12.9%	750,160	0.5%	123,997	19.8%	5.0%
51503 Part-time	269,281	239,031	-11.2%	237,428	-0.7%	195,000	-17.9%	215,560	10.5%	(53,721)	-19.9%	-5.0%
51504 Training Salaries	22,499	90,118	300.5%	18,000	-80.0%	10,000	-44.4%	20,000	100.0%	(2,499)	-11.1%	-2.8%
51505 Overtime - Time And One Half	261,416	263,442	0.8%	173,442	-34.2%	125,000	-27.9%	131,650	5.3%	(129,766)	-49.6%	-12.4%
51507 OVERTIME -TIME AND 1/4			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	-	#DIV/0!	#DIV/0!
52202 Travel/Conference Fees		260	#DIV/0!	260		310	19.2%	310		310	#DIV/0!	#DIV/0!
52203 Membership Fees/Prof Dues	195	50	-74.4%	408	716.0%	400	-2.0%	400		205	105.1%	26.3%
52204 Uniform Maintenance	1,058	3,797	258.9%	3,375	-11.1%	2,000	-40.7%	2,000		942	89.0%	22.3%
52205 Work Clothing	17,057	7,620	-55.3%	8,736	14.6%	12,000	37.4%	11,000	-8.3%	(6,057)	-35.5%	-8.9%
52206 Protective Clothing	13,814	15,157	9.7%	10,454	-31.0%	14,000	33.9%	14,000		186	1.3%	0.3%
52210 Training	12,786	15,575	21.8%	15,679	0.7%	15,500	-1.1%	15,500		2,714	21.2%	5.3%
53111 Medical Services	10,614	3,218	-69.7%	8,230	155.7%	19,000	130.9%	14,000	-26.3%	3,386	31.9%	8.0%
53133 Drug Testing	102	102		204	100.0%	3,500	1615.7%	3,500		3,398	3331.4%	832.8%
53213 Refuse Collection	260	3,264	1155.4%		-100.0%		#DIV/0!		#DIV/0!	(260)	-100.0%	-25.0%
53232 Bldg Maintenance Service	400		-100.0%		#DIV/0!		#DIV/0!		#DIV/0!	(400)	-100.0%	-25.0%
53301 Building Repairs	368		-100.0%		#DIV/0!		#DIV/0!		#DIV/0!	(368)	-100.0%	-25.0%
53302 Equipment Repair	10,830	7,920	-26.9%	6,819	-13.9%	8,000	17.3%	8,000		(2,830)	-26.1%	-6.5%
53303 Veh Repairs & Maintenance	42,246	45,968	8.8%	31,823	-30.8%	35,000	10.0%	40,000	14.3%	(2,246)	-5.3%	-1.3%
53304 Equip Maintenance Contracts	772	173	-77.6%		-100.0%		#DIV/0!		#DIV/0!	(772)	-100.0%	-25.0%
53308 Ambulance Repairs	2,412	2,458	1.9%	5,949	142.0%	4,000	-32.8%	4,000		1,588	65.8%	16.5%
53314 Equipment Testing	7,569	14,224	87.9%	8,215	-42.2%	10,000	21.7%	10,000		2,431	32.1%	8.0%
53801 General Liability Insurance	51,741	44,883	-13.3%	48,434	7.9%	51,000	5.3%	51,000		(741)	-1.4%	-0.4%

Town of Mansfield
Expenditure Trending Analysis
2008 - 2012

Account_and_Description	2008 Actual	2009 Actual	% Chg	2010 Actual	% Chg	2011 Budget	% Chg	2012 Proposed Bud	% Chg	Cumm Chg $	Cumm Chg %	Avg. Chg
53921 Alarm Service	37,167	36,606	-1.5%	36,857	0.7%	36,480	-1.0%	36,480		(687)	-1.8%	-0.5%
53964 Voice Communications	16,940	16,940		16,940		16,940		16,940		-		
54214 Reference Bks & Periodicals	189		-100.0%	1,051	#DIV/0!	500	-52.4%	500		311	164.6%	41.1%
54301 Office Supplies	3,182	2,131	-33.0%	2,147	0.8%	3,500	63.0%	3,000	-14.3%	(182)	-5.7%	-1.4%
54304 Medical Supplies	12,784	14,405	12.7%	14,898	3.4%	13,500	-9.4%	14,500	7.4%	1,716	13.4%	3.4%
54605 Propane	846	666	-21.3%	1,489	123.6%	900	-39.6%	900		54	6.4%	1.6%
54608 Gasoline - Regular	15		-100.0%		#DIV/0!		#DIV/0!		#DIV/0!	(15)	-100.0%	-25.0%
54701 Building Supplies	8,100	12,584	55.4%	11,098	-11.8%	14,000	26.1%	14,000		5,900	72.8%	18.2%
54807 Truck Parts	27,188	27,519	1.2%	17,849	-35.1%	10,000	-44.0%	10,000		(17,188)	-63.2%	-15.8%
54901 Firefighting Supplies	18,519	9,980	-46.1%	14,177	42.1%	6,000	-57.7%	7,500	25.0%	(11,019)	-59.5%	-14.9%
54906 Police Supplies	2,641	2,127	-19.5%	1,040	-51.1%	2,500	140.4%	1,500	-40.0%	(1,141)	-43.2%	-10.8%
55430 Equipment - Other	5,649	2,865	-49.3%	4,292	49.8%	6,000	39.8%	6,000		351	6.2%	1.6%
_Total_22160 Fire & Emergency Services	**1,484,803**	**1,453,809**	**-2.1%**	**1,360,418**	**-6.4%**	**1,361,170**	**0.1%**	**1,402,400**	**3.0%**	**(82,403)**	**-5.5%**	**-1.4%**
										-		
51016 SRL Grant Deduction			#DIV/0!		#DIV/0!	-4,320	#DIV/0!		-100.0%	-	#DIV/0!	#DIV/0!
51201 Regular Payroll - CSEA			#DIV/0!	7,196	#DIV/0!	11,130	54.7%	11,470	3.1%	11,470	#DIV/0!	#DIV/0!
51601 Regular Payroll	31,035	38,337	23.5%	36,920	-3.7%	35,500	-3.8%	37,220	4.8%	6,185	19.9%	5.0%
51605 Part-time (NB)		12,118	#DIV/0!	13,961	15.2%	1,870	-86.6%		-100.0%	-	#DIV/0!	#DIV/0!
52203 Membership Fees/Prof Dues			#DIV/0!		#DIV/0!		#DIV/0!	50	#DIV/0!	50	#DIV/0!	#DIV/0!
54310 Emergency Supplies		619	#DIV/0!	153	-75.3%	250	63.4%	1,400	460.0%	1,400	#DIV/0!	#DIV/0!
54911 Other Program Supplies	1,192	1,583	32.8%	1,200	-24.2%	1,200			-100.0%	(1,192)	-100.0%	-25.0%
_Total_23100 Emergency Management	**32,227**	**52,657**	**63.4%**	**59,430**	**12.9%**	**45,630**	**-23.2%**	**50,140**	**9.9%**	**17,913**	**55.6%**	**13.9%**
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51201 Regular Payroll - CSEA	56,660	25,516	-55.0%	37,149	45.6%	36,490	-1.8%	37,600	3.0%	(19,060)	-33.6%	-8.4%
51204 Overtime - 1-1/2 Time - CSEA			#DIV/0!	65	#DIV/0!		-100.0%		#DIV/0!	-	#DIV/0!	#DIV/0!
51205 Overtime - Straight Time-CSEA			#DIV/0!	1,119	#DIV/0!		-100.0%		#DIV/0!	-	#DIV/0!	#DIV/0!
51405 Town Aid Deduction	-97,607	-105,580	8.2%	-47,690	-54.8%	-56,200	17.8%	-56,200		41,407	-42.4%	-10.6%
51601 Regular Payroll	111,563	115,455	3.5%	113,351	-1.8%	117,930	4.0%	118,890	0.8%	7,327	6.6%	1.6%
52202 Travel/Conference Fees	1,465	1,019	-30.4%	1,331	30.6%	1,560	17.2%	1,600	2.6%	135	9.2%	2.3%
52203 Membership Fees/Prof Dues	580	440	-24.1%	710	61.4%	690	-2.8%	430	-37.7%	(150)	-25.9%	-6.5%
53925 Printing & Binding		79	#DIV/0!		-100.0%	100	#DIV/0!	100		100	#DIV/0!	#DIV/0!
54214 Reference Bks & Periodicals			#DIV/0!		#DIV/0!	100	#DIV/0!	100		100	#DIV/0!	#DIV/0!
54301 Office Supplies	35	117	234.3%	105	-10.3%	100	-4.8%	140	40.0%	105	300.0%	75.0%
_Total_30100 Public Works Administratio	**72,696**	**37,046**	**-49.0%**	**106,140**	**186.5%**	**100,770**	**-5.1%**	**102,660**	**1.9%**	**29,964**	**41.2%**	**10.3%**
										-		
51601 Regular Payroll	79,073	81,870	3.5%	76,493	-6.6%	84,260	10.2%	84,880	0.7%	5,807	7.3%	1.8%
52202 Travel/Conference Fees	1,090	1,817	66.7%	1,019	-43.9%	1,400	37.4%	1,500	7.1%	410	37.6%	9.4%
52203 Membership Fees/Prof Dues	200	170	-15.0%	205	20.6%	240	17.1%	240		40	20.0%	5.0%
52210 Training	139	27	-80.6%	140	418.5%	520	271.4%	520		381	274.1%	68.5%
52213 Meal Reimbursement			#DIV/0!		#DIV/0!	50	#DIV/0!	50		50	#DIV/0!	#DIV/0!
53133 Drug Testing	1,609	1,800	11.9%	1,800		2,000	11.1%	2,080	4.0%	471	29.3%	7.3%
55423 System Support			#DIV/0!		#DIV/0!	3,500	#DIV/0!	3,500		3,500	#DIV/0!	#DIV/0!
55430 Equipment - Other	465	240	-48.4%		-100.0%	500	#DIV/0!	500		35	7.5%	1.9%
_Total_30200 Supervision & Operations	**82,576**	**85,924**	**4.1%**	**79,657**	**-7.3%**	**92,470**	**16.1%**	**93,270**	**0.9%**	**10,694**	**13.0%**	**3.2%**
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Town of Mansfield
Expenditure Trending Analysis
2008 - 2012

