

MEMO

To: Cynthia van Zelm, Mansfield Downtown Partnership
CC: Ryan Aylesworth, Town Manager
From: Amanda Backhaus, Director of Finance
Date: September 12, 2023
Subject: **Financial Statements and Schedules – June 30, 2023**

Financial Statements

Enclosed are the Downtown Partnership's Financial Statements as of June 30, 2023. Revenues exceeded expenditures by \$31,982 increasing fund balance from \$355,464 to \$387,445 as of June 30, 2023. The full annual contribution from UConn has been received. Also, per your request attached are the following financial schedules.

Fund 270 Program Analysis:

This schedule lists the various programs coordinated by the Partnership for the Town of Mansfield. The following programs are included: Town Square Activities (Movies), Winter Welcome, Festival, Paterson Square Events, Bike Tour, and Summer Concert Series. The following information is provided: program budget, balance as of 7/1/22, revenues received to date, expenditures to date, and the 6/30/23 balance for the programs. You have positive balances in all but one program.

Town Square Project Recap:

This schedule provides a recap of the revenues received to date, anticipated additional funding, total expenditures to date, and the remaining balance. The balance of \$11,300 is available for future event expenses.

Storrs Center Projects Analysis:

This schedule was removed from this packet as all Storrs Center projects were completely funded as of June 30, 2022.

Nash-Zimmer Transportation Center Operating Statement:

This financial statement reports the current year budget, actual operating revenues and operating expenditures as of June 30, 2023, the percentage of budget, and June 30, 2022 actual revenues and expenditures. This fund is now reporting only the Transportation Center revenues and expenditures. In previous years, the Library Express was included here but that is now being reported within the Town's General Fund. Also, due to the limited other revenues, facilities maintenance costs are now also being covered by the Town's General Fund facilities account.

Parking Garage Operating Statement:

This financial statements report the current year actual operating revenues and operating expenditures as of June 30, 2023. It is provided by LAZ Parking Management, who is responsible for maintaining the operations of the parking garage. Year to date revenues exceed expenditures by \$132,888.

Mansfield Downtown Partnership
Statement of Financial Position
June 30, 2023
(with comparative totals for June 30, 2022)

	<u>2023</u>	<u>2022</u>
Assets		
Cash & Cash Equivalents	\$ 400,457	368,427
Accounts Receivable	<u>-</u>	<u>-</u>
Total Assets	<u>400,457</u>	<u>368,427</u>
Liabilities		
Accrued Payroll	11,106	9,391
Accounts Payable	1,906	3,572
Due to Mansfield	<u>-</u>	<u>-</u>
Total Liabilities	<u>13,011</u>	<u>12,963</u>
Fund Balance		
Contributed Capital	51,440	51,440
Unreserved	<u>336,005</u>	<u>304,024</u>
Total Fund Balance	<u>387,445</u>	<u>355,464</u>
Total Liabilities and Fund Balance	<u>\$ 400,457</u>	<u>\$ 368,427</u>