Account_and_Description	2008 Actual	2009 Actual	% Chg	2010 Actual	% Chg	2011 Budget	% Chg	2012 Proposed Bud	% Chg	Cumm Chg $	Cumm Chg %	Avg. Chg
51401 Regular	599,890	590,799	-1.5%	519,184	-12.1%	534,790	3.0%	550,270	2.9%	(49,620)	-8.3%	-2.1%
51402 Overtime - Time And One Half	48,083	51,012	6.1%	44,137	-13.5%	57,000	29.1%	57,000		8,917	18.5%	4.6%
51403 Overtime - Double Time	196	781	298.5%	886	13.4%		-100.0%		#DIV/0!	(196)	-100.0%	-25.0%
51603 Temporary	42,646	22,789	-46.6%	8,151	-64.2%	15,400	88.9%	15,400		(27,246)	-63.9%	-16.0%
52202 Travel/Conference Fees	377	390	3.4%	150	-61.5%	310	106.7%	300	-3.2%	(77)	-20.4%	-5.1%
52206 Protective Clothing	540	1,199	122.0%	518	-56.8%	1,250	141.3%	1,250		710	131.5%	32.9%
52213 Meal Reimbursement	3,490	3,907	11.9%	3,597	-7.9%	3,850	7.0%	3,850		360	10.3%	2.6%
53964 Voice Communications	5,580	5,580		5,580		5,580		5,580		-		
54607 Street Lighting	42,500	42,500		45,858	7.9%	48,000	4.7%	48,000		5,500	12.9%	3.2%
55430 Equipment - Other		2,500	#DIV/0!	2,900	16.0%	4,000	37.9%	4,000		4,000	#DIV/0!	#DIV/0!
_Total_30300 Road Services	**743,302**	**721,457**	**-2.9%**	**630,961**	**-12.5%**	**670,180**	**6.2%**	**685,650**	**2.3%**	**(57,652)**	**-7.8%**	**-1.9%**
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51401 Regular	250,345	254,866	1.8%	249,517	-2.1%	265,370	6.4%	273,500	3.1%	23,155	9.2%	2.3%
51402 Overtime - Time And One Half	9,494	13,150	38.5%	17,486	33.0%	11,480	-34.3%	11,480		1,986	20.9%	5.2%
51403 Overtime - Double Time	167		-100.0%		#DIV/0!		#DIV/0!		#DIV/0!	(167)	-100.0%	-25.0%
51603 Temporary		18,629	#DIV/0!	43,522	133.6%	26,800	-38.4%	26,800		26,800	#DIV/0!	#DIV/0!
52202 Travel/Conference Fees	5	5		65	1200.0%	160	146.2%	160		155	3100.0%	775.0%
53230 Water/Sewer	2,835	5,817	105.2%	4,566	-21.5%	8,680	90.1%	9,680	11.5%	6,845	241.4%	60.4%
53402 Equipment Rental			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	-	#DIV/0!	#DIV/0!
53960 Other Purchased Services		920	#DIV/0!		-100.0%	500	#DIV/0!	300	-40.0%	300	#DIV/0!	#DIV/0!
54303 Parks Supplies	527	84	-84.1%	247	194.0%	450	82.2%	450		(77)	-14.6%	-3.7%
54504 Sand/Gravel/Cement	40	355	787.5%	181	-49.0%	500	176.2%	500		460	1150.0%	287.5%
54510 Signs & Signals			#DIV/0!		#DIV/0!	100	#DIV/0!	100		100	#DIV/0!	#DIV/0!
54511 Grounds Supplies	22,340	20,153	-9.8%	16,647	-17.4%	21,000	26.1%	21,000		(1,340)	-6.0%	-1.5%
54701 Building Supplies	955	1,591	66.6%	3,596	126.0%	1,900	-47.2%	1,900		945	99.0%	24.7%
54704 Paint Supplies	3,247	5,509	69.7%	6,148	11.6%	7,100	15.5%	7,100		3,853	118.7%	29.7%
54705 Hand Tools	614	611	-0.5%	300	-50.9%	500	66.7%	500		(114)	-18.6%	-4.6%
55430 Equipment - Other	2,880	4,569	58.6%	2,504	-45.2%	2,500	-0.2%	2,500		(380)	-13.2%	-3.3%
_Total_30400 Grounds Maintenance	**293,449**	**326,259**	**11.2%**	**344,779**	**5.7%**	**347,040**	**0.7%**	**355,970**	**2.6%**	**62,521**	**21.3%**	**5.3%**
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51401 Regular	156,925	165,412	5.4%	164,390	-0.6%	168,880	2.7%	174,010	3.0%	17,085	10.9%	2.7%
51402 Overtime - Time And One Half	6,879	11,417	66.0%	4,972	-56.5%	12,000	141.4%	12,000		5,121	74.4%	18.6%
51403 Overtime - Double Time			#DIV/0!	102	#DIV/0!		-100.0%		#DIV/0!	-	#DIV/0!	#DIV/0!
52120 Trans To Enterprise Fund	-2,000	-500	-75.0%		-100.0%	-500	#DIV/0!	-500		1,500	-75.0%	-18.8%
52202 Travel/Conference Fees	609	31	-94.9%	325	948.4%	390	20.0%	500	28.2%	(109)	-17.9%	-4.5%
52206 Protective Clothing	1,271	1,266	-0.4%	717	-43.4%	2,800	290.5%	2,700	-3.6%	1,429	112.4%	28.1%
52210 Training	65	552	749.2%	270	-51.1%	500	85.2%	500		435	669.2%	167.3%
53964 Voice Communications		1,440	#DIV/0!	1,510	4.9%	1,510		1,730	14.6%	1,730	#DIV/0!	#DIV/0!
54214 Reference Bks & Periodicals			#DIV/0!		#DIV/0!	250	#DIV/0!	250		250	#DIV/0!	#DIV/0!
54601 Gasoline - Unleaded	120,341	68,566	-43.0%	62,067	-9.5%	93,200	50.2%	98,200	5.4%	(22,141)	-18.4%	-4.6%
54602 Diesel Fuel	104,745	112,500	7.4%	146,700	30.4%	146,700		153,700	4.8%	48,955	46.7%	11.7%
54701 Building Supplies		197	#DIV/0!	488	147.7%	500	2.5%	500		500	#DIV/0!	#DIV/0!
54702 Custodial Supplies	173	546	215.6%	39	-92.9%	600	1438.5%	550	-8.3%	377	217.9%	54.5%
54705 Hand Tools	996	3,451	246.5%	1,377	-60.1%	1,800	30.7%	1,800		804	80.7%	20.2%
54706 Non Capitalized Equipment			#DIV/0!	5,440	#DIV/0!		-100.0%		#DIV/0!	-	#DIV/0!	#DIV/0!

Town of Mansfield
Expenditure Trending Analysis
2008 - 2012

Account_and_Description	2008 Actual	2009 Actual	% Chg	2010 Actual	% Chg	2011 Budget	% Chg	2012 Proposed Bud	% Chg	Cumm Chg $	Cumm Chg %	Avg. Chg
54802 Lubrication & Anti-freeze	5,037	7,764	54.1%	5,511	-29.0%	7,500	36.1%	8,000	6.7%	2,963	58.8%	14.7%
54806 Auto Parts	17,374	13,731	-21.0%	13,760	0.2%	14,440	4.9%	14,440		(2,934)	-16.9%	-4.2%
54807 Truck Parts	57,275	65,519	14.4%	57,763	-11.8%	68,000	17.7%	68,000		10,725	18.7%	4.7%
54808 Equipment Parts	38,700	41,708	7.8%	47,255	13.3%	46,300	-2.0%	46,670	0.8%	7,970	20.6%	5.1%
54909 Welding Supplies	2,992	2,093	-30.0%	743	-64.5%	2,500	236.5%	2,500		(492)	-16.4%	-4.1%
55430 Equipment - Other	2,248	12,201	442.7%	2,709	-77.8%	5,500	103.0%	5,500		3,252	144.7%	36.2%
_Total_30600 Equipment Maintenance	**513,630**	**507,894**	**-1.1%**	**516,138**	**1.6%**	**572,870**	**11.0%**	**591,050**	**3.2%**	**77,420**	**15.1%**	**3.8%**
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51201 Regular Payroll - CSEA	152,402	150,389	-1.3%	149,802	-0.4%	154,420	3.1%	159,150	3.1%	6,748	4.4%	1.1%
51605 Part-time (NB)	2,209	14,618	561.7%	12,698	-13.1%	12,500	-1.6%	12,500		10,291	465.9%	116.5%
52202 Travel/Conference Fees	533	1,637	207.1%	509	-68.9%	540	6.1%	540		7	1.3%	0.3%
52203 Membership Fees/Prof Dues	350	560	60.0%	330	-41.1%	500	51.5%	500		150	42.9%	10.7%
52210 Training	948	1,155	21.8%	1,905	64.9%	2,000	5.0%	2,000		1,052	111.0%	27.7%
53124 Consultants	1,320		-100.0%	1,500	#DIV/0!	1,500		1,200	-20.0%	(120)	-9.1%	-2.3%
53302 Equipment Repair	1,006	1,916	90.5%	2,753	43.7%	1,500	-45.5%	1,500		494	49.1%	12.3%
54105 Art & Drafting	483	882	82.6%	727	-17.6%	900	23.8%	900		417	86.3%	21.6%
54214 Reference Bks & Periodicals	29	169	482.8%	119	-29.6%	100	-16.0%	150	50.0%	121	417.2%	104.3%
54301 Office Supplies	313	702	124.3%	213	-69.7%	550	158.2%	500	-9.1%	187	59.7%	14.9%
54706 Non Capitalized Equipment	135	603	346.7%	630	4.5%	400	-36.5%	400		265	196.3%	49.1%
55423 System Support			#DIV/0!		#DIV/0!	1,500	#DIV/0!	1,500		1,500	#DIV/0!	#DIV/0!
55430 Equipment - Other			#DIV/0!		#DIV/0!	300	#DIV/0!	250	-16.7%	250	#DIV/0!	#DIV/0!
_Total_30700 Engineering	**159,728**	**172,631**	**8.1%**	**171,186**	**-0.8%**	**176,710**	**3.2%**	**181,090**	**2.5%**	**21,362**	**13.4%**	**3.3%**
										-		
51036 Storrs Center Project Deduction			#DIV/0!		#DIV/0!		#DIV/0!	-21,660	#DIV/0!	(21,660)	#DIV/0!	#DIV/0!
51201 Regular Payroll - CSEA	33,668	31,915	-5.2%	26,265	-17.7%	27,080	3.1%	27,930	3.1%	(5,738)	-17.0%	-4.3%
51601 Regular Payroll	87,356	90,186	3.2%	89,736	-0.5%	109,530	22.1%	151,360	38.2%	64,004	73.3%	18.3%
51605 Part-time (NB)			#DIV/0!		#DIV/0!	16,690	#DIV/0!		-100.0%	-	#DIV/0!	#DIV/0!
52202 Travel/Conference Fees	86	139	61.6%		-100.0%	720	#DIV/0!	720		634	737.2%	184.3%
52203 Membership Fees/Prof Dues	950	677	-28.7%	1,115	64.7%	730	-34.5%	730		(220)	-23.2%	-5.8%
52206 Protective Clothing	282	274	-2.8%	393	43.4%	250	-36.4%	250		(32)	-11.3%	-2.8%
52210 Training	521	215	-58.7%	850	295.3%	770	-9.4%	770		249	47.8%	11.9%
53120 Prof & Tech Services	27,126	28,534	5.2%		-100.0%	1,000	#DIV/0!	1,000		(26,126)	-96.3%	-24.1%
53924 Advertising	298		-100.0%	314	#DIV/0!	350	11.5%	350		52	17.4%	4.4%
53925 Printing & Binding	375		-100.0%	280	#DIV/0!	300	7.1%	300		(75)	-20.0%	-5.0%
53964 Voice Communications			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	-	#DIV/0!	#DIV/0!
54214 Reference Bks & Periodicals	1,148	782	-31.9%	165	-78.9%	750	354.5%	750		(398)	-34.7%	-8.7%
54301 Office Supplies	1,023	734	-28.3%	424	-42.2%	600	41.5%	600		(423)	-41.3%	-10.3%
54706 Non Capitalized Equipment	444	460	3.6%	4	-99.1%	400	9900.0%	400		(44)	-9.9%	-2.5%
54911 Other Program Supplies	351	243	-30.8%	172	-29.2%	250	45.3%	250		(101)	-28.8%	-7.2%
_Total_30800 Building Inspection	**153,628**	**154,159**	**0.3%**	**119,718**	**-22.3%**	**159,420**	**33.2%**	**163,750**	**2.7%**	**10,122**	**6.6%**	**1.6%**
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51201 Regular Payroll - CSEA	89,840	88,635	-1.3%	83,043	-6.3%	87,770	5.7%	93,420	6.4%	3,580	4.0%	1.0%
51204 Overtime - 1-1/2 Time - CSEA			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	-	#DIV/0!	#DIV/0!
51205 Overtime - Straight Time-CSEA	109		-100.0%		#DIV/0!	200	#DIV/0!	9,030	4415.0%	8,921	8184.4%	2046.1%
51601 Regular Payroll			#DIV/0!		#DIV/0!	5,130	#DIV/0!		-100.0%	-	#DIV/0!	#DIV/0!