**Mansfield Downtown Partnership
Statement of Revenues, Expenditures and
Changes in Fund Balance**

	Actual 2013/14	Actual 2014/15	Actual 2015/16	Actual 2016/17	Actual 2017/18	Actual 2018/19	Actual 2019/20	Actual 2020/21	Actual 2021/22	Budget 2022/23	100% Actual Jun. 30	Percent of Adopted Budget
Revenues												
Intergovernmental												
Mansfield General Fund/CNR	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 132,000	\$ 132,000	\$ 150,000	\$ 150,000	\$ 150,000	160,000	\$ 160,000	100%
Uconn	125,000	125,000	125,000	125,000	132,000	132,000	150,000	150,000	150,000	160,000	160,000	100%
Event Fees					20,000	-	-					
Charges for Services	-	-	-	-	22,000	22,000	33,000	40,000	40,000	40,000	40,000	100%
Membership Fees	19,680	15,490	19,645	16,673	18,115	16,110	11,910	15,515	16,200	10,000	15,305	153%
Total Revenues	269,680	265,490	269,645	266,673	324,115	302,110	344,910	355,515	# 356,200	370,000	375,305	101%
Operating Expenditures												
Town Square Contribution	100,000	-	-	-	-	-	-	-	-	-	-	-
Salaries and Benefits	188,736	196,111	209,272	214,666	232,268	233,574	265,156	285,673	286,437	304,807	288,958	95%
Professional & Technical	22,937	15,909	21,969	28,845	22,280	21,175	12,480	28,634	41,310	17,975	21,495	120%
Office Rental	9,344	12,660	13,230	13,200	13,464	13,464	13,728	13,728	14,004	14,004	14,004	100%
Insurance	2,950	3,780	3,900	4,017	4,031	736	3,827	2,904	3,899	4,025	4,208	105%
Purchased Services	9,253	9,625	11,505	9,714	14,315	12,276	10,198	13,174	14,809	15,539	13,905	89%
Supplies & Services	3,768	644	1,280	1,277	679	640	573	816	631	750	753	100%
Contingency	-	-	-	-	-	-	-	-	-	2,500	-	
Total Operating Expenditures	336,989	238,730	261,156	271,719	287,037	281,865	305,962	344,929	# 361,090	359,600	343,323	95%
Operating Income/(Loss)	(67,309)	26,760	8,489	(5,046)	37,078	20,245	38,948	10,586	(4,890)	10,400	31,982	
Fund Balance, July 1	290,603	223,294	250,054	258,543	253,497	290,575	310,820	349,768	360,353	355,464	355,464	
Fund Balance, End of Period	<u>\$ 223,294</u>	<u>\$ 250,054</u>	<u>\$ 258,543</u>	<u>\$ 253,497</u>	<u>\$ 290,575</u>	<u>\$ 310,820</u>	<u>\$ 349,768</u>	<u>\$ 360,353</u>	<u>\$ 355,464</u>	<u>365,864</u>	<u>\$ 387,445</u>	
Contribution Recap												
Mansfield	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 132,000	\$ 132,000	\$ 150,000	\$ 150,000	\$ 150,000	160,000	\$ 160,000	
UCONN	125,000	125,000	125,000	125,000	132,000	132,000	150,000	150,000	150,000	160,000	160,000	
Total Contributions	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 264,000	\$ 264,000	\$ 300,000	\$ 300,000	\$ 300,000	320,000	\$ 320,000	

**Mansfield Downtown Partnership
Fund 270 Fund - Program Analysis
June 30, 2023**

Activity	Expenditure Budget	Balance 7/1/2022	Revenues	Expenditures	Balance 6/30/2023	Status of Event
40360 MDP-Spring & Summer Events	\$ 8,280	\$ 9,141	\$ 21,462.00	\$ 8,898	\$ 21,705	August
40370 MDP-Fall & Winter Events	5,500	2,799	8,000	4,389	6,410	December
40372 MDP-Festival on the Green	22,831	25,102	20,000	15,487	29,615	October
40390 Summer Concert Series	21,000	9,134	15,000	17,545	6,589	June - July
40391 Paterson Square Events	3,650	47	60	502	(395)	Spring/Summer
40398 Mansfield Bike Tour	3,715	7,472	4,651	3,348	8,776	June
Total	\$ 64,976	\$ 53,695	\$ 69,173	\$ 50,168	\$ 72,700	

**Mansfield Downtown Partnership
Town Square Project
June 30, 2023**

Revenues Received to Date:

\$3M Abatement Fund	\$ 57,023	
Bike Mansfield	496	
Centerplan	10,000	
Charter Realty & Development	10,000	
CVS	100,000	
EDR Contribution	125,000	
Leyland Contribution	125,000	
MDP Contribution	100,000	
Main Street Grant	234,273	
Milton Beebe & Sons	16,000	
Misc. Contributions	36,555	
Ossen Contribution	190,650	
Price Chopper - Golub Foundation	3,000	
UConn Contribution	250,000	
UConn Foundation - Sculpture	25,036	
Total Received to Date	\$ 1,283,033	

Total Revenues 1,283,033

Year-to-Date Expenditures (1,271,733)

Year-to-Date Encumbrances -

Balance Available to Spend **\$ 11,300**

Town of Mansfield
Transit Services Fund - Nash Zimmer Transportation Center
Operating Statement Only
June 30, 2023

(with comparative totals for June 30, 2022)