Town of Mansfield
Expenditure Trending Analysis
2008 - 2012

Account_and_Description	2008 Actual	2009 Actual	% Chg	2010 Actual	% Chg	2011 Budget	% Chg	2012 Proposed Bud	% Chg	Cumm Chg $	Cumm Chg %	Avg. Chg
51602 Part-time (B)			#DIV/0!		#DIV/0!	5,560	#DIV/0!		-100.0%	-	#DIV/0!	#DIV/0!
51605 Part-time (NB)	25,608	27,521	7.5%	30,779	11.8%	7,540	-75.5%		-100.0%	(25,608)	-100.0%	-25.0%
51607 Overtime - Time and One Half			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	-	#DIV/0!	#DIV/0!
52203 Membership Fees/Prof Dues	120	90	-25.0%	255	183.3%	250	-2.0%	275	10.0%	155	129.2%	32.3%
52210 Training	842	380	-54.9%	65	-82.9%	750	1053.8%	750		(92)	-10.9%	-2.7%
53925 Printing & Binding	371	90	-75.7%	260	188.9%	500	92.3%	500		129	34.8%	8.7%
53964 Voice Communications			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	-	#DIV/0!	#DIV/0!
54214 Reference Bks & Periodicals	291	146	-49.8%	-42	-128.8%	500	-1290.5%	500		209	71.8%	18.0%
54301 Office Supplies	822	720	-12.4%	665	-7.6%	750	12.8%	750		(72)	-8.8%	-2.2%
54706 Non Capitalized Equipment	344	451	31.1%	398	-11.8%	750	88.4%	750		406	118.0%	29.5%
54911 Other Program Supplies	281	388	38.1%	229	-41.0%	250	9.2%	250		(31)	-11.0%	-2.8%
55422 Furniture/Furnishings	380	436	14.7%	400	-8.3%	400		400		20	5.3%	1.3%
_Total_30810 Housing Inspection	**119,008**	**118,857**	**-0.1%**	**116,052**	**-2.4%**	**110,350**	**-4.9%**	**106,625**	**-3.4%**	**(12,383)**	**-10.4%**	**-2.6%**
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51103 Maintenance Personnel	160,328	168,406	5.0%	160,700	-4.6%	173,640	8.1%	177,500	2.2%	17,172	10.7%	2.7%
51113 Substitutes - Maintenance Pers		9,286	#DIV/0!	2,590	-72.1%	1,200	-53.7%	1,200		1,200	#DIV/0!	#DIV/0!
51120 Overtime - Straight Time	1,471	1,153	-21.6%	418	-63.7%	2,300	450.2%	2,300		829	56.4%	14.1%
51121 Overtime - Double Time	1,307	669	-48.8%	1,328	98.5%	1,000	-24.7%	1,000		(307)	-23.5%	-5.9%
51122 Overtime - Time And One Half	17,704	15,124	-14.6%	8,569	-43.3%	14,000	63.4%	14,000		(3,704)	-20.9%	-5.2%
51201 Regular Payroll - CSEA		6,412	#DIV/0!	17,175	167.9%	17,810	3.7%	18,590	4.4%	18,590	#DIV/0!	#DIV/0!
51601 Regular Payroll	91,496	94,842	3.7%	94,712	-0.1%	97,380	2.8%	98,090	0.7%	6,594	7.2%	1.8%
52202 Travel/Conference Fees	118	95	-19.5%	415	336.8%	620	49.4%	620		502	425.4%	106.4%
52203 Membership Fees/Prof Dues	1,275	220	-82.7%	718	226.4%	1,000	39.3%	1,000		(275)	-21.6%	-5.4%
52210 Training	1,799	486	-73.0%	1,524	213.6%	1,200	-21.3%	1,200		(599)	-33.3%	-8.3%
53213 Refuse Collection	18,341	5,118	-72.1%	6,459	26.2%	6,000	-7.1%	6,000		(12,341)	-67.3%	-16.8%
53230 Water/Sewer	29,286	27,530	-6.0%	7,595	-72.4%	28,000	268.7%	28,000		(1,286)	-4.4%	-1.1%
53232 Bldg Maintenance Service	19,836	30,533	53.9%	38,072	24.7%	25,000	-34.3%	25,000		5,164	26.0%	6.5%
53301 Building Repairs	27,025	20,563	-23.9%	24,739	20.3%	22,600	-8.6%	22,600		(4,425)	-16.4%	-4.1%
53302 Equipment Repair	16,262	12,837	-21.1%	15,858	23.5%	16,000	0.9%	16,000		(262)	-1.6%	-0.4%
53304 Equip Maintenance Contracts	144		-100.0%	90	#DIV/0!		-100.0%		#DIV/0!	(144)	-100.0%	-25.0%
53921 Alarm Service	7,170	5,933	-17.3%	11,302	90.5%	10,000	-11.5%	12,000	20.0%	4,830	67.4%	16.8%
53943 Phone Service			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	-	#DIV/0!	#DIV/0!
53964 Voice Communications	65,000	75,000	15.4%	75,000		75,000		75,000		10,000	15.4%	3.8%
54301 Office Supplies	859	1,763	105.2%	740	-58.0%	700	-5.4%	700		(159)	-18.5%	-4.6%
54602 Diesel Fuel			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	-	#DIV/0!	#DIV/0!
54603 Fuel Oil	112,050	140,250	25.2%	135,250	-3.6%	70,500	-47.9%	82,000	16.3%	(30,050)	-26.8%	-6.7%
54604 Electric	155,400	185,000	19.0%	183,500	-0.8%	265,000	44.4%	252,000	-4.9%	96,600	62.2%	15.5%
54605 Propane	5,872	3,661	-37.7%	3,500	-4.4%	3,500		3,500		(2,372)	-40.4%	-10.1%
54606 Natural Gas	15,000	24,800	65.3%	22,800	-8.1%	24,500	7.5%	24,500		9,500	63.3%	15.8%
54610 Clean Energy		1,000	#DIV/0!	1,000		8,500	750.0%	8,500		8,500	#DIV/0!	#DIV/0!
54701 Building Supplies	21,818	23,896	9.5%	31,890	33.5%	27,000	-15.3%	27,000		5,182	23.8%	5.9%
55412 Trucks			#DIV/0!	5,974	#DIV/0!		-100.0%		#DIV/0!	-	#DIV/0!	#DIV/0!
_Total_30900 Facilities Management	**769,561**	**854,577**	**11.0%**	**851,918**	**-0.3%**	**892,450**	**4.8%**	**898,300**	**0.7%**	**128,739**	**16.7%**	**4.2%**
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51030 Underage Drinking Deduction			#DIV/0!	-8,750	#DIV/0!		-100.0%		#DIV/0!	-	#DIV/0!	#DIV/0!

Town of Mansfield
Expenditure Trending Analysis
2008 - 2012

Account_and_Description	2008 Actual	2009 Actual	% Chg	2010 Actual	% Chg	2011 Budget	% Chg	2012 Proposed Bud	% Chg	Cumm Chg $	Cumm Chg %	Avg. Chg
51201 Regular Payroll - CSEA	83,925	93,280	11.1%	88,807	-4.8%	97,160	9.4%	103,720	6.8%	19,795	23.6%	5.9%
51601 Regular Payroll	87,466	94,866	8.5%	91,141	-3.9%	96,980	6.4%	97,700	0.7%	10,234	11.7%	2.9%
52202 Travel/Conference Fees	105	227	116.2%	215	-5.3%	430	100.0%	430		325	309.5%	77.4%
52203 Membership Fees/Prof Dues	440	145	-67.0%	120	-17.2%	500	316.7%	250	-50.0%	(190)	-43.2%	-10.8%
52210 Training	522	125	-76.1%	438	250.4%	600	37.0%	600		78	14.9%	3.7%
52212 Mileage Reimbursement	345	716	107.5%	740	3.4%	750	1.4%	750		405	117.4%	29.3%
53925 Printing & Binding	155		-100.0%		#DIV/0!		#DIV/0!		#DIV/0!	(155)	-100.0%	-25.0%
54214 Reference Bks & Periodicals			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	-	#DIV/0!	#DIV/0!
54301 Office Supplies	284	482	69.7%	181	-62.4%	750	314.4%	500	-33.3%	216	76.1%	19.0%
54706 Non Capitalized Equipment			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	-	#DIV/0!	#DIV/0!
54911 Other Program Supplies		1,060	#DIV/0!		-100.0%		#DIV/0!		#DIV/0!	-	#DIV/0!	#DIV/0!
56306 Fee Waivers	85,254	85,260	0.0%	102,650	20.4%	100,850	-1.8%	125,000	23.9%	39,746	46.6%	11.7%
_Total_42100 Human Services Administra	**258,496**	**276,161**	**6.8%**	**275,542**	**-0.2%**	**298,020**	**8.2%**	**328,950**	**10.4%**	**70,454**	**27.3%**	**6.8%**
										-		
51111 Other Salaries	440		-100.0%		#DIV/0!		#DIV/0!		#DIV/0!	(440)	-100.0%	-25.0%
52212 Mileage Reimbursement	60		-100.0%		#DIV/0!		#DIV/0!		#DIV/0!	(60)	-100.0%	-25.0%
53120 Prof & Tech Services	570	195	-65.8%	195		2,000	925.6%		-100.0%	(570)	-100.0%	-25.0%
53401 Property Rental			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	-	#DIV/0!	#DIV/0!
53402 Equipment Rental	1,381		-100.0%		#DIV/0!		#DIV/0!		#DIV/0!	(1,381)	-100.0%	-25.0%
53801 General Liability Insurance	310	310		310			-100.0%		#DIV/0!	(310)	-100.0%	-25.0%
54402 Food	300	848	182.7%	570	-32.8%		-100.0%		#DIV/0!	(300)	-100.0%	-25.0%
54911 Other Program Supplies	82	1,316	1504.9%	971	-26.2%	650	-33.1%		-100.0%	(82)	-100.0%	-25.0%
_Total_42202 Mansfield Challenge - Winte	**3,143**	**2,669**	**-15.1%**	**2,046**	**-23.3%**	**2,650**	**29.5%**		**-100.0%**	**(3,143)**	**-100.0%**	**-25.0%**
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53923 Middle School Yth Employment	4,600	4,000	-13.0%	2,451	-38.7%	2,000	-18.4%	2,000		(2,600)	-56.5%	-14.1%
_Total_42204 Youth Employment - Middle	**4,600**	**4,000**	**-13.0%**	**2,451**	**-38.7%**	**2,000**	**-18.4%**	**2,000**		**(2,600)**	**-56.5%**	**-14.1%**
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51027 Youth Service Bureau-Deduction	-16,341	-16,320	-0.1%	-16,344	0.1%	-16,340	0.0%	-16,340		1	0.0%	0.0%
51030 Underage Drinking Deduction	-17,500	-8,750	-50.0%		-100.0%		#DIV/0!		#DIV/0!	17,500	-100.0%	-25.0%
51031 Elderly Disabled Transp Deduct	-6,414	-3,000	-53.2%		-100.0%		#DIV/0!		#DIV/0!	6,414	-100.0%	-25.0%
51201 Regular Payroll - CSEA	124,022	133,943	8.0%	136,861	2.2%	140,790	2.9%	145,100	3.1%	21,078	17.0%	4.2%
51602 Part-time (B)			#DIV/0!		#DIV/0!	20,000	#DIV/0!	20,000		20,000	#DIV/0!	#DIV/0!
52202 Travel/Conference Fees	95	18	-81.1%	10	-44.4%	160	1500.0%		-100.0%	(95)	-100.0%	-25.0%
52203 Membership Fees/Prof Dues	1,310	895	-31.7%	741	-17.2%	1,000	35.0%	1,000		(310)	-23.7%	-5.9%
52210 Training	180	545	202.8%	452	-17.1%	450	-0.4%	610	35.6%	430	238.9%	59.7%
52212 Mileage Reimbursement	1,251	1,046	-16.4%	775	-25.9%	1,500	93.5%	1,500		249	19.9%	5.0%
53111 Medical Services	6,160	4,235	-31.3%	5,538	30.8%	4,200	-24.2%	4,950	17.9%	(1,210)	-19.6%	-4.9%
53120 Prof & Tech Services	200	10,500	5150.0%	5,000	-52.4%	5,000		5,000		4,800	2400.0%	600.0%
53925 Printing & Binding	181	128	-29.3%	215	68.0%	200	-7.0%		-100.0%	(181)	-100.0%	-25.0%
53960 Other Purchased Services			#DIV/0!		#DIV/0!		#DIV/0!	500	#DIV/0!	500	#DIV/0!	#DIV/0!
54214 Reference Bks & Periodicals	214	157	-26.6%	191	21.7%	350	83.2%	350		136	63.6%	15.9%
54301 Office Supplies	514	434	-15.6%	401	-7.6%	450	12.2%	650	44.4%	136	26.5%	6.6%
54911 Other Program Supplies	1,088	762	-30.0%	697	-8.5%	650	-6.7%	2,650	307.7%	1,562	143.6%	35.9%
_Total_42210 Youth Services	**94,960**	**124,593**	**31.2%**	**134,537**	**8.0%**	**158,410**	**17.7%**	**165,970**	**4.8%**	**71,010**	**74.8%**	**18.7%**
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Town of Mansfield
Expenditure Trending Analysis
2008 - 2012