	<u>Adopted Budget 2023</u>	<u>Jun. 30 - 100% Actual 2023</u>	<u>Percent of Adopted Budget</u>	<u>Jun. 30 - 100% Actual 2022</u>
Revenues				
Rental Income	\$ 14,000	\$ 14,004	100%	\$ 14,004
Other Income	-	110	-	130
	<u>14,000</u>	<u>14,114</u>	<u>101%</u>	<u>14,134</u>
Total Revenues	<u>14,000</u>	<u>14,114</u>	<u>101%</u>	<u>14,134</u>
Expenditures				
Salaries & Wages	10,500		0%	
Benefits				
Repairs & Maintenance Service	1,550		0%	6,605
Refuse Collection				
Insurance				
Electric				
Natural Gas				
Water/Sewer				
Office Supplies	2,000	413	21%	53
Contracted Services	4,000	58	1%	103
Advertising	-			
Service Charges	-	-		3,760
Library Books				
Cable TV Service				
Equipment		419		346
Other General Expense	5,000	600	12%	678
	<u>23,050</u>	<u>1,491</u>	<u>6%</u>	<u>11,545</u>
Total Expenditures	<u>23,050</u>	<u>1,491</u>	<u>6%</u>	<u>11,545</u>
Operating Transfers				
Transfer In - General Fund	9,000	9,000	100%	14,000
	<u>9,000</u>	<u>9,000</u>	<u>100%</u>	<u>14,000</u>
Total Operating Transfers	<u>9,000</u>	<u>9,000</u>	<u>100%</u>	<u>14,000</u>
Excess (Deficiency) of Revenues	\$ <u>(50)</u>	\$ <u>21,623</u>	<u>-43247%</u>	\$ <u>16,589</u>

LAZ Parking Management
M -540148 Downtown Storrs Parking Garage
For the Twelve Months Ending June 30, 2023

	ACTUAL	BUDGET	VARIANCE	% VARIANCE	YTD ACTUAL	YTD BUDGET	YTD VARIANCE	% VARIANCE	ANNUAL BUDGET
REVENUES									
Transient Parking	7,665.16	8,591.12	(925.96)	(10.78%)	159,658.88	164,593.44	(4,934.56)	(3.00%)	164,593.44
Validations	0.00	10,000.00	(10,000.00)	(100.00%)	0.00	40,000.00	(40,000.00)	(100.00%)	40,000.00
Violations	26,977.99	0.00	26,977.99	0.00%	26,977.99	0.00	26,977.99	0.00%	0.00
Monthly Parking	30,876.20	28,027.08	2,849.12	10.17%	361,419.59	349,824.96	11,594.63	3.31%	349,824.96
Gross Revenue	65,519.35	46,618.20	18,901.15	40.54%	548,056.46	554,418.40	(6,361.94)	(1.15%)	554,418.40
Sales Tax	(2,312.98)	(2,296.64)	(16.34)	0.71%	(31,653.75)	(27,559.68)	(4,094.07)	14.86%	(27,559.68)
Net Revenue	63,206.37	44,321.56	18,884.81	42.61%	516,402.71	526,858.72	(10,456.01)	(1.98%)	526,858.72
OPERATING EXPENSES									
Payroll	13,513.87	11,589.55	1,924.32	16.60%	175,343.42	150,664.16	24,679.26	16.38%	150,664.16
Payroll Taxes	900.63	1,512.00	(611.37)	(40.43%)	12,352.35	19,658.00	(7,305.65)	(37.16%)	19,658.00
Workers Compensation Insurance	121.50	529.64	(408.14)	(77.06%)	1,635.49	6,885.32	(5,249.83)	(76.25%)	6,885.32
Health Insurance	865.33	2,115.09	(1,249.76)	(59.09%)	5,782.67	27,496.18	(21,713.51)	(78.97%)	27,496.18