Account_and_Description	2008 Actual	2009 Actual	% Chg	2010 Actual	% Chg	2011 Budget	% Chg	2012 Proposed Bud	% Chg	Cumm Chg $	Cumm Chg %	Avg. Chg
51029 TVCCA Senior Service Deduction			#DIV/0!		#DIV/0!	-2,580	#DIV/0!	-2,580		(2,580)	#DIV/0!	#DIV/0!
51201 Regular Payroll - CSEA	172,473	191,884	11.3%	149,015	-22.3%	118,560	-20.4%	127,420	7.5%	(45,053)	-26.1%	-6.5%
51202 Part-time (B) - CSEA			#DIV/0!		#DIV/0!	36,620	#DIV/0!	42,710	16.6%	42,710	#DIV/0!	#DIV/0!
51205 Overtime - Straight Time-CSEA	128		-100.0%		#DIV/0!		#DIV/0!		#DIV/0!	(128)	-100.0%	-25.0%
51602 Part-time (B)			#DIV/0!		#DIV/0!	20,100	#DIV/0!	15,870	-21.0%	15,870	#DIV/0!	#DIV/0!
51605 Part-time (NB)	30,464	16,210	-46.8%	30,045	85.3%	7,100	-76.4%	10,090	42.1%	(20,374)	-66.9%	-16.7%
52202 Travel/Conference Fees	353	55	-84.4%	45	-18.2%	230	411.1%	600	160.9%	247	70.0%	17.5%
52203 Membership Fees/Prof Dues	465	245	-47.3%	150	-38.8%	600	300.0%	600		135	29.0%	7.3%
52210 Training	78	65	-16.7%	344	429.2%	400	16.3%		-100.0%	(78)	-100.0%	-25.0%
52212 Mileage Reimbursement	155		-100.0%		#DIV/0!	200	#DIV/0!	200		45	29.0%	7.3%
52213 Meal Reimbursement	66	49	-25.8%	397	710.2%	650	63.7%	350	-46.2%	284	430.3%	107.6%
53925 Printing & Binding	72		-100.0%		#DIV/0!	100	#DIV/0!	100		28	38.9%	9.7%
53926 Postage	1,253	688	-45.1%	310	-54.9%	350	12.9%	400	14.3%	(853)	-68.1%	-17.0%
53940 Copier Maintenance Fees	1,000	1,000		1,000		1,000		1,000		-		
53964 Voice Communications	1,200	1,200		1,200		1,200		1,200		-		
54214 Reference Bks & Periodicals	27	28	3.7%	28		150	435.7%	150		123	455.6%	113.9%
54301 Office Supplies	1,000	853	-14.7%	853		1,000	17.2%	1,200	20.0%	200	20.0%	5.0%
_Total_42300 Senior Services	**208,734**	**212,277**	**1.7%**	**183,387**	**-13.6%**	**185,680**	**1.3%**	**199,310**	**7.3%**	**(9,424)**	**-4.5%**	**-1.1%**
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51201 Regular Payroll - CSEA	114,151	119,402	4.6%	118,500	-0.8%	123,220	4.0%	129,140	4.8%	14,989	13.1%	3.3%
51202 Part-time (B) - CSEA	57,020	58,185	2.0%	46,790	-19.6%	47,440	1.4%	29,250	-38.3%	(27,770)	-48.7%	-12.2%
51601 Regular Payroll	235,006	246,467	4.9%	246,021	-0.2%	254,050	3.3%	259,250	2.0%	24,244	10.3%	2.6%
51605 Part-time (NB)	51,620	52,044	0.8%	55,143	6.0%	56,790	3.0%	87,670	54.4%	36,050	69.8%	17.5%
51606 Part-time Substitutes	864		-100.0%		#DIV/0!		#DIV/0!		#DIV/0!	(864)	-100.0%	-25.0%
52202 Travel/Conference Fees	1,582		-100.0%		#DIV/0!	100	#DIV/0!	100		(1,482)	-93.7%	-23.4%
52203 Membership Fees/Prof Dues	1,760	1,449	-17.7%	1,150	-20.6%	1,500	30.4%	1,500		(260)	-14.8%	-3.7%
52212 Mileage Reimbursement	716	392	-45.3%	343	-12.5%	400	16.6%	400		(316)	-44.1%	-11.0%
53120 Prof & Tech Services	4,404	4,108	-6.7%	1,159	-71.8%	1,000	-13.7%	1,000		(3,404)	-77.3%	-19.3%
53302 Equipment Repair			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	-	#DIV/0!	#DIV/0!
53402 Equipment Rental	528		-100.0%	525	#DIV/0!	530	1.0%	530		2	0.4%	0.1%
53926 Postage	1,072	605	-43.6%	649	7.3%	700	7.9%	730	4.3%	(342)	-31.9%	-8.0%
53960 Other Purchased Services	5	271	5320.0%	181	-33.2%	500	176.2%	300	-40.0%	295	5900.0%	1475.0%
54102 Library Supplies	4,074	3,502	-14.0%	3,149	-10.1%	3,000	-4.7%	3,000		(1,074)	-26.4%	-6.6%
54252 Juvenile Books	19,275	19,780	2.6%	16,713	-15.5%	17,850	6.8%	14,700	-17.6%	(4,575)	-23.7%	-5.9%
54253 J-Periodicals	1,009	851	-15.7%	816	-4.1%	800	-2.0%	800		(209)	-20.7%	-5.2%
54254 J-realia	1,746	1,063	-39.1%	910	-14.4%	1,800	97.8%	1,000	-44.4%	(746)	-42.7%	-10.7%
54256 J-Audiobook	3,339	1,605	-51.9%	2,497	55.6%	2,550	2.1%	2,550		(789)	-23.6%	-5.9%
54258 J-Reference	1,882	2,035	8.1%	1,689	-17.0%	1,800	6.6%	1,500	-16.7%	(382)	-20.3%	-5.1%
54259 J-Visual	1,500	1,004	-33.1%	2,012	100.4%	2,120	5.4%	2,550	20.3%	1,050	70.0%	17.5%
54260 J-Music	667	586	-12.1%	433	-26.1%	600	38.6%	450	-25.0%	(217)	-32.5%	-8.1%
54261 J-Computer Programs		-36	#DIV/0!		-100.0%		#DIV/0!		#DIV/0!	-	#DIV/0!	#DIV/0!
54262 Young Adult-Books	6,887	6,077	-11.8%	5,308	-12.7%	6,420	20.9%	6,420		(467)	-6.8%	-1.7%
54263 YA-Periodicals	230	-6	-102.6%	58	-1066.7%	100	72.4%	60	-40.0%	(170)	-73.9%	-18.5%
54271 ADULT-BOOKS	31,583	34,984	10.8%	24,050	-31.3%	25,230	4.9%	30,000	18.9%	(1,583)	-5.0%	-1.3%
54272 A-Periodicals	3,389	5,374	58.6%	5,287	-1.6%	5,400	2.1%	5,400		2,011	59.3%	14.8%
54275 A-Audiobook	15,433	19,059	23.5%	13,362	-29.9%	13,600	1.8%	13,600		(1,833)	-11.9%	-3.0%

Town of Mansfield
Expenditure Trending Analysis
2008 - 2012

Account_and_Description	2008 Actual	2009 Actual	% Chg	2010 Actual	% Chg	2011 Budget	% Chg	2012 Proposed Bud	% Chg	Cumm Chg $	Cumm Chg %	Avg. Chg
54277 A-Reference	8,032	7,838	-2.4%	6,652	-15.1%	7,230	8.7%	6,050	-16.3%	(1,982)	-24.7%	-6.2%
54278 A-Visual	6,468	3,919	-39.4%	7,154	82.5%	7,140	-0.2%	8,230	15.3%	1,762	27.2%	6.8%
54279 A-Music	1,368	985	-28.0%	442	-55.1%	1,000	126.2%	500	-50.0%	(868)	-63.5%	-15.9%
54283 Reference Computer Programs	7,782	8,070	3.7%	6,599	-18.2%	6,000	-9.1%	6,000		(1,782)	-22.9%	-5.7%
54706 Non Capitalized Equipment	1,851	70	-96.2%	1,520	2071.4%	100	-93.4%	100		(1,751)	-94.6%	-23.6%
55420 Office Equipment	2,859	9,000	214.8%	1,834	-79.6%		-100.0%		#DIV/0!	(2,859)	-100.0%	-25.0%
55423 System Support			#DIV/0!		#DIV/0!	37,120	#DIV/0!	41,495	11.8%	41,495	#DIV/0!	#DIV/0!
_Total_43100 Library Services Admin	**588,102**	**608,683**	**3.5%**	**570,946**	**-6.2%**	**626,090**	**9.7%**	**654,275**	**4.5%**	**66,173**	**11.3%**	**2.8%**
										-		
53701 Dial-A-Ride	38,410	41,030	6.8%	41,030		41,030		42,260	3.0%	3,850	10.0%	2.5%
53702 Wincog	17,360	17,506	0.8%	17,801	1.7%	17,420	-2.1%	19,330	11.0%	1,970	11.3%	2.8%
53703 WRFSOA-McSweeny Senior Cneter	6,500	6,500		1,500	-76.9%	1,500		1,500		(5,000)	-76.9%	-19.2%
53707 United Services, Inc	8,550	8,550		8,000	-6.4%	8,000		8,000		(550)	-6.4%	-1.6%
53708 WRTD - Windam Reg Transit Dist	36,170	37,310	3.2%	37,310		37,310		38,510	3.2%	2,340	6.5%	1.6%
53709 Meals On Wheels	1,470	1,470		1,470		1,470		1,470		-		
53711 Sexual Assault Crisis Services	4,700	4,700		4,000	-14.9%	4,000		4,000		(700)	-14.9%	-3.7%
53712 CT Legal Services	6,000	6,000		5,000	-16.7%	5,000		5,000		(1,000)	-16.7%	-4.2%
53713 VFW - Memorial Day			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	-	#DIV/0!	#DIV/0!
53718 NECASA	800	800		800		800		800		-		
53722 WRTD-Disable Transport	30,460	30,460		30,460		30,460		31,380	3.0%	920	3.0%	0.8%
53725 WRTD-Pre-paid Fare	14,545	3,750	-74.2%	15,000	300.0%	15,000		23,000	53.3%	8,455	58.1%	14.5%
53727 Community Companion & Homemake	4,500	4,500		4,000	-11.1%	4,000		4,000		(500)	-11.1%	-2.8%
53733 Eastern Highlands Health Distr	105,354	111,843	6.2%	112,227	0.3%	111,050	-1.0%	113,960	2.6%	8,606	8.2%	2.0%
53734 Mansfield/UCONN Transportation	5,000	4,500	-10.0%	500	-88.9%	500		500		(4,500)	-90.0%	-22.5%
53737 Holy Family Shelter	3,000	3,000		3,000		3,000		3,000		-		
53739 Veterans' Services	13,500	13,500		10,000	-25.9%	10,000		10,000		(3,500)	-25.9%	-6.5%
53740 Windham Area Interfaith Minist	2,500	2,500		2,500		2,500		2,500		-		
53743 Safe Havens	2,000	2,000			-100.0%		#DIV/0!		#DIV/0!	(2,000)	-100.0%	-25.0%
53745 Windham Area No Freeze Project	2,000	2,500	25.0%	2,500		2,500		2,500		500	25.0%	6.3%
_Total_45000 Contributions To Area Agen	**302,819**	**302,419**	**-0.1%**	**297,098**	**-1.8%**	**295,540**	**-0.5%**	**311,710**	**5.5%**	**8,891**	**2.9%**	**0.7%**
										-		
51201 Regular Payroll - CSEA	120,369	124,710	3.6%	106,456	-14.6%	109,250	2.6%	115,220	5.5%	(5,149)	-4.3%	-1.1%
51205 Overtime - Straight Time-CSEA	29		-100.0%		#DIV/0!		#DIV/0!		#DIV/0!	(29)	-100.0%	-25.0%
51601 Regular Payroll	96,507	99,869	3.5%	99,019	-0.9%	101,250	2.3%	91,000	-10.1%	(5,507)	-5.7%	-1.4%
52202 Travel/Conference Fees	510	593	16.3%	1,002	69.0%	1,400	39.7%	1,400		890	174.5%	43.6%
52203 Membership Fees/Prof Dues	431	417	-3.2%	417		500	19.9%	500		69	16.0%	4.0%
52206 Protective Clothing			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	-	#DIV/0!	#DIV/0!
54301 Office Supplies	466	325	-30.3%	600	84.6%	600		600		134	28.8%	7.2%
54706 Non Capitalized Equipment			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	-	#DIV/0!	#DIV/0!
_Total_51100 Planning Administration	**218,312**	**225,914**	**3.5%**	**207,494**	**-8.2%**	**213,000**	**2.7%**	**208,720**	**-2.0%**	**(9,592)**	**-4.4%**	**-1.1%**
										-		
52202 Travel/Conference Fees		220	#DIV/0!	160	-27.3%	200	25.0%	200		200	#DIV/0!	#DIV/0!
52203 Membership Fees/Prof Dues	215	90	-58.1%	228	153.3%	200	-12.3%	230	15.0%	15	7.0%	1.7%
53120 Prof & Tech Services	2,930	27	-99.1%		-100.0%		#DIV/0!		#DIV/0!	(2,930)	-100.0%	-25.0%
53122 Legal Services		8,552	#DIV/0!		-100.0%		#DIV/0!		#DIV/0!	-	#DIV/0!	#DIV/0!