401K Company Match	0.00	363.91	(363.91)	(100.00%)	1,769.02	4,730.84	(2,961.82)	(62.61%)	4,730.84
Internal Audit Fees	0.00	0.00	0.00	0.00%	0.00	1,650.00	(1,650.00)	0.00%	0.00
Fuel/Gas Expense	154.65	0.00	154.65	0.00%	3,489.63	0.00	3,489.63	0.00%	0.00
Utilities	3,575.60	4,700.00	(1,124.40)	(23.92%)	29,983.40	56,400.00	(26,416.60)	(46.84%)	56,400.00
Maintenance	4,258.88	9,872.00	(5,613.12)	(56.86%)	13,902.10	35,474.00	(21,571.90)	(60.81%)	35,474.00
Operating Supplies	13.37	300.00	(286.63)	(95.54%)	7,032.92	3,600.00	3,432.92	95.36%	3,600.00
Elevator Maintenance	1,781.35	1,500.00	281.35	18.76%	16,462.62	18,000.00	(1,537.38)	(8.54%)	18,000.00
Uniforms	0.00	0.00	0.00	0.00%	0.00	1,200.00	(1,200.00)	(100.00%)	1,200.00
Licenses and Permits	0.00	125.00	(125.00)	(100.00%)	0.00	1,500.00	(1,500.00)	(100.00%)	1,500.00
Claims	29.31	0.00	29.31	0.00%	351.72	0.00	351.72	0.00%	0.00
Office Supplies	0.00	75.00	(75.00)	(100.00%)	68.80	900.00	(831.20)	(92.36%)	900.00
Bank Fees	9.23	125.00	(115.77)	(92.62%)	326.45	1,500.00	(1,173.55)	(78.24%)	1,500.00
Credit Card Fees	1,056.25	915.65	140.60	15.36%	16,281.79	10,987.80	5,293.99	48.18%	10,987.80
Payroll Fees	0.00	115.90	(115.90)	(100.00%)	0.00	1,506.68	(1,506.68)	(100.00%)	1,506.68
Telephone	773.16	775.00	(1.84)	(0.24%)	9,301.40	9,300.00	1.40	0.02%	9,300.00
Cell Phone	35.04	0.00	35.04	0.00%	423.60	0.00	423.60	0.00%	0.00
Signage	0.00	0.00	0.00	0.00%	1,531.10	0.00	1,531.10	0.00%	0.00
Management Fee	1,376.00	1,514.16	(138.16)	(9.12%)	16,512.00	18,169.92	(1,657.92)	(9.12%)	18,169.92
Sanitation	0.00	0.00	0.00	0.00%	575.35	0.00	575.35	0.00%	0.00
Pay Station Solutions	574.64	0.00	574.64	0.00%	9,724.21	0.00	9,724.21	0.00%	0.00
Insurance - GKL	766.48	989.43	(222.95)	(22.53%)	9,235.78	11,873.16	(2,637.38)	(22.21%)	11,873.16
Snow Removal	0.00	0.00	0.00	0.00%	35,941.19	24,000.00	11,941.19	49.75%	24,000.00
Tickets/Cards	0.00	0.00	0.00	0.00%	0.00	1,200.00	(1,200.00)	(100.00%)	1,200.00
Depreciation	0.00	209.33	(209.33)	(100.00%)	0.00	2,511.96	(2,511.96)	(100.00%)	2,511.96
Depreciation - Equipment	179.02	0.00	179.02	0.00%	2,148.24	0.00	2,148.24	0.00%	0.00
Professional Services	533.94	325.00	208.94	64.29%	6,804.47	3,900.00	2,904.47	74.47%	3,900.00
Call Center Operations	335.92	500.00	(164.08)	(32.82%)	4,464.00	6,000.00	(1,536.00)	(25.60%)	6,000.00
Personal Property Taxes	0.00	0.00	0.00	0.00%	420.55	0.00	420.55	0.00%	0.00
Total Operating Expenses	30,854.17	38,151.66	(7,297.49)	(19.13%)	383,514.27	417,458.02	(33,943.75)	(8.13%)	417,458.02
Net Income	32,352.20	6,169.90	26,182.30	424.36%	132,888.44	109,400.70	23,487.74	21.47%	109,400.70