Town of Mansfield
Expenditure Trending Analysis
2008 - 2012

Account_and_Description	2008 Actual	2009 Actual	% Chg	2010 Actual	% Chg	2011 Budget	% Chg	2012 Proposed Bud	% Chg	Cumm Chg $	Cumm Chg %	Avg. Chg
53924 Advertising	7,417	5,215	-29.7%	4,169	-20.1%	6,000	43.9%	6,000		(1,417)	-19.1%	-4.8%
53925 Printing & Binding			#DIV/0!	17	#DIV/0!	1,000	5782.4%	1,000		1,000	#DIV/0!	#DIV/0!
54214 Reference Bks & Periodicals	23		-100.0%	226	#DIV/0!	100	-55.8%	100		77	334.8%	83.7%
54301 Office Supplies	11		-100.0%	10	#DIV/0!		-100.0%		#DIV/0!	(11)	-100.0%	-25.0%
_Total_52100 Planning/Zoning Inland/Wet	**10,596**	**14,104**	**33.1%**	**4,810**	**-65.9%**	**7,500**	**55.9%**	**7,530**	**0.4%**	**(3,066)**	**-28.9%**	**-7.2%**
										-		
56350 Board of Assessment Appeals	553	657	18.8%	1,004	52.8%	700	-30.3%	700		147	26.6%	6.6%
56351 Comm. on Sens. & Phys Impaired			#DIV/0!		#DIV/0!	100	#DIV/0!	100		100	#DIV/0!	#DIV/0!
56352 Commission on Aging			#DIV/0!		#DIV/0!	100	#DIV/0!	100		100	#DIV/0!	#DIV/0!
56353 Parks & Advisory Committee	1,135	2,080	83.3%	263	-87.4%	3,000	1040.7%	3,000		1,865	164.3%	41.1%
56354 Zoning Board of Appeals	3,242	1,638	-49.5%	1,990	21.5%	1,500	-24.6%	1,500		(1,742)	-53.7%	-13.4%
56355 Conservation Commission	75	90	20.0%	50	-44.4%	100	100.0%	100		25	33.3%	8.3%
56356 Beautification Committee	59		-100.0%	55	#DIV/0!	500	809.1%	500		441	747.5%	186.9%
56357 Historic District Commission			#DIV/0!		#DIV/0!	150	#DIV/0!	150		150	#DIV/0!	#DIV/0!
56358 Arts Advisory Committee			#DIV/0!		#DIV/0!	500	#DIV/0!	500		500	#DIV/0!	#DIV/0!
56359 Agriculture Committee	204		-100.0%	656	#DIV/0!	100	-84.8%	100		(104)	-51.0%	-12.7%
_Total_58000 Boards and Commissions	**5,268**	**4,465**	**-15.2%**	**4,018**	**-10.0%**	**6,750**	**68.0%**	**6,750**		**1,482**	**28.1%**	**7.0%**
										-		
51036 Storrs Center Project Deduction			#DIV/0!		#DIV/0!		#DIV/0!	-14,910	#DIV/0!	(14,910)	#DIV/0!	#DIV/0!
52001 Social Security	331,503	352,117	6.2%	332,010	-5.7%	346,000	4.2%	352,500	1.9%	20,997	6.3%	1.6%
52002 Workers Compensation	313,500	375,000	19.6%	335,000	-10.7%	285,000	-14.9%	296,500	4.0%	(17,000)	-5.4%	-1.4%
52003 MERS	345,140	355,619	3.0%	349,982	-1.6%	428,000	22.3%	549,000	28.3%	203,860	59.1%	14.8%
52004 MERS/Adjustments	578	578		571	-1.2%	600	5.1%	600		22	3.8%	1.0%
52005 Unemployment Compensation	8,241	41,075	398.4%	36,260	-11.7%	48,000	32.4%	25,000	-47.9%	16,759	203.4%	50.8%
52006 Pension-Annuity	6,396	7,891	23.4%	6,270	-20.5%	8,700	38.8%	10,800	24.1%	4,404	68.9%	17.2%
52007 Medicare	86,037	93,756	9.0%	87,513	-6.7%	86,610	-1.0%	92,000	6.2%	5,963	6.9%	1.7%
52008 MERS/Administrative Assesment	13,950	13,500	-3.2%	15,000	11.1%	15,500	3.3%	15,500		1,550	11.1%	2.8%
52009 Salary Related Benefits	-5,943	-13,822	132.6%	-7,990	-42.2%		-100.0%		#DIV/0!	5,943	-100.0%	-25.0%
52011 MERS - Firefighters	67,733	72,357	6.8%	75,187	3.9%	107,000	42.3%	154,500	44.4%	86,767	128.1%	32.0%
52013 Soc Security Altern ICMA 2%	14,072	16,494	17.2%	15,254	-7.5%	14,700	-3.6%	15,300	4.1%	1,228	8.7%	2.2%
52103 Town - Life Insurance	23,184	21,040	-9.2%	19,155	-9.0%	23,250	21.4%	20,500	-11.8%	(2,684)	-11.6%	-2.9%
52105 Town-Medical Insurance	837,310	999,915	19.4%	1,013,478	1.4%	901,780	-11.0%	843,000	-6.5%	5,690	0.7%	0.2%
52106 Employee Assist Prog (USMHS)	3,565	4,800	34.6%	4,713	-1.8%	4,850	2.9%	4,850		1,285	36.0%	9.0%
52112 Long Term Disability Insurance	49,625	41,649	-16.1%	53,674	28.9%	52,000	-3.1%	30,900	-40.6%	(18,725)	-37.7%	-9.4%
52113 Short Term Disability Insuranc	38,078	37,021	-2.8%	41,844	13.0%	40,000	-4.4%	28,840	-27.9%	(9,238)	-24.3%	-6.1%
52120 Trans To Enterprise Fund	-59,760	-61,550	3.0%	-70,000	13.7%	-71,400	2.0%	-85,450	19.7%	(25,690)	43.0%	10.7%
_Total_71000 Employee Benefits	**2,073,209**	**2,357,440**	**13.7%**	**2,307,921**	**-2.1%**	**2,290,590**	**-0.8%**	**2,339,430**	**2.1%**	**266,221**	**12.8%**	**3.2%**
										-		
51601 Regular Payroll			#DIV/0!	-117	#DIV/0!		-100.0%		#DIV/0!	-	#DIV/0!	#DIV/0!
53801 General Liability Insurance	115,168	113,664	-1.3%	110,237	-3.0%	124,470	12.9%	124,470		9,302	8.1%	2.0%
53802 Insurance Consultant	3,454	893	-74.1%		-100.0%		#DIV/0!		#DIV/0!	(3,454)	-100.0%	-25.0%
53808 LAP Reimbursable Deductible	5,286		-100.0%	7,114	#DIV/0!	2,000	-71.9%	2,000		(3,286)	-62.2%	-15.5%
_Total_72000 Insurance	**123,908**	**114,557**	**-7.5%**	**117,234**	**2.3%**	**126,470**	**7.9%**	**126,470**		**2,562**	**2.1%**	**0.5%**
										-		
56312 Contingency			#DIV/0!		#DIV/0!	18,850	#DIV/0!	120,880	541.3%	120,880	#DIV/0!	#DIV/0!

Town of Mansfield
Expenditure Trending Analysis
2008 - 2012

Account_and_Description	2008 Actual	2009 Actual	% Chg	2010 Actual	% Chg	2011 Budget	% Chg	2012 Proposed Bud	% Chg	Cumm Chg $	Cumm Chg %	Avg. Chg
_Total_73000 Contingency			**#DIV/0!**		**#DIV/0!**	**18,850**	**#DIV/0!**	**120,880**	**541.3%**	**120,880**	**#DIV/0!**	**#DIV/0!**
										-		
58211 Cnr	644,000	60,000	-90.7%	635,000	958.3%		-100.0%		#DIV/0!	(644,000)	-100.0%	-25.0%
58219 Other Operating	15,500	5,000	-67.7%	5,000		5,000		5,000		(10,500)	-67.7%	-16.9%
58226 Other Operating-Downtown Partn	62,000	125,000	101.6%	125,000		125,000		125,000		63,000	101.6%	25.4%
58227 Parks & Recreation Fund	245,920	334,660	36.1%	334,660		340,760	1.8%	389,160	14.2%	143,240	58.2%	14.6%
58229 Other - Fund Balance			#DIV/0!		#DIV/0!	17,400	#DIV/0!		-100.0%	-	#DIV/0!	#DIV/0!
58300 Debt Service Fund	400,000	415,000	3.8%	500,000	20.5%	760,000	52.0%	825,000	8.6%	425,000	106.3%	26.6%
58400 Capital Projects Fund		25,000	#DIV/0!	50,000	100.0%	307,500	515.0%	525,000	70.7%	525,000	#DIV/0!	#DIV/0!
58714 Medical Pension Trust Fund	50,000	50,000		50,000		50,000		52,500	5.0%	2,500	5.0%	1.3%
_Total_92000 Other Financing Uses	**1,417,420**	**1,014,660**	**-28.4%**	**1,699,660**	**67.5%**	**1,605,660**	**-5.5%**	**1,921,660**	**19.7%**	**504,240**	**35.6%**	**8.9%**
										-		
Grand Total	**12,413,231**	**12,485,533**	**0.6%**	**12,814,946**	**2.6%**	**13,113,895**	**2.3%**	**13,836,320**	**5.5%**	**1,423,089**	**11.5%**	**2.9%**

Analysis:

Total Cummulative Increase	1,423,089
Less: Increase In Capital Contribution	(525,000)
Less: Increase In Debt Service	(425,000)
Less: Increase in MERS Contribution	(290,627)
Less: Increase in Police Services	(110,109)
Less: Increase in net Energy Costs	(66,550)
Net Other - Over 4 Year Period	5,803