Note: Violations are distributed quarterly by the Town.

LAZ Parking Management
M-540148 Downtown Storr's Parking Garage
For the Twelve Months Ending June 30, 2023

	July	August	September	October	November	December	January	February	March	April	May	June	YEAR TO - DATE
REVENUES													
Transient Parking	4,215.11	8,105.63	19,347.48	19,058.25	14,071.85	10,504.70	12,338.50	17,218.10	17,872.80	17,653.00	11,608.30	7,665.16	159,658.88
Violations	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	26,977.99
Monthly Parking	28,008.64	27,299.04	29,967.03	31,204.91	30,584.36	30,803.06	30,597.49	30,674.85	30,423.75	30,330.22	30,650.04	30,876.20	361,419.59
Gross Revenue	32,223.75	35,404.67	49,314.51	50,263.16	44,656.21	41,307.76	42,935.99	47,892.95	48,296.55	47,983.22	42,258.34	65,519.35	548,056.46
Sales Tax	(1,911.82)	(2,114.26)	(2,964.22)	(3,520.39)	(2,666.68)	(2,466.73)	(2,563.94)	(2,859.91)	(2,884.02)	(2,865.31)	(2,523.49)	(2,312.98)	(31,653.75)
Net Revenue	30,311.93	33,290.41	46,350.29	46,742.77	41,989.53	38,841.03	40,372.05	45,033.04	45,412.53	45,117.91	39,734.85	63,206.37	516,402.71
OPERATING EXPENSES													
Payroll	14,270.47	13,213.34	16,153.68	14,991.06	12,745.54	20,284.48	15,320.74	14,264.64	14,531.85	13,326.36	12,727.39	13,513.87	175,343.42
Payroll Taxes	913.73	1,010.34	1,031.38	956.75	830.10	984.95	1,401.57	1,251.51	1,164.17	968.80	938.42	900.63	12,352.35
Workers Compensation Insurance	126.96	124.04	150.61	136.66	110.77	196.75	145.08	135.92	143.77	124.78	118.65	121.50	1,635.49
Health Insurance	51.14	51.14	51.14	51.14	51.14	51.14	851.34	848.03	1,025.05	920.26	965.82	865.33	5,782.67
401K Company Match	232.71	149.99	154.26	156.17	153.59	230.87	154.47	183.00	178.46	175.50	0.00	0.00	1,769.02
Internal Audit Fees	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,650.00	0.00	0.00	0.00	0.00	1,650.00
Fuel/Gas Expense	383.76	159.27	1,982.54	0.00	275.90	0.00	173.63	241.72	0.00	0.00	118.16	154.65	3,489.63
Utilities	3,744.13	0.00	2,204.28	4,100.00	3,890.73	2,310.29	2,529.75	3,535.59	2,039.82	120.84	1,932.37	3,575.60	29,983.40
Maintenance	0.00	2,671.73	12.00	0.00	2,721.45	0.00	610.46	262.02	0.00	3,365.56	4,258.88	13,902.10	4,258.88
Operating Supplies	144.30	40.72	81.76	13.87	291.37	6,070.97	46.94	241.57	51.01	0.00	37.54	13.37	7,032.92
Elevator Maintenance	1,050.60	1,050.60	2,012.79	1,050.60	3,830.84	1,050.60	1,050.60	432.84	1,050.60	1,050.60	1,050.60	1,783.35	16,462.62
Claims	29.31	29.31	29.31	29.31	29.31	29.31	29.31	29.31	29.31	29.31	29.31	29.31	351.72
Office Supplies	0.00	0.00	0.00	0.00	12.99	0.00	0.00	0.00	29.07	0.00	26.74	0.00	68.80
Bank Fees	32.24	36.19	61.33	23.84	26.34	10.79	63.94	17.26	24.80	20.49	0.00	9.23	326.45
Credit Card Fees	821.56	580.36	1,415.86	1,555.63	1,540.26	1,247.26	1,890.31	1,233.11	1,378.28	2,033.01	1,529.90	1,056.25	16,281.79
Telephone	766.50	781.08	779.45	773.07	773.07	778.56	778.56	778.56	778.56	773.16	773.16	773.16	9,301.40
Cell Phone	35.27	35.40	35.46	35.43	35.63	35.38	35.36	35.52	35.01	35.01	35.09	35.04	423.60
Signage	796.57	459.36	0.00	0.00	148.89	0.00	0.00	0.00	126.28	0.00	0.00	0.00	1,531.10
Management Fee	1,376.00	1,376.00	1,376.00	1,376.00	1,376.00	1,376.00	1,376.00	1,376.00	1,376.00	1,376.00	1,376.00	1,376.00	16,512.00
Sanitation	0.00	0.00	575.35	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	575.35
Pay Station Solutions	570.51	560.46	611.09	1,002.35	628.98	1,011.12	602.53	608.85	1,686.55	600.66	1,266.47	574.64	9,724.21
Insurance - GKI	705.62	710.26	728.40	806.47	808.64	780.13	761.23	770.45	798.39	800.74	798.97	766.48	9,235.78
Snow Removal	0.00	0.00	0.00	0.00	0.00	0.00	4,147.74	10,320.82	15,012.50	6,460.13	0.00	0.00	35,941.19
Depreciation - Equipment	179.02	179.02	179.02	179.02	179.02	179.02	179.02	179.02	179.02	179.02	179.02	179.02	2,148.24
Professional Services	801.37	243.80	364.12	358.97	337.87	341.80	352.36	1,554.22	354.84	582.76	978.42	533.94	6,804.47
Call Center Operations	363.00	418.66	515.46	370.26	242.00	208.12	284.05	251.94	419.90	461.89	592.80	335.92	4,464.00
Personal Property Taxes	211.25	0.00	0.00	0.00	0.00	0.00	209.30	0.00	0.00	0.00	0.00	0.00	420.55
Total Operating Expenses	27,606.02	23,881.07	30,505.29	27,966.10	31,040.43	37,172.05	32,383.83	40,550.34	42,672.30	30,042.28	28,840.39	30,854.17	383,514.27
Net Income	2,705.91	9,409.34	15,845.00	18,776.67	10,949.10	1,668.98	7,988.22	4,482.70	2,740.23	15,075.63	10,894.46	32,352.20	132,888.44

Note: Violations are distributed quarterly by the Town.

LAZ Parking Management
M -540148 Downtown Storrs Parking Garage
For the Twelve Months Ending June 30, 2023

	Current June	Prior June	Variance	Current YTD	Prior YTD	Variance
REVENUES						
Transient Parking	7,665.16	3,342.00	4,323.16	159,658.88	161,806.96	(2,148.08)
Violations	26,977.99	0.00	26,977.99	26,977.99	30,015.62	(3,037.63)
Monthly Parking	30,876.20	28,255.17	2,621.03	361,419.59	347,676.42	13,743.17
Gross Revenue	65,519.35	31,597.17	33,922.18	548,056.46	539,499.00	8,557.46
Sales Tax	(2,312.98)	(2,037.20)	(275.78)	(31,653.75)	(28,540.97)	(3,112.78)
Net Revenue	63,206.37	29,559.97	33,646.40	516,402.71	510,958.03	5,444.68
OPERATING EXPENSES						
Payroll	13,513.87	12,678.90	834.97	175,343.42	158,890.13	16,453.29
Payroll Taxes	900.63	873.23	27.40	12,352.35	10,969.94	1,382.41
Workers Compensation Insurance	121.50	112.08	9.42	1,635.49	1,462.46	173.03
Health Insurance	865.33	51.41	813.92	5,782.67	5,115.72	666.95
401K Company Match	0.00	146.11	(146.11)	1,769.02	1,690.10	78.92
Internal Audit Fees	0.00	0.00	0.00	1,650.00	0.00	1,650.00
Vehicle	0.00	0.00	0.00	0.00	18.67	(18.67)
Fuel/Gas Expense	154.65	0.00	154.65	3,489.63	955.71	2,533.92
Utilities	3,575.60	4,891.24	(1,315.64)	29,983.40	46,654.33	(16,670.93)
Maintenance	4,258.88	1,334.69	2,924.19	13,902.10	26,205.26	(12,303.16)
Operating Supplies	13.37	20.36	(6.99)	7,032.92	2,322.64	4,710.28
Elevator Maintenance	1,781.35	1,050.60	730.75	16,462.62	17,133.26	(670.64)
Uniforms	0.00	0.00	0.00	0.00	133.48	(133.48)
Claims	29.31	29.31	0.00	351.72	558.18	(206.46)
Office Supplies	0.00	0.00	0.00	68.80	265.49	(196.69)
Bank Fees	9.23	33.10	(23.87)	326.45	1,273.34	(946.89)
Credit Card Fees	1,056.25	1,178.53	(122.28)	16,281.79	15,558.64	723.15
Telephone	773.16	766.50	6.66	9,301.40	9,375.92	(74.52)
Cell Phone	35.04	35.21	(0.17)	423.60	505.69	(82.09)
Signage	0.00	0.00	0.00	1,531.10	2,682.37	(1,151.27)
Revenue Control System Maintenance	0.00	0.00	0.00	0.00	4,710.61	(4,710.61)
Management Fee	1,376.00	1,376.00	0.00	16,512.00	16,430.00	82.00
Sanitation	0.00	0.00	0.00	575.35	0.00	575.35
Pay Station Solutions	574.64	580.19	(5.55)	9,724.21	12,882.53	(3,158.32)
Insurance - GKL	766.48	770.55	(4.07)	9,235.78	9,529.99	(294.21)
Snow Removal	0.00	0.00	0.00	35,941.19	44,261.73	(8,320.54)
Tickets/Cards	0.00	0.00	0.00	0.00	770.10	(770.10)
Professional Services	533.94	348.04	185.90	6,804.47	2,520.84	4,283.63
Depreciation - Equipment	179.02	179.02	0.00	2,148.24	2,148.24	0.00
Call Center Operations	335.92	285.56	50.36	4,464.00	5,482.42	(1,018.42)
Personal Property Taxes	0.00	0.00	0.00	420.55	294.26	126.29
Total Operating Expenses	30,854.17	26,740.63	4,113.54	383,514.27	400,802.05	(17,287.78)
Net Income	32,352.20	2,819.34	29,532.86	132,888.44	110,155.98	22,732.46

Note: Violations are distributed quarterly by the Town